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NEWS SUMMARY

GENERAL

Health unions to step up pay battle

Health Service unions, campaigning for a 12 per cent pay rise, are winning more support from other workers.
Scottish miners' president Michael McGahey called on his 15,000 members to strike on June 23, the day of the next 24-hour strike by health unions.
There is also increasing grassroots pressure for escalation of the dispute by Cosh members, whose annual conference starts today. An emergency resolution to be discussed calls for all-out strikes at key hospitals.

Nuclear protest

Anti-nuclear demonstrators, jubilant after about 1m people attended a New York rally, plan to block the UN missions of the five nuclear powers. U.S. Defence Secretary Casper Weinberger said the rally would not change Government policy.

Curbs 'eased'

Poland's Military Council of National Salvation told the Minister of the Interior and local officials "to ease selectively" restrictions, after six months of martial law. Page 3

Mauritius pledge

The left-wing government-elect of Mauritius, which gained all 62 seats in elections, pledged it will not abuse its overwhelming mandate. Page 3

Troops move in

Intense military activity was reported in the southern Zimbabwian province of Matabeleland by Government forces in areas frequented by armed dissidents. Page 3

Access ordered

Zimbabwe's Supreme Court ruled that two aides of opposition leader Joshua Nkomo, held under emergency powers since March 10, must be allowed access to lawyers.

Cafes blasted

Bomb blasts ripped through two Jewish-owned cafes in Paris and injured two people. No-one has claimed responsibility.

Kampuchea bid

Foreign ministers of five non-communist south-east Asian countries meet today in Singapore to attempt to break the deadlock in diplomatic efforts to remove Soviet-backed Vietnamese troops from Kampuchea.

Prior claim

Northern Ireland Secretary James Prior dismissed Commons opposition to the Northern Ireland Bill as being restricted to a "few backbenchers." Page 6

Ballet loss

Dame Marie Rambert died in London, aged 94. She founded the Ballet Rambert, often called the cradle of British ballet, in 1926. Page 15

World Cup opens

Belgium beat Argentina 1-0 in the opening match of the World Cup, in Barcelona.

Briefly

Finland pilot was killed when his MIG 21 crashed 300 miles from Helsinki.
Jimmy Connors beat John McEnroe 7-5, 6-3 to take the \$13,000 prize in the Stella Artois tournament at Queen's Club.
Cricketer Ken "Slasher" Mackay, 56, who played in more than 400 Tests for Australia, died in Brisbane.

BUSINESS

Fisheries proposals cause new EEC row

EUROPEAN COMMISSION proposals on a Common Fisheries Policy are expected to arouse strong Danish opposition in Brussels today. Britain sees the agreement as ending a bitter EEC dispute and is satisfied by plans for a six-mile exclusive zone around its coast surrounded by a six-mile limited access zone. Back Page.

NEW YORK Stock Exchange profits fell sharply in the first quarter to \$30m against \$82m in the first quarter of 1981. Page 22

FRANCE is raising a \$70m (\$30m) yen/dollar credit at a margin over Japanese prime rate. Page 21

MEXICO's Commission Federal de Electricidad has cancelled a \$2bn tender for construction of its second nuclear power station because of financial problems. Page 3

Union apathy on European links

TUC CAMPAIGN for withdrawal from the European Economic Community has evoked an apathetic response, with only six replies from 108 affiliated unions and opinions split. Back Page

FINANCE MINISTERS of the EEC meet in Luxembourg today to settle differences over export subsidies which could cause a trade row with the U.S. and Japan.

LABOUR would reimpose controls on capital movement out of the UK, to prevent the "exodus of capital outflows," Mr Peter Shore, the Shadow Chancellor, warned in Scotland at the weekend. Page 6

MR NORMAN TEBBIT, the Employment Secretary, will decide soon on the shape of the youth training scheme. Page 5

LIFE INSURANCE figures for the first quarter of 1982 show new premiums for individuals and personnel pensions increased by just over 5 per cent. Page 5

NATIONAL COAL BOARD has applied to Leicestershire County Council for permission to sink a mine at Astorby in the Vale of Belvoir. Back Page

WALLPAPER industry contraction has forced Reed International, whose Crown brand holds 25 per cent of the UK market, to reduce its workforce to 1,200 and capacity to 25m rolls yearly. Page 6

COMMERCIAL UNION Assurance staff are considering strike action over a 7.5 per cent pay offer, after other companies have agreed to 8-10 per cent rises. Page 8

COMPANIES

SIFIDA, the South African multinational investment corporation, has declared a 2 per cent dividend. Page 22

SHARES OF KEEPEL Shipyard, a Singapore listed shipbuilding company, will be traded on the London Stock Exchange from Thursday. Company pre-tax profits have risen in recent years to 1981's \$8153.5m (\$840.5m). Page 18

MORGAN CRUCIBLE'S chairman, Mr Ian Weston Smith, predicts pre-tax profits of the group this year will show an improvement on 1981, but warns that the U.S. recovery is likely to be a year late. Page 19

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For latest Share Index phone 01-546 8028

Lebanon truce ends after 15 hours

BY DAVID LENNON IN TEL AVIV AND ANTHONY McDERMOTT IN BEIRUT

FIGHTING flared between Israeli forces and Palestinian guerrillas in Lebanon yesterday only 15 hours after the two sides had agreed to a ceasefire.

Israeli aircraft and artillery pounded Palestinian positions south of Beirut and further clashes were reported from Sidon, Lebanon's third largest city. The ceasefire between Israel and Syria appears to be holding.

The death toll is mounting alarmingly. At least 1,500 people, many of them Lebanese civilians, are thought by the Red Cross to have died so far in Sidon.

The Lebanese authorities estimate that 400 people have died in Beirut in the past two days alone. Up to 600,000 are said to have been driven from their homes.

Hospitals cannot cope with the flood of injured, and bodies are being stacked in adjoining buildings because the morgues are full. Urgent appeals have been made for supplies of medicines and equipment.

There is the risk of epidemics because water and electricity supplies are cut in many areas. Food shortages are also becoming acute.

Israel is believed to have presented yesterday a tough set of conditions to Mr Habib Habib, the special U.S. envoy, for its withdrawal from Lebanon.

The Israeli Cabinet worked out a Sunday what it called a "basic proposal" for a future settlement. More than 100 Israelis demonstrated outside the meeting calling for the immediate withdrawal of Israeli forces.

Israel has said its troops will not withdraw until arrangements are made to prevent the Palestinian guerrillas from recreating their military infrastructure in the areas from which the Israeli troops would be removed.

A ministerial negotiating committee of seven, headed by Mr Menahem Begin, the Prime Minister, met for 90 minutes with Mr Habib last night. It told him that Israel wants the removal of all PLO bases from Lebanon and that it wants efforts made to ensure that all foreign forces are withdrawn.

Israel would also like to see an international force created with U.S. participation to police a demilitarised zone in southern Lebanon up to 25 miles north of the Israeli border. But Israel said it would

not initiate any move for a United Nations force in this area, because Soviet approval and participation would be required.

Mr Begin told the cabinet yesterday morning he was opposed to any suggestion of a disengagement of forces between Israeli and Syrian military units in Lebanon.

Mr Habib is expected to go to Damascus to discuss the proposals with President Hafez al Assad and then to return later to Israel with the Syrian suggestions. However, there was no confirmation last night of the envoy's travel plans.

Some of the heaviest fighting yesterday centred on the village of Khaldé, just south of Beirut airport and in the hills to the east. Lebanese government sources said the Israelis were

trying to seize control of a network of small roads which could be used by Palestinian guerrillas to escape from the capital.

A PLO spokesman said he believed the Israelis were still trying to encircle Beirut "so they can get the concessions they want."

Western journalists in Sidon saw Israeli troops using heavy weapons in an attempt to subdue the Palestinian refugee camp of Ein Hilin. Sniping in other parts of the town hampered rescue efforts.

Israel's losses in the war also continued to mount and an army spokesman said yesterday that more than 130 soldiers had died so far. The losses are considered high by Israeli standards, in what was meant originally to be a limited operation. Details, Page 4

Prices and incomes freeze in France

BY DAVID HOUSEGO IN PARIS

THE French Government announced yesterday a four-month price and incomes freeze as the main feature of a stabilisation package to support the devaluation of the French franc over the weekend.

The intention of the administration, led by the Socialist Party, is to bring the inflation rate down to less than 10 per cent in the first quarter of this year. It was running at an annual rate of 13.5 per cent.

The Government thus hopes to bring the French rate closer to that of its main industrial competitors and to avoid renewed speculation against the franc, which has caused a heavy loss of foreign exchange reserves in recent months.

The measures, which include a freeze on dividend distribution and new efforts to control the budget deficit, are the greatest retreat yet from the expansionist policies which the Socialists announced on taking office in May last year.

The Government intends to preserve its heavy programme of public investment in industry. It is thus resisting any attempt to label the package as deflationary.

But the measures show that the Government's concern with inflation now matches the priority it gives to employment. Doubts were being expressed here yesterday, however, about the effectiveness of the interventionist approach.

The Socialists have chosen. In support of the 10 per cent devaluation against the D-mark, on this the second devaluation of the franc in eight months, the government announced that all industrial and retail prices, as well as rents and services, will be frozen until the end of October at their levels of last Friday.

Exceptions are price of agricultural produce which are subject to EEC agreements, and prices of fruit and vegetables. Fuel prices will also be allowed to go up, but the government has yet to decide whether the rise can be reflected in electricity prices.

Wage and salary increases during the period of the freeze—when the government none the less expects prices to rise at an annual rate of 3 per cent—will also be held steady. Some

loss of purchasing power will thus be entailed. As a result, wage indexation agreements in the public and private sector have been suspended. An exception has been made for those on the minimum wage. Their earnings will continue to rise at a little more than the inflation rate.

In a gesture to unions the distribution of dividends has been halted and frozen.

The government intends that the prices and incomes freeze should give way to a negotiated wages and incomes policy. The yardstick for price increases in the second half of the year will be 3 per cent. Employers and unions are to meet the government on Thursday.

Over the budget deficit, the government wants to hold it to a ceiling of FF 107bn (29,632m) this year and FF 100bn in 1983—both figures well below the 1981 level of 120bn.

The planned budget deficit for this year had been FF 95bn, but it has since swelled to FF 125bn.

Smooth currency shuffle, Page 2

Editorial comment, Page 16

Franc and lira devalued

BY JOHN WYLES IN BRUSSELS

THE DEVALUATION of the French franc by 10 per cent against the D-mark and the Dutch guilder, is the sixth and possibly the most important realignment yet within the European Monetary System. The Italian Lira has been devalued by 7 per cent.

The franc's devaluation follows an 8.5 per cent drop against the same two strongest EMS currencies nine months ago and is the largest single cut in the value of a currency since the system started 30 months ago.

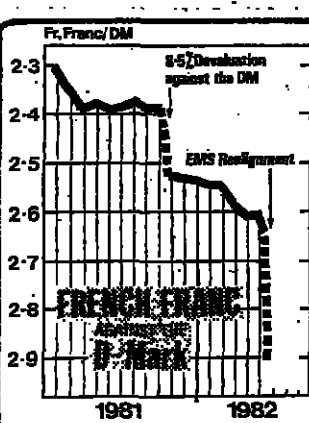
It was secured on Saturday evening over the largely tactical hesitation of other governments and comes after weeks of speculative pressure which has severely drained France's foreign exchange reserves.

Increasingly, the markets have focused on the double digit gap between the French and West German inflation rates and the fact that French inflation, public spending and balance of payments all appeared to be overshooting government targets.

France is now expected to seek EEC help in trying to rebuild its reserves. M. Jacques Delors, the French Finance Minister, is believed to have told other EEC finance ministers at their special meeting on Saturday that Paris would be seeking a Community loan soon.

Although he gave no details, Paris is thought likely to draw from a \$7bn Community facility which was established early last year to help countries with balance of payments problems.

The franc and lira devaluation



THE NEW ECU CENTRAL RATES (in units of national currency)

Belgian franc	44.9364
French franc	44.9364
Dutch guilder	2.33379
Danish krone	8.2340
Italian lira	1350.27
Lira punt	0.691011

tions were partly achieved with the help of a 4.25 per cent revaluation of the D-mark and the guilder and partly by a 5.75 per cent devaluation of the franc against all other EMS currencies except the lira which is reduced by a lesser 2.75 per cent.

The cross rates between the other EMS currencies—the Danish crown, the Belgian and Luxembourg francs and the Irish punt—remain unchanged but their bilateral central rates with the D-mark and the guilder drop by 4.25 per cent.

Yesterday's announcement of an austerity package by Paris was widely seen as the price

imposed by West Germany for its agreement to a franc devaluation.

European Commission officials see this as breaking new ground within the system and a clear indication that currencies labouring with fundamental economic weaknesses, such as the franc and the lira, must now be ready to adjust domestic policies in return for a realignment.

Italy's request for a devaluation was prompted largely out of a fear of losing competitiveness in relation to France. The lira's devaluation and yesterday's French economic package will be used by Christian Democrats in the Rome coalition to urge the Socialist Party to agree to new moves to lower Italian inflation and public spending.

Stewart Fleming adds from Basel: Some central bankers were still expressing concern yesterday about the long-term future of the EMS following the week-end realignment of currencies.

In Basel, where the world's leading central bankers were gathering yesterday for the annual meeting of the Bank for International Settlements, Dr W. F. Duisenberg, head of the Dutch Central Bank, said that although it was hoped that the realignment would promote convergence in the economic performance of the EMS members, the frequency of such realignments was beginning to run counter to the original conception of the system.

French austerity package, Page 2

Britain holds most of high ground round Port Stanley

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

THE Government said yesterday that British forces held most of the high ground round Port Stanley. The Defence Ministry in London meanwhile conceded that the first civilian casualties among Falkland Islanders might have occurred.

There was "sadly some evidence" that two people could have been killed in the weekend action and "four seriously injured," the Minister said.

First reports of the casualties, naming six people, came from Buenos Aires on Saturday.

Mr John Nott, the Defence Secretary, said last night that following what he had described as the weekend's brilliant attack on Argentine positions near Port Stanley, British troops were now firmly in control of the high ground round the Falklands capital.

About 400 prisoners were taken, Mr Nott said. British troops controlled Mount Longdon, the Two Sisters Ridge, and Mount Harriet.

Mr Nott was making his first statement since he announced on Saturday night that the advance on Port Stanley, expected for the last two weeks, had begun.

His announcement that British troops were firmly entrenched in the hills round Port Stanley shows that the moose has tightened further round the estimated 6,000-7,000-strong garrison in the Falkland Islands capital.

Mr Nott also had bad news to

Bluff Cove: 50 died

CASUALTIES on Tuesday when Argentine aircraft bombed ships landing troops at Bluff Cove totalled 43 soldiers and seven sailors, said Mr John Nott, the Defence Secretary, yesterday. Four soldiers were missing, presumed dead, and 55 servicemen wounded.

Mr Nott, who had begun by saying that he now felt able to reveal the casualties, said that on the Sir Galahad three naval officers and two sailors died. The Sir Tristram had two dead. The remainder of the crew were safe. This brings the total British death toll in the campaign to 185.

Mr Nott was making his first statement since he announced on Saturday night that the advance on Port Stanley, expected for the last two weeks, had begun.

His announcement that British troops were firmly entrenched in the hills round Port Stanley shows that the moose has tightened further round the estimated 6,000-7,000-strong garrison in the Falkland Islands capital.

Mr Nott also had bad news to

Other Falklands crisis stores, Page 2

Independent survey reveals outright lift-truck leader

Everyone claims their trucks are best. So why not ask a wide range of your fellow truck users which make of truck they think is best?

Business and Market Research Ltd. have recently done just that, publishing without our or the industry's knowledge, a totally independent and unsponsored 1981 survey. 200 companies were questioned about their experience with the ten leading lift truck makes available in Britain today. Since most companies run mixed fleets, direct on-the-job comparisons were also possible between makes.

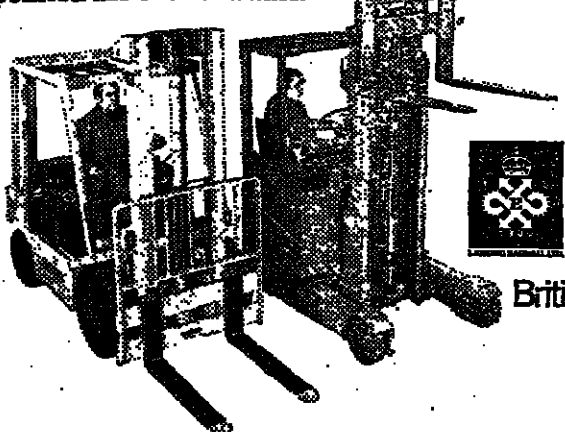
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Bearing in mind the wide range of makes and truck types involved, further comment would appear superfluous.

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OVERSEAS NEWS

Financial Times Correspondents examine the consequences of realignment in the European Monetary System

Rome under pressure to cut state borrowing

By Rupert Cornwell in Rome

THIS WEEKEND'S 2.75 per cent devaluation of the lira has added to the pressure on the Italian Government to settle its long-mooted package of austerity measures which is aimed at bringing the public sector borrowing requirement under control.

The Rome delegation in Brussels led by Sig Nino Andreatta, the Treasury Minister, has been hoping to avoid any devaluation.

The authorities have argued such a step would merely push up inflation, which is running at about 15 per cent, and offer only a short-lived competitive edge to Italian exporters.

In recent weeks, the lira has escaped the worst foreign exchange market turbulence. Moreover, what is expected to be a highly successful tourist season is about to get into full swing and generate large inflows of foreign currency.

Italian industry, however, will warmly welcome the new 7 per cent advantage it has gained against West Germany, the country's biggest trading partner, and a major rival in third country export markets.

The devaluation is the third for the lira in 15 months. Last year there were two downward shifts of 6 per cent and 3 per cent. The authorities are now hoping the exchange rate against the dollar will remain reasonably stable, thus avoiding any sharp increase in the cost of raw material imports.

Sig Giovanni Spadolini, the Prime Minister, indicated again on Saturday that a package of austerity measures would be adopted soon. It would be designed to bring the state deficit back within its previously scheduled ceiling of L50,000bn (£21bn) for 1982.

If nothing is done, it is estimated the deficit will soar to L65,000bn, equivalent to about 13 per cent of gross domestic product.

Agreement on what precisely is required, however, will call for a greater harmony between Christian Democrat and Socialist ministers within the ruling five-party coalition.

Smooth currency shuffle may mark coming of age

BY JOHN WYLES IN BRUSSELS

THIS WEEKEND'S relatively smooth realignment of currencies within the European Monetary System has produced not only an important change of direction in French domestic economic policy, but also the first signs that the system may yet actively promote the convergence of economic policies within the EEC that its architects once hoped for.

Immense pressure in this direction is now being exerted by the West German Government and its increasingly robust Deutschemark. Fearing that the EMS will lose all meaning and value by a constant cycle of realignments caused by misguided policies in France and elsewhere, the Germans were adamant at the weekend that governments seeking devaluations must now urgently make the policy adjustments necessary to correct the fundamental weaknesses in their currencies.

In a move that was obviously closely co-ordinated with Bonn, M Jacques Delors, the French Finance Minister, arrived in Brussels on Saturday afternoon

with all the details in his briefcase of the austerity measures announced in Paris yesterday. This was the price the French Government knew it had to pay for the effective 10 per cent devaluation against the DM which has enabled it to remain in the EMS club. Its readiness to do so and to court the disenchantment of the French Left is a measure of the appreciation of the economic and political importance of the EMS.

In other words, EMS membership requires France to keep within hailing distance of German economic performance or otherwise the divergences between the franc and the DM just cannot be contained within the system. This in turn requires a speedy narrowing of the inflation differential between the two countries, which is now approaching 10 percentage points. The package announced by the Mitterrand Presidency yesterday is its first serious step in that direction.

Or out of the EMS, France would have to adopt comparable measures if the Common Mar-

ket is not to be put at risk. France has a strongly protectionist pulse which has been quickening through rising imports of German cars, Italian wine and other EEC goods.

Its economy must begin to march more closely to the tune of its major trading partner, West Germany, or face something much worse in terms of unemployment, balance-of-payments deficits and investment starvation.

But this imperative is not peculiar to France alone. The Dutch economy is so closely linked with the German that the Netherlands again felt bound, as it did last October, to keep the guilder revaluation in line with the DM.

Belgium, whose 8.5 per cent devaluation in February has brought little relief to its franc, issued a significant declaration on Saturday evening that its commitment to the Bonn economic policy song sheet is as firm as ever. M Willy De Clercq, the Finance Minister, promised that Belgium's 1983 budget would show a fall in real terms

in public spending, that incomes would continue to be held down in 1983 and 1984 and that tight money and a vigorous fight against inflation would remain the hallmarks of Brussels' approach to its economy.

If the Belgian franc remains suspect, so too does the Italian lira, despite its effective 7 per cent devaluation against the DM and the guilder. Again, this was not secured without an undertaking from Sig Nino Andreatta that Rome, too, will bring its austerity measures aimed at curbing public spending and inflation "within the next few days."

Having bound Germany's weaker brethren more closely to its view of the correct economic path, Herr Manfred Lahnstein, the West German Finance Minister, lost nothing in conceding that stronger economies also have their responsibilities within the EMS. The communiqué says that Germany and the Netherlands "note that the adjustments will facilitate policies in their countries helpful to an economic upturn." This means that West Germany at least will seek to

lower its domestic interest rates—a move which, in any case, looked likely to follow the softening of U.S. rates and the drift of funds back to the DM which began last week.

Having agreed their realignment, the EEC Ministers then presented it publicly as "further evidence of the ability of the EMS to face the present difficulties stemming from the international economic and monetary

situation in a show of solidarity and co-operation, and emerged strengthened.

For once this ritual declaration may have some content. On Saturday, as it faced its third realignment in nine months, the EMS claim to have established a zone of monetary stability in Europe was beginning to sound a little hollow—Saturday's agreement and its consequences could mark a coming of age.

was also forced to support its currency against the German and Dutch marks and the Bundesbank announced intervention to assist the French and Belgian francs at the Frankfurt fixing.

The German central bank bought FF 33m and FF 22m on Friday as the French and Belgian francs were fixed at their EMS floor against the D-mark, but support for the two currencies on the open market was probably far more significant.

Double strategy pleases Bonn

By Jonathan Carr in Bonn

WEST GERMANY is delighted that the realignment of currencies within the European Monetary System (EMS) this weekend is being backed by belt-tightening measures in France and Italy. Bonn feels this "double strategy" could give the EMS a new lease of life.

Government officials here stress that the latest alignment of EMS currencies—the sixth since the system was founded more than three years ago—would not have been worthwhile without a tougher domestic stance by the high-inflation member countries. Currency moves alone, it was feared, would have paved the way for yet another realignment before long. That, in turn, it is felt, would have undermined the system's credibility and perhaps endangered its very existence.

Attention is drawn to the difference between this weekend's EMS moves and the last major realignment in October last year, followed in February by devaluation of the relatively weak Austrian Belgian franc and Danish krone.

Last October, it is noted, the devaluation of the franc by 3 per cent was accompanied by no domestic policy changes likely to reduce the French inflation rate—which was, and remains, more than double the German one. This time, the report is introducing what the Germans see as a tough package. If it really bites—as Bonn fervently hopes, it will—it should help to bring down French inflation and costs, improve French competitiveness and underpin the franc.

The Germans were told about the French intention to introduce such measures by the margins of the Western economic summit conference in Versailles a week ago.

Both for the German Government and the independent central bank, the Bundesbank, the French action is a major relief. It is described here as a "learning process" which has been under way since the new leftist administration came to power.

THE FRENCH AUSTERITY PACKAGE

Mitterrand keeps his distance from the bitter medicine

BY DAVID HOUSEGO IN PARIS

"WE follow the same policy. We retain the same objectives," said M Mitterrand on Wednesday last week. Anybody listening to the French President at his press conference—more confident and assured than ever—had good reason to doubt whether serious measures were in the pipeline to tackle the gravity of France's economic problems and the risk of continuing to run an inflation rate three times that of West Germany.

What is now clear after the weekend's events is that Mitterrand had resigned himself to a devaluation some time ago and was prepared for the stabilisation measures to accompany it. In private conversations at the Versailles economic summit, he and his ministers made clear that they had been won over to the virtue of pruning budget deficits.

But Mitterrand has divided the political tasks. He has taken himself out of the national leader who stands above the day-to-day conflict but nonetheless reassures the Socialist

Party faithful and the Communists that the Government holds to its charted course. It has been left to M Pierre Mauroy, the Prime Minister, and M Jacques Delors, the Finance Minister, to announce the bitter medicine and to take the blame if it fails.

To have been forced within eight months into a second devaluation and into austerity measures is undoubtedly a humiliation for the Socialists. M Mitterrand needs no reminding that the last time a French Government imposed a stabilisation package was in 1976 after the attempt by M Jacques Chirac—then Prime Minister and now leader of the Opposition—to refate the economy ended also in dangerously high rates of inflation and a widening trade deficit.

The subsequent measures imposed by M Raymond Barre, who took over as Prime Minister, also included wage and price controls. The emphasis now being given to combating inflation—almost

eclipsing the Socialists' initial goal of bringing down unemployment—also snatches of the policies of M Barre that the Socialists so vigorously denounced.

The question remains whether yesterday's measures will succeed in removing the divergence in French economic performance and preventing a further devaluation.

The feature being given most weight yesterday was the four month wage and prices freeze. This was not entirely what M Delors would have wanted because the squeeze it will put on already depressed company profit margins will be a further disincentive to investment.

The business community will also be discouraged by the freeze on dividend distribution—evidently intended as a gesture to unions to show that the burden is being evenly shared.

But a prices freeze has long been championed by the radical wing of the Socialist Party as diminishing the rhythm of inflation by enabling lower wage settlements that nonetheless

maintain worker purchasing power. The Government hope to follow the freeze by a negotiated wage policy.

If this combination has historically never worked in France, the Government is putting its hopes in the belief that the unions will accept from the Socialists an austerity regime that they would not accept from the right. Initial talks between Government, unions and employers on how to break the inflation wage index link that has continually kept French inflation high are to begin on Thursday.

At first sight the measures to reduce the budget deficit look less severe than the French had signalled to the Germans or M Delors appeared to be indicating to his fellow finance ministers over the weekend.

The goal this year is to hold the deficit at 3 per cent of GNP—equivalent to FF 108bn on the basis of a now anticipated growth in real GNP of 2 per cent. The initial budget estimates for 1982 had provided for a FF 95bn deficit or equivalent

to 2.5 per cent of then predicted GNP. The combination of lower tax receipts as the result of lower economic growth and ballooning expenditure had raised the probable deficit to FF 125bn.

For 1983, the Government announced yesterday a budget deficit ceiling of FF 120bn, equal to 3 per cent of GNP. They appear to hope to achieve this by sharp cuts in current expenditure (estimated to rise by 20 per cent this year).

The administration thus hopes to reduce fixed capital public investment as both a stimulus of growth and the "locomotive" for modernising French industry. President Mitterrand announced last week that the Government would invest FF 25bn next year in the competitive nationalised sector.

Nonetheless, as a result of both the deflationary measures and lower than anticipated international growth, the Government now expects only a 2.2 per cent rise in GNP next year. This compares with the more than 3 per cent growth it had

hoped for in both 1982 and 1983.

M Mitterrand had hoped to put off austerity measures until after the municipal elections next spring—important both to the Communists and the Socialists in reinforcing their local electoral base. The impact of them is almost certain to diminish further the prospects of the left—though opinion polls also suggest that many Frenchmen welcome more

M Jacques Delors: He will take the blame if the policy fails

THE FALKLANDS CRISIS

Red cross plans Stanley sanctuary zone for civilians

BY ANDREW WHITLEY, IN RIO DE JANEIRO

THE British Government yesterday welcomed a proposal by the International Red Cross Committee to establish a neutral zone in Port Stanley, the Falkland Islands capital, as a sanctuary for the hundreds of civilians trapped by the fighting. About 600 of the town's original 1,000 inhabitants are believed to be still in Port Stanley, considerably more than the earlier reports of 200 to 300 suggested by the Defence Ministry in London. The revised figure follows a visit there by a two-man delegation from the ICRC, the Geneva-based relief organisation, last Thursday and Friday.

Britain has long been pressing for the safety of the local inhabitants to be taken more into account by the occupying Argentine forces and has asked the ICRC to look into their well-being. In welcoming the ICRC proposal, the Defence Ministry said it hoped the plan would be implemented immediately. So far there has been no reply from the Argentine Government.

The increasing danger to civilian lives as the British forces intensify their bombardments and ground attacks was brought home on Friday with the reported death of two local residents and injuries to four others. They were the first "kelpers" believed to have been killed since the Argentine invasion.

On Saturday the ICRC issued a formal appeal to the British and Argentine Governments to allow a demilitarised zone to be set up for the benefit of wounded and sick civilians and soldiers not taking part in the fighting would be called upon to take shelter inside the zone. A precisely designated block in the heart of the town, around the cathedral, has been proposed. The block is adjacent to the main landing jetty on the harbour, but is not thought to have any military positions nearby.

A spokesman for the ICRC said yesterday that it was "clearly in the interests of both sides" to accept the proposal. Demilitarised or neutral zones of this sort—covered by Article 15 of the third Geneva

Generals step up war of words against 'aggressor'

BY JIMMY BURNS IN BUENOS AIRES

ARGENTINA is stepping up its campaign to paint the British Government as an aggressor and violator of human rights as its troops put up a last desperate defence of Port Stanley.

The campaign, which has surfaced whenever Argentina is suffering serious military reverses, appears to be aimed at preparing public opinion for what may be imminent defeat.

On Saturday a communiqué from the joint Chiefs of Staff said vessels from the British task force had fired on the homes of civilian residents in Port Stanley, killing two kelpers and seriously wounding four.

"These citizens... killed and wounded by British machine-gun fire are those which the British Government claims to be protecting and in defence of whose interests it claims to be fighting this war," said the communiqué, adding that Argentine doctors were making every effort to save the lives of the wounded.

An earlier communiqué said British aircraft had seriously damaged a private home and narrowly missed the Argentine hospital ship Bahía Paraíso when they attacked Port

Stanley on Friday with air-to-ground missiles. The military authorities in Buenos Aires claimed the private home was a few yards away from the local Catholic church where a mass was being celebrated.

The hospital ship was reported to be carrying a commission of the International Red Cross, personnel and wounded troops.

The Chiefs of Staff said Argentina would denounce the attack through "diplomatic channels" and described it as a "clear violation of the most elementary human rights."

When asked by British journalists whether the military authorities believed British planes had intentionally fired on the hospital ship, an official suggested the question should be put to the International Red Cross.

Since full-scale hostilities broke out in the Falklands the bulk of an estimated 1,000 civilians living in Stanley have fled to farms in the interior of the island.

Over the weekend the Argentine military authorities said that some 200 civilians who are still in the capital (British

PERU GIVES ARGENTINA OFFICIAL CONCRETE AID

PERU HAS officially acknowledged for the first time that it is giving "concrete aid" to Argentina in its war with Britain. But it is stressing that this excludes any possibility of direct involvement. Doreen Gillespie writes from Lima.

Mr Manuel Ulloa, the Prime Minister, said on Saturday that C-130 Hercules transport aircraft will be sent to Argentina on a mercy shuttle between Comodoro Rivadavia, the mainland base for the

Falklands, and Buenos Aires. They will transport wounded brought from the islands.

Peru is also to receive delivery of eight Exocet missiles from France. Ordered by the Navy, they are believed to be the surface-to-surface version of the missile which Argentine naval aircraft have used to knock out two British ships.

No date was given for their delivery which will be in two shipments. Mr Ulloa said France decided to go ahead with the order, after first

dragging its feet then changing its mind when the Peruvian Government protested.

Contrary to reports from Buenos Aires that Peru had supplied Argentina with replacement Mirage aircraft, the Prime Minister denied that there was any intention to send Mirages. However, last month a Boeing 747 of Aerolineas Argentinas, an aerial carrier, was stripped of its seats and sent to Lima on cargo duties.

sources put this figure at 600) had remained because they had been given the "freedom of choice" by Argentine troops.

Asked why they had not been offered adequate protection from the fighting, an official said he did not know.

The International Red Cross Committee has asked Britain and Argentina to establish a neutral zone in Port Stanley for

wounded and sick civilians. Over the weekend, the local media has sharply contrasted British "atrocities" with attention given to the Pope's visit by Argentina's military rulers.

The implicit suggestion that the members of the junta were men of peace while Mrs Thatcher was a bloody war-monger was summed up in the front page yesterday of the pro-

Navy newspaper Conviction: "While in Palermo (the park in Buenos Aires where the Pope celebrated an open air mass on Saturday) they cried Peace, in the Malvinas the bloodbath had begun," the paper screamed in indignation.

Press pictures showed President Galtieri, on bended knee, receiving the papal blessing. The arrival of Argentine

naval Captain Alfredo Astiz after his release by the British authorities was relegated to back page coverage.

Captain Astiz, who was taken prisoner in South Georgia, was questioned in Britain last week by Swedish and French officials in connection with the disappearance of a young Swedish.

Captain Astiz has been accused by human rights organisations of being directly responsible for the torture and death of a number of civilians.

He was reported to have been flown to Buenos Aires from Rio de Janeiro on Saturday in a special air force plane, after being taken to Brazil in a British Caledonian flight from London.

Last month the Argentine Defence Minister Sr. Amadeo Frugoli publicly accused Britain of using cluster bombs in their raids on Stanley Airport. The raids were described as "crimes against humanity."

However, Argentine authorities have so far refused to comment on British reports that napalm bombs were found at Goose Green.

Britain considers the future of a repossessed 'Fortress Falkland'

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT

BRITISH DIPLOMACY over the Falklands is shortly to enter its third phase—when Britain will have to reach an understanding with the world over what it does with the islands it is now painfully recapturing.

This new phase is seen by the Foreign Office as just as testing as the troubles it faced during the seven weeks it tried to force Argentina to accept a negotiated settlement. Then it had the double problem of mobilising allies abroad while riding out domestic criticism for having allowed the crisis to develop.

On May 20, that phase ended and the second one began. It was then that Mrs Margaret Thatcher told the House of Commons that Britain's peace proposals were withdrawn.

"Diplomacy is on holiday," one top official involved in the crisis said grimly that evening. Hope that military action could be avoided was dead. The main task of Britain's missions abroad has been since to protect the backs of the country's troops by assuring international acquiescence in their operations.

The second phase has gone relatively well. The EEC has largely stood firm, with all but

two members extending sanctions indefinitely. The Versailles summit ended with a ringing endorsement of Britain's aim of repossessing the islands, which more than made up for problems in the United Nations Security Council. But it is the storms they see ahead which make many dealings with Britain's standing in the world fear they are now in the eye of the hurricane.

Britain's game plan is simply described—re-possession of the islands, re-establishment of British administration, reconstruction, and then consultation with the islanders over their future.

Yet each stage is beset with problems. Re-possession is proving a more bloody and drawn out operation than many countries had hoped. Even after the capture of Port Stanley, there still remains some 2,000 Argentine troops on West Falkland; at worst fighting could continue well into the Antarctic winter.

How much "blood and treasure" are expended at this stage will be crucial. A relatively "clean" operation will make it easier for Britain to keep the

backing of its allies and discourage Argentina from carrying out its threats to harass the island "for months and years if it is necessary," as Gen Leopoldo Galtieri, the President, "put it last week."

A more bloody process could worsen Britain's standing, make it more difficult to win international backing for any security arrangements for the islands, make any British compromise harder and stiffen Argentina's resolve. Yesterday, for instance, Gen Alfredo Saint Jean, the Argentine Minister of Interior, was insisting his or future generations will take the islands back. "I think each Argentine would, if necessary, arm himself and go, even if it meant going to his death," he told London Weekend Television.

Despite these uncertainties, Britain has won its allies' backing not merely for the re-possession of the Falklands, but also, British diplomats insist, for the establishment of a purely British administration over them.

This administration is unlikely to involve a complete return of the islands to their former Crown colony status.

Instead, to head off Third World criticism, some form of self-government is likely to be agreed, while keeping the administration as familiar as possible to the islanders.

The islands' legislative and executive councils could be maintained and expanded, one senior official says. Mr Rex Hunt, the former Governor, might well return despite Foreign Office reservations, at least initially, although short of some of his more overt colonial trappings. Present thinking is that the military could work in parallel with him or even nominally be subordinate.

Britain faces some problems with its allies at this stage of its plan, particularly over how temporary this administration should be. But it is in what follows that British diplomats see hard choices ahead. The British plan is to give the islands the air and sea links they need; to help them develop their fishery and off-shore oil reserves; and to ensure the islanders the security necessary to make genuine choices over their future. But all these processes involve outside countries

with interests different from Britain's.

The communications links to be established will be influenced by the degree to which Britain can co-operate with Latin American countries. Some of the fishery, and most of the oil, resources lie in areas claimed by Argentina. Further, while Britain could leave the up to 5,000-strong garrison necessary to hold the island against attack, EEC countries have to decide whether to continue trade sanctions and the U.S. and Latin America have to be consulted over joining in any security arrangements.

At Versailles, Western leaders agreed that the problem of the Falklands must not be allowed to bedevil future relations between the West and Latin America. It is a point on which Britain agrees. Mrs Thatcher has stressed, in a broadcast to Latin American countries, the efforts made by her Government to improve relations with them. But support by Britain's allies is essential for the future. The Foreign Office has been only underlining a message which

Mrs Thatcher has already heard from the Americans when it has begun to stress that options involving Argentina are still on the table.

In the past Mrs Thatcher has speculated that the islands might be given independence. This possibility featured as one of the 17 options recently presented to her by the Foreign Office, with the proviso that it would almost certainly require U.S. security guarantees.

How much account London will take of the islanders' wishes is one problem still to be resolved. For the time being, no decision has been made between the various options on the table. Indeed, even consultation with the islanders is still some way down an international road on which Britain is likely to find an increasing number of drivers.

The problems on this road are increasingly disturbing the Foreign Office. How will Britain reduce the chances of being left with a besieged Fortress Falkland—an Antarctic Israel, as one official put it before Israel's invasion of Lebanon?

OVERSEAS NEWS

Armed push against rebels reported in southern Zimbabwe

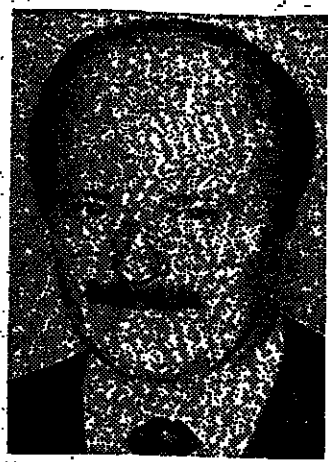
HARARE — Intense military activity was reported this week-end in the troubled southern Zimbabwe province of Matabeleland.

Local residents said dozens of air force transport planes designed for paratroop drops had been seen heading south in recent days into bush and mountains frequented by groups of armed dissidents.

Travelers arriving in Bulawayo, the provincial capital, reported seeing paratroop landings in the Matopos Mountains in midweek, followed by prolonged bursts of gunfire.

The government has not commented on the reports. But Prime Minister Robert Mugabe has repeatedly promised to crush dissidents who have been responsible for a recent spate of killings and robberies in southern and western districts.

At least 25 people have been killed in Matabeleland in the past two months. The Government has blamed ex-guerrillas loyal to Matabeleland-based opposition leader Joshua Nkomo, who was sacked from



Sig Calvi

Ambrosiano chairman disappears

By Rupert Cornwell in Rome

THE BOARD of Banco Ambrosiano, at the head of Italy's biggest privately-owned banking group, was meeting last night to examine its position following the mysterious disappearance of Sig Calvi, the bank's chairman.

Sig Calvi was last seen on Thursday evening at his Rome flat. Since then, his whereabouts have been unknown. It is thought that either he has been kidnapped or that he has disappeared deliberately.

He has been one of the most controversial figures on the Italian banking scene. On June 21, a Milan court is due to hear his appeal against his sentencing last July to a four-year jail term on currency offences. He has been at liberty but deprived of his passport.

Tension grips Honduras after wave of arrests

BY OUR MANAGUA CORRESPONDENT

MORE THAN 80 arrests have been made in Honduras over the past few weeks involving trade unions and student leaders opposed to the Government. The security forces are known to have a list of 4,000 people, both Hondurans and foreigners, who are not allowed to enter or leave the country for political reasons.

The list is widely believed to include the name of Bianca Jagger who last year witnessed, and subsequently denounced, the abduction of Salvadoran refugees by the Salvadoran Army from camps inside Honduras along its border with El Salvador.

The Supreme Court last week ruled that the internal elections for the key post of rector in the autonomous State University had been invalid — and that

those participating in them may be subject to criminal proceedings.

The university has been the main focus of opposition to a series of military governments.

Sr Juan Almandarez, the rector for the past three years, has been the subject of death threats in recent months. He is also the target of a virulent press campaign against Government opponents.

University authorities have accused the Government of spending \$500,000 on the campaign against the university.

The new Chilean ambassador to Honduras declared on Friday that his country would increase military aid to the Honduran Government in the coming months. This has raised fears that the new clampdown is a beginning of an intensifying wave of political repression.

President Shagari to seek re-election in Nigeria

BY MICHAEL HOLMAN IN LAGOS

THE National Party of Nigeria (NPN), has nominated President Shehu Shagari as its presidential candidate in the elections due to be held towards the end of next year.

The president was the sole nominee at the special NPN convention at the National Arts Theatre, Lagos, which was attended by 3,000 delegates from Nigeria's 19 states and from the federal capital territory of Abuja.

The president's nomination came as no surprise. What will attract greater interest, however, is the contest for the vice-presidential nomination at the end of this year.

The current vice-president, Dr Alex Ekwueme, who is an Ibo from eastern Nigeria, is likely to face several challengers.

Campaigning for next year's national elections is already under way. But issues are taking second place to the complex negotiations within and between NPN's main rivals—the Unity Party of Nigeria (UPN), led by Chief Obafemi Awolowo, and Dr Nnamdi Azikiwe's Nigerian People's Party (NPP).

These two parties, together

BA Baghdad flights resume

BRITISH AIRWAYS will resume services to Baghdad later this month for the first time since the outbreak of the Gulf War in September, 1980.

The first flight will leave on June 24. There will be a weekly TriStar 500 service leaving Heathrow every Thursday, flying direct to Baghdad and returning on Friday via Amman.

Reshuffle leads to Lisbon row

By Diana Smith in Lisbon

ANOTHER CONFLICT has erupted between Portugal's President of the Republic and the three-year-old ruling Centre Right coalition, following General Antonio Ramalho Eanes' very public disapproval of the recent government reshuffle.

Last week, Sr Francisco Balsemão abruptly appointed new Ministers of Labour, Education, Foreign Affairs and Parliamentary Affairs. He informed the President only afterwards, whereas procedure requires consultation of the Head of State.

Swearing in the new Ministers on Saturday, Gen Eanes bluntly said he considered the reshuffle "not fitting for the present, difficult circumstances," but would let it pass due to the urgent need to finish reviewing the Constitution.

Portuguese presidents are empowered to appoint or dismiss governments of their choosing. Sr Balsemão refused the President's criticism on nationwide television, but his speech was considered somewhat ineffectual.

Victorious Mauritian Left reassures critics

BY BERNARD SIMON IN PORT LOUIS

MAURITIUS'S left-wing government, swept to power by a massive victory in last week's elections, is going out of its way to reassure both supporters and critics that it will not abuse its overwhelming mandate.

Leaders of the new government, which will be sworn in by the island's governor-general later this week, promised, after election results were announced on Saturday, that the constitution will be amended to provide for compulsory elections every five years.

Mr Paul Berenger, the winning coalition's chief strategist and Finance Minister-designate, said that in foreign policy "we will not rush into anything."

The Movement Militant Mauricien (MMM) and its allies captured all 62 elected seats in Mauritius's 70-member legislature. Almost 90 per cent of the island's 540,000 voters went to the polls in an election conducted with scrupulous fairness.

Although the ruling Labour Party of Prime Minister Sir Seewoosagur Ramgoolam attracted 24.6 per cent of the votes, all its candidates—including the Prime Minister and his entire cabinet—were defeated because of the island's winner-takes-all constituency system.

Sir Seewoosagur, 82, attributed his defeat to high unemployment (currently almost 20 per cent) and other economic problems caused by a failure of the sugar crop in 1980 and last year and low world sugar prices.

Despite assistance from a U.S. public relations company the Ramgoolam Government was unable to match the MMM's youthful image and its superior organisation. The Labour Party has been in power since 1948, and most voters were keen for a change.

The MMM coalition was particularly successful in bridging Mauritius's ethnic division. More than half the population are Hindus, with the remainder split between Moslems, Creoles, Chinese and whites.

The alliance attracted surprisingly wide support from the normally conservative Hindu community. Mr. Aneerood Jugnauth, nominal leader of the MMM and Prime Minister-designate, is a Hindu.

The coalition includes a Hindu-based party, the Parti Socialiste Mauricien (PSM), whose leader Mr. Harish Boodhoo will be deputy premier.

The PSM's 18 MPs are likely to be a restraining influence and some observers already predict a split between the MMM and PSM before the next elections.

The MMM's foreign policy is based on strict non-alignment. Mr Jean Claude de l'Estrac, foreign minister-designate, said after the election that talks will be started "very quickly" with the U.S. and Britain in a bid to restore Mauritian sovereignty to Diego Garcia and to close the U.S. military base there.

Mr de l'Estrac said the new government will cultivate close

ties with France and India. According to local reports yesterday, President Mitterrand and Mrs Indira Gandhi will soon be invited to visit Mauritius.

Mr de l'Estrac said the island will start examining ways of lowering its dependence on South African imports and tourists. But he added, "we will not be in too much of a hurry."

The main fear of many Mauritians and outside observers is that the country's intractable economic problems may prompt the new government to experiment with increasingly radical political and economic policies. The MMM manifesto included promises of higher wages, improved social welfare and selected nationalisation.

Polish restrictions to be lifted 'selectively'

BY CHRISTOPHER BOBINSKI IN POZNAN

POLAND'S Military Council of National Salvation (WRON), nominally the most senior decision-making body under martial law, has instructed the Minister of the Interior and officials "to selectively ease" restrictions throughout the country.

The conciliatory move marks the passing yesterday of six months of martial law.

The talk of relaxation is designed to show that the authorities are regaining control over the population, a necessary gesture if General Wojciech Jaruzelski, the WRON chairman, is to be seen to be getting his way.

The move pre-empted any protests the Solidarity underground may be planning for the coming days.

These would now enable the authorities to argue that their gesture of goodwill was rejected, and to blame any eventual re-imposition of controls on the union.

POLICE intensified security in several sections of Warsaw on Sunday, and checked identity papers of travellers as Poland entered its seventh month under martial law, AP reports.

The authorities have apparently decided not to take any chances on Sunday, despite their announcement on Saturday of another

series of relaxations of martial law curbs slapped down at the start of the clampdown on December 13.

In Victory Square, several hundred people clustered around the flower cross marking the site of Cardinal Stefan Wyszynski's funeral last year, as uniformed policemen stood quietly in the background.

The WRON statement does, however, contain a reference to "authentic accord," a possible sign that the authorities are gearing up for another attempt at finding agreement with the Church.

In any case, the reference to "authentic" accord in the WRON statement is a signal to officialdom that hardliners are still being held at arm's length by Gen Jaruzelski—which is all the more significant as the council contains some of the

most conservative figures in the political and military establishment.

Nevertheless, there is still a long way to go towards a return to normality. It alone a return to Solidarity.

It remains to be seen, for example, whether the relaxation will include the return of such institutions as the Warsaw Catholic Intelligence Club, established in the 1950s and suspended last December.

Another indication that the

authorities are feeling their way very cautiously is an order to release a mere 257 internees. According to church estimates, the number of people interned is in the region of 4,200.

The figure had dropped to about 2,200 at the end of April, but rose after the demonstrations on May 1 and 3 and before the 15-minute national strike called for May 13.

Official trade figures for the first five months of the year show that Poland had, up to the end of May, achieved a surplus in its hard currency trade of \$537m.

Its hard currency imports to the end of May were down 40.6 per cent at \$1.4bn, and exports had dropped by 9 per cent to \$2bn.

The value of Poland's deliveries to Comecon was up 7.6 per cent while East Bloc sales to Poland were running at last year's level.

Mexico cancels \$2bn nuclear plant contract

By Ronald Buchanan in Mexico City

MEXICO'S Comision Federal de Electricidad has cancelled the tender for the construction of the nation's second nuclear plant. The tender, which had attracted bids from seven companies representing political and economic policies. The MMM manifesto included promises of higher wages, improved social welfare and selected nationalisation.

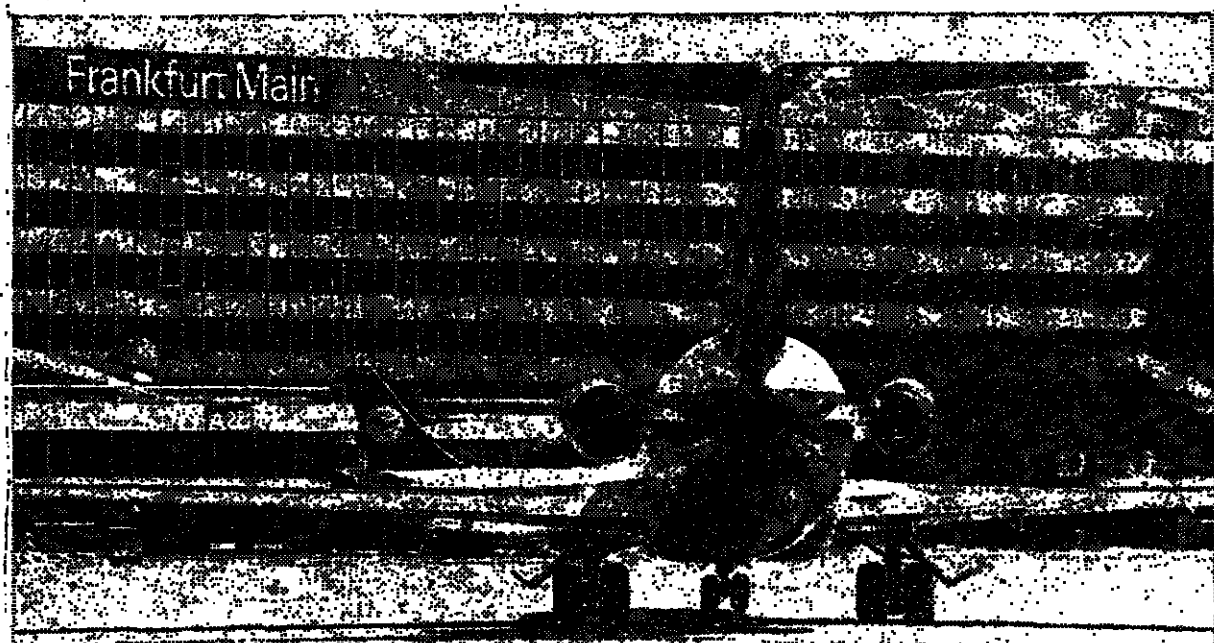
The decision was expected following the floating of the peso last February.

The Comision's decision means that the goal of achieving 20,000 Mw of installed nuclear capacity by the end of the century is no longer attainable.

The whole programme will now have to be reconsidered by the next administration, which takes over for a six-year term at the end of the year.

For the companies involved the cancellation is a bitter blow.

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OVERSEAS NEWS

WAR IN THE MIDDLE EAST

Israel wonders how to get out of Lebanon

BY DAVID LEMMON IN TEL AVIV

NOW THAT Israel has driven itself deep into Lebanon, everyone here is asking the question how to get out. The Begin Government wants to create a Christian-controlled Lebanon but, as Mr Abba Eban, a former Foreign Minister has said, "It's not within our power to make it happen."

Government officials are already saying that they expect there will continue to be an Israeli presence in Lebanon "for several months but not years." Given the complexity of Lebanon's problems, even before the Israeli incursion and occupation of nearly half the country, many are wondering if it will be possible to leave so soon.

The problems of disengagement are immense. Jerusalem wants to ensure that the PLO will not be able to use Lebanon as a base to launch attacks on Israel. But even the vaunted Israeli armed forces have not been able to prevent that. So what chance does an international force have of being able to keep southern Lebanon guerrillas free?

Then there is the domestic problem of the architect of the war, General Ariel Sharon, the

Defence Minister. It now emerges that he tried to keep the Cabinet in the dark about his plans in Lebanon beyond the originally approved objective to push the Palestinian guerrillas back 40km from the Israeli border.

After finally getting approval for the war in Lebanon, which he had been seeking for months, there is some question about the ability of the Cabinet to persuade him to back his forces, in exchange for less than the attainment of a new order.

It is clear to Israel that its troops will have to remain for some time in Lebanon. Some people worry that the longer the presence goes on, the harder it will be to withdraw. They fear that the old Arabic and Hebrew saying: "With the food comes the appetite" may be self-fulfilling.

Despite fervent and repeated government declarations that Israel does not want "even one inch of Lebanese territory," many recall that after Israel captured the West Bank, Gaza Strip, Golan Heights and Sinai in the 1967 war, the late Levi Eshkol, then the Prime

Minister, said that Israel did not want to keep any of the captured territory, and was willing to hand it all back in return for peace.

It took 15 years until a partner could be found to do that, over Sinai. In the case of the Golan, Israel has already annexed it and, as for the West Bank and Gaza Strip, the Begin Government has made it clear that it never intends to give up any of these territories.

If Israel is not given the assurances it seeks on military and political settlement in Lebanon, then it remains difficult to see how it will be possible to persuade it to pull out.

A confirmation of plans for a long stay was an announcement yesterday that Israel is considering placing a radio station in southern Lebanon to boost the broadcasts of Israel Radio enabling its troops there

to hear the home broadcasts. The Government may expect some pressure from Washington to reach a compromise settlement.

Domestic opposition to the occupation of Lebanon is certain to grow, aided no doubt by a decision yesterday to impose new "war taxes." The country already has the highest taxation rate in the world.

The Israeli soldiers went to this war with less than total enthusiasm but performed their military tasks with ruthless efficiency. They are unlikely to enjoy a prolonged stay across the border, especially as it will be necessary to keep a large number of reservists mobilised as long as the occupation lasts.

The disruption which prolonged reserve duty in the army causes to the working and domestic life of the mobilised soldiers will not be suffered gladly by many Israelis who doubted the need for this war in the first place. Their pressure for a speedy settlement and an early withdrawal could prove to be a crucial factor in the international efforts to get Israel out of Lebanon.

Haig encouraged by Soviet caution

By Anatole Kaletsky in Washington

MR ALEXANDER HAIG, the U.S. Secretary of State, described the Soviet attitude to Israel's invasion of Lebanon as "encouragingly cautious" yesterday.

In two sets of exchanges with President Reagan—the second occurred over the weekend after the negotiation of a ceasefire between Israel and Syria—President Ronald Reagan expressed "concern, but cautious concern" about the fighting in Lebanon. Privately, U.S. officials had feared that Soviet assistance to Syria and the PLO might have been intensified after the Israeli invasion. They now believe that an agreement between Presidents Brezhnev and Reagan to prevent the conflict from widening was vital for an early ceasefire.

Mr Haig said yesterday that U.S. policy on the Middle East was dictated by UN resolution 507, which called for an immediate ceasefire and Israeli withdrawal from Lebanon.

For the moment, he said, the key aspect of resolution 507 was to bring an end to hostilities. Responding to questions from television reporters, he refused to call for an immediate Israeli withdrawal but said that ultimately there must be a withdrawal of all foreign forces from Lebanon.

He would not discount a referendum in Lebanon "or any other step that would strengthen the authority of central government."

Mr Haig said that "nothing could be further from the truth" than the idea that the U.S. colluded in any way with the Israeli invasion.

Some State Department officials are now suggesting that the removal of Palestinians from Lebanon may bring a final solution to the Palestinian problem nearer. Mr Haig said that he hoped "these tragic circumstances would offer new opportunities for reviving the Camp David process."

However, Senator Charles Percy, chairman of the Senate foreign relations committee, said in a separate interview that the Palestinians may now have to be moved into the Israeli-occupied West Bank and Gaza Strip.

Syrian soldiers put brave face on defeat

BY PATRICK COCKBURN IN DAMASCUS

"IF THE Israeli aircraft had not attacked us we could have destroyed their tanks," said a wounded Syrian soldier in hospital in Damascus yesterday, slipping back the sheet of his bed to show his right leg cased in plaster. Three days after he had arrived in Lebanon and taken up position with his platoon on the edge of the southern extremity of the Bekaa Valley, they had come under Israeli attack.

He said there had been no Sam missiles to fend off the aircraft. When he and the rest of platoon were deployed to meet a tank attack the Israeli aircraft bombed them. He carried a friend 2km on his back before he died and then walked on himself to find help. He said he did not know what had happened to the rest of his unit. The soldier looked quite cheerful lying in bed beside which were two bouquets of flowers sent by his relatives in the Syrian coastal town of Tartous.

Masked by the verbosity of official propaganda, whose authors seem to care little if their words carry any credibility, the Syrians suffered real wounds in last week's war. In the same hospital as the wounded soldier, a young 18-year-old carpenter called Nait al-Halal al-Husseini had both his legs amputated after his building site was hit by bombs.

In the Christian quarter at a Greek Catholic church, the 31-year-old captain, who had commanded a Sam anti-aircraft missile battery in the Bekaa, was being buried. Coming out of the crowded church, the officer's fiancée collapsed on the steps and had to be carried into a waiting car.

Officially, the Syrians portrayed last week's fighting as a victory for themselves. The ceasefire was at first greeted with some jubilation. Ordinary Syrians have a very good idea about what war involved and their chances of winning it. There is a strong strain of pessimism and, at times,

cynicism in the Syrian character.

But the news that the ceasefire between the Palestinians and the Israelis had broken down sent Syrians who again back to their radio yesterday. Tension is beginning to mount again. The extent of the civilian casualties in Lebanon is also making an impact. Some of these have been hospitalised in Damascus, mostly peasants and villagers from the Bekaa Valley hit by Israeli bombing.

But for the moment, it looks likely that the Syrians will uphold the ceasefire. The Government needs to avoid an all-out war with the Israelis in which they are likely to be overwhelmed. The apparent system in the Bekaa Valley has come as a blow.

Soviet diplomatic assistance has also been limited, though President Hafez al-Assad received another letter from the Soviet President Leonid Brezhnev on Saturday. Lack of fresh supplies of Soviet equipment, however, cited by Soviet diplomats as a reason for Syrian discontent, is not likely to have made much difference since Syria has large supplies of weapons.

Over the weekend, these were being deployed to reinforce the defensive lines protecting the mountain path which links the Bekaa Valley to Damascus. Mobile Sam anti-aircraft batteries, the white rockets smeared with mud for camouflage, could be seen on the hillsides. A long line of 155 mm artillery pieces were moving into Lebanon.

So long as there is a ceasefire or the chance of one between Israel and the Palestine Liberation Organisation, the Syrians will probably try to keep out of the fighting. The decision to declare a ceasefire was a unilateral one by President Assad, say diplomats. But an attack on Beirut, or loss of the road linking the Lebanese capital to Damascus, would lead to a renewal of the fighting.

Financial cost of war and occupation yet incalculable

BY ANTHONY McDERMOTT AND NORA BOUSTANY IN BEIRUT

"THE RAPE of Lebanon" is the headline of the black cover of today's Beirut weekly, "Monday Morning." The description is stark and accurate. Lebanon has suffered badly, and it appears, will continue to, from becoming the battleground the Israelis have chosen to take on the Palestinians and Syrians.

The major sections of the Palestinian population, put at about 600,000 in all Lebanon, are now subject to Israeli occupation in the Beirut area, the Bekaa Valley and Tripoli in the North.

It is almost impossible at this stage to calculate in money terms just how much damage the week-long Israeli invasion has cost. The International Committee of the Red Cross is asking for \$19m as emergency assistance and that must be only a fraction of what is required. The Red Cross reckons that 600,000 people or about 20 per cent of the Lebanese population has been displaced by the fighting and there are real fears that with



A Beirut rescue worker carries the body of a baby away from the rubble and wreckage of a building devastated during the recent artillery and air bombardment of the city. The building housed the offices of the New York Times.

so many families on the run—squating in buildings in Beirut or breaking into flats for

shelter—real health hazards could develop. The Palestine Liberation

Organisation has put the number of casualties since Israel began its invasion a week

ago at between 8,000 and 10,000 killed and wounded—mainly civilians.

According to a United Nations official, Tyre, which had a population of about 100,000, has been almost completely demolished. Sidon, further north and of roughly the same size, has suffered only slightly less damage. Civilians are camping on the beach, and according to the Red Cross in Sidon, there have been 1,000 killed and 30,000 wounded there. Close to Beirut some 350 people have had to be transported to hospitals in neighbouring regions as the capital's medical facilities come under intense pressure.

Relief has been hampered partly by the fact that fighting has continued despite ceasefires, and partly because Israel has apparently been reluctant to co-operate with international organisations. At Larnaca Airport in Cyprus, three jumbo jets are standing by with medical supplies but are unable to land at Beirut.

WORLD TRADE NEWS

EEC LIKELY TO CHALLENGE STEEL DUTIES

U.S. faces up to 'real threat' of trade war with Europe

BY ANATOLE KALETSKY IN WASHINGTON

A TRADE war between Europe and the U.S. is a real possibility for the first time in many years. On Friday the U.S. Commerce Department announced a preliminary decision to impose countervailing duties on 21 European, Brazilian and South African steel exporters who are alleged to be benefiting from unfair government subsidies in violation of the General Agreement on Tariffs and Trade.

The Commerce Department official who organised the steel investigation, Mr Gary Horlick, was the first to admit on Friday that his decision was "so important to the Europeans that they will have to challenge it."

"It goes to the heart of the European steel industries' efforts to restructure them-

WEST GERMANY has expressed regret at the U.S. action against steel imports from European countries but is far from shocked by Washington's action, writes Jonathan Carr in Bonn.

The reason is that although the Germans are the European Community's biggest steel producers, their companies receive relatively few subsidies from the state and will thus have to pay a much lower level of countervailing duties than their European counterparts.

In a statement this week-end the Economics Minister, Count Otto von Lambsdorff, stressed that Bonn's aim had long been to speed up removal of steel subsidies in Europe.

However, officials in Washington believe the EEC would prefer to challenge the legality of the U.S. determination of steel subsidies under Gatt rather than threaten retaliation. The European view is that the Gatt subsidies code permits government assistance to industries undergoing restructuring. At the very least, European officials maintain, these kind of subsidies are a moot point under Gatt.

A unilateral interpretation of Gatt rules on such subsidies by any one country is unacceptable to the EEC, Viscount d'Avignon, EEC Industry Commissioner, said in Brussels. Other trade officials declare

tively expensive. This will not necessarily help the U.S. steel industry however. German and Dutch steelmakers, who enjoy minimal subsidies, could well step into the breach left by other European companies.

But the significance of last week's announcement goes well beyond the steel industry. As Mr Olmer pointed out, the principles raised in the steel investigation have been completely novel and could well be applied to other products which benefit from government subsidies. Other officials quite openly express the hope that their decision may set a precedent for other countries wishing to take action against subsidised imports.

Murmurs about retaliation from Europe do not seem to alarm the Americans. On the contrary, Mr Horlick says the Europeans would be "folly within their rights to impose countervailing duties" on any U.S. exports which they found to be subsidised in breach of the Gatt subsidies code.

EEC retaliation is most likely to be the effective subsidisation which the U.S. Government grants to exporters who set up domestic international sales corporations (Discs). Since 1971 U.S. companies have been able to establish Discs, which enjoy exceptionally advantageous treatment under U.S. tax laws, to handle their exports.

According to EEC estimates, Discs handle a total of \$77bn (\$41.8bn) of U.S. trade annually, at a cost to U.S. taxpayers of about \$1bn. According to EEC officials the Gatt council ruled last year that Discs are illegal, but U.S. trading partners have not taken any action under this ruling so far.

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privately that the U.S. Government positively wishes to see this happen. Countervailing action against subsidised imports is not protectionist; they maintain, it is designed to make the world trading system more open and free.

In the view of European trade officials, this kind of posturing is an attempt to lay a trap for Europe. The legality of the U.S. action against steel exporters under Gatt is by no means as clearcut as the Americans are claiming. If the EEC joined in the U.S. game by imposing countervailing duties on subsidised U.S. exports to Europe, it would be effectively endorsing the American interpretation of the Gatt code on subsidies.

If Europe does retaliate, it has three possible options: agriculture, synthetic fibres and U.S. tax exemptions for exporters.

The easiest U.S. subsidy practice to attack would be the tax advantages provided since 1971 for Discs. Despite the Gatt council ruling against Discs, the U.S. argues that they merely duplicate the tax advantages which European companies enjoy by receiving VAT refunds on exports.

Rather than enter these debates, the EEC is more likely to respond initially by challenging the legality of the U.S. countervailing actions. The Gatt subsidies code is quite explicit in its ban on export subsidies and member states are fully entitled to countervail against them.

However, the code is much hazier on general industrial subsidies, which apply equally to domestic production and exports.

The U.S. has highlighted three particular kinds of subsidies to European steelmakers—loans at preferential rates, government equity participation on terms which are not consistent with commercial considerations and straightforward cash grants. All these, U.S. officials say, are covered by the Gatt subsidies code.

Europeans deny this on several grounds. Least controversially there will be room for argument about the Commerce Department's calculations of the subsidy elements in government loan guarantees and equity participations.

Secondly the Europeans argue that the U.S. must consider the purpose of the steel subsidies and conditions attached to

SUMMARY OF ESTIMATED SUBSIDIES AT JUNE 10

Country	Producer	Products	Estimated subsidy (% of job value)
Belgium	Cockerill-Sambre	Structurals, Plate, HRS/5***	20,602-21,773
	Siderurgie Maritime (Sindmar)	Plate, HRS/5	4,866
	Forges de Clabecq	Plate	5,834
	Fabrique de Fer de Charierol	Plate	1,990
Brazil	All	Plate	2,58
W. Germany	AG der Dillinger Hüttenwerke	Plate, HRS/5, CRS/5	0.551
	Stahlwerke Peine	Structurals, Plate, HRS/5, CRS/5	2,594
	Salzgitter AG	Plate, HRS/5, CRS/5	0.769
	Kloster-Werke AG	Structurals, Plate, HRS/5, CRS/5	8,623
	Reichling-Burbach GmbH	Structurals, Plate, HRS/5, CRS/5	0.640
	Fried. Krupp	CRS/5	0.751
	Hüttenwerke AG	Structurals, Plate, HRS/5, CRS/5	Excluded
	Otto Wolf	Excluded	(0.349 de minimis)
	Hoesch	Excluded	(0.178 de minimis)
France	Thyssen	Structurals, Plate, HRS/5, CRS/5	30,029
	Sacilor	Structurals, HRS/5, CRS/5	20,097
	Usinor	HRS/5, CRS/5	18,20
Italy	Italsider	Structurals	1,766
Luxembourg	Estal Hoogovens BV	Cold-rolled sheet, HRS/5	0.651
Netherlands	Iron and Steel Corp.	Structural, Plate, Hot-rolled carbon steel bars, Hot-rolled alloy steel bars, Cold-formed carbon steel bars, Hot-rolled sheet, Cold-rolled sheet, galvanised sheet	12.5 to 16.3
South Africa	Highveld Steel and Vanadium Corp.	Structural, Plate	9.6 to 9.9
United Kingdom	British Steel Corp.	Structural, Plate, Hot-rolled carbon steel bar	40,362
	Flathead Bright Steel* London Works Steel Co.*	Cold-formed carbon steel bar	2,445
	Round Oak Steel*	Hot-rolled carbon steel bar, Hot-rolled carbon steel bar, Cold-formed carbon steel bar, Cold-formed carbon steel bar, Hot-rolled carbon steel bar, Cold-formed carbon steel bar, Cold-formed carbon steel bar	4,779
	Bar Bright Usam Bedford Steels	Hot-rolled carbon steel bar, Cold-formed carbon steel bar, Hot-rolled carbon steel bar, Cold-formed carbon steel bar, Cold-formed carbon steel bar	0.6**
	Bramway Bright Bar Bright Steels	Hot-rolled carbon steel bar, Cold-formed carbon steel bar, Cold-formed carbon steel bar	Excluded
	Darlington & Simpson Rolling Mills	Structurals	Excluded
	The Dudley Port Rolling Mills, Ltd.	Structurals, Hot-rolled carbon steel bar	Excluded
	Easton & Booth	Structurals, Hot-rolled carbon steel bar	Excluded
	Glywed Steels	Hot-rolled carbon steel bar	Excluded
	Kiverton Park Steel and Wireworks	Cold-formed carbon steel bar	Excluded
	Lee of Sheffield	Cold-formed carbon steel bar	Excluded

Cash deposit on bond equal to the estimated subsidy will be required as follows:
(1) Importers of a listed product from a listed firm must meet the indicated cash deposit or bonding rate for that product.
(2) Importers of a product included in the determination (i.e., product x from country y) produced by a firm that was not included in the investigation must meet the highest cash deposit or bonding rate for that product from that country.
(3) Where a company listed below has not exported a particular product during the period of investigation the cash deposit or bonding rate for other products included in the determination will be the highest rate for products that were exported by that company.

* Flathead Bright, London Works, and Round Oak are related to BSC. Therefore, if they export any product included in the determination ("certain steel products from the UK") other than those indicated here, they must meet the BSC cash deposit or bonding rate for that product.
** Round Oak Steel is owned 99.5 per cent by BSC and therefore, to prevent possible circumvention, was not excluded from the determination despite being found to have received no subsidies.
*** Hot-rolled sheet and strip.
**** Cold-rolled steel and strip.

them. In all cases subsidies are supervised closely by the European Commission. They are only allowed as termination payments connected with restructuring programmes to reduce over-capacity in the European steel industry and they are due to be eliminated by 1985. Thirdly—and this is per-

Officials bitter over spotlight on aid to British Steel

BY IAN RODGER

THE singling out of British Steel corporation by the U.S. Commerce Department as one of the most heavily subsidised steel producers in the European Community comes as no surprise.

Mr Ian MacGregor, British Steel chairman, stated when he took on the job two years ago that the corporation was technically bankrupt. Since then, the Government has agreed to pump in £80m in aid and write off £3.5bn in capital and loans.

British Steel officials, nevertheless, are bitter that they have been made to look the worst offenders in last year's massive attack by world steelmakers on the U.S. market.

This attack spurred ailing U.S. steel companies to file a raft of complaints against foreign producers on grounds of unfair subsidy and/or dumping. British Steel is alleged to be receiving aid worth 40.362 per cent of its U.S. selling prices.

The crux of the U.S. case is that foreign steelmakers, aided by their governments, have been raising exports to the U.S. in order to maintain employment, a process that jeopardises U.S. steelworkers' jobs. In effect, the alleged offenders have been exporting unemployment.

British Steel along with the French companies, Sacilor and Usinor, which are alleged to be the next most heavily subsidised at 30 per cent and 20 per cent respectively, dismiss this argument categorically.

They claim that their admittedly large subsidies have been directed at cutting capacity substantially and modernising the remaining plants, both of which processes have involved massive reductions in employment.

British Steel for example, has eliminated 120,000 jobs since 1975; the French steel industry, 57,000. Over the same period, British Steel's named capacity has been slashed from 27m tonnes to 14.4m tonnes per year, and French capacity from 33.5m tonnes to 28m tonnes.

British Steel and the French also point out that they contributed only about a quarter of the 51 per cent rise in EEC exports to the U.S. last year.

The main contributors to the nearly 2m tonne rise in EEC exports last year were German and Italian producers. Germany's exports rose 55 per cent to 2m tonnes and Italy's almost four-fold to 670,000 tonnes.

But German producers, according to the U.S. Department of Commerce, receive negligible subsidies of none at all, and Italian producers allegedly receive aid worth 18 per cent of their U.S. selling prices.

Mr MacGregor said on Friday that British Steel would continue to honour its commitments to its U.S. customers. The U.S. Government requires those accused of unfair subsidies to pay penalties equal to the alleged amount of subsidy. Thus would be a heavy burden on British Steel, but, until a final determination is reached later in the year or the dispute resolved by negotiation, it has only to post bonds to cover the amounts involved.

Perhaps more important is that the relatively light burden on the Italians and the Germans means that much of the EEC tonnage that has been moving to the U.S. will continue to do so and not return to disrupt European markets.

In any event, Mr MacGregor said major European producers met last week and agreed to discipline their operations to maintain EEC prices.

"Rumours about prices weakening are not correct," he said. The renewal by EEC industry ministers of measures to restrict steel production in the Community for another year showed that governments also had the resolve to hold together, he added.

Mr MacGregor was worried that the U.S. attack on subsidies "could escalate into all sorts of nonsense."

EEC negotiators had been trying to set up an orderly marketing arrangement with the U.S. but he regretted that they had been aiming for a large quota at a time when U.S. steel companies were operating at less than 50 per cent of capacity.

Meanwhile, British Steel has more than enough problems on its hands. The recent drop in demand and influx of imports has forced the corporation to undertake a review of its plant configuration.

Final decision on youth training expected soon

By Alan Pike

A DECISION by Mr Norman Tebbit, the Employment Secretary, on the final shape of the proposed new Youth Training Scheme is likely this week or next.

The most difficult conclusion Mr Tebbit has to reach is over the question of whether 16-year-olds who refuse to take part should be denied supplementary benefit. Mr Tebbit originally decided that they should and has strongly and publicly supported the view that benefit should be withdrawn.

The Manpower Services Commission (MSC) has, however, unanimously told the Government that it believes benefit should still be available. A decision to withdraw benefit would be seen by trade union leaders as making the training scheme compulsory, and would be likely to provoke the withdrawal of TUC co-operation from the entire venture. Also, employers have shown no enthusiasm for having reluctant, and possibly disruptive, young people forced into the scheme for purely financial reasons.

Youth organisations have urged the Government to drop its proposals to withdraw the right to benefit from those who refuse to take part. The Commons Employment Committee has warned that the issue should not be allowed to prejudice the introduction of the scheme.

There is a danger that the supplementary benefit question might be diverting attention from other fundamental areas, such as the issue of whether industry would be able to provide enough work experience and training places of sufficient quality to launch the ambitious scheme little more than a year hence.

If Mr Tebbit shows himself prepared to compromise on the benefits question, it could, by proposing either a temporary, rather than permanent, withdrawal of benefit; or by delaying the whole issue for further consideration.

There are other issues which require investigation. Young people in the training scheme would all receive weekly allowances—this is strengthening the argument in favour of educational maintenance allowances for 16- to 18-year-olds still at school. Educationalists fear that, otherwise, young people who would benefit from remaining in full-time education would opt for the training scheme to obtain the allowances.

The MSC is proposing that allowances on the training scheme should be at least £25 per week—compared to an original Government suggestion of about £15—and that the scheme should be available to all school-leavers, rather than just to the young unemployed.

'Threat' to textile talks discounted

By Anthony Moreton

REPORTS that Hong Kong was on the point of pulling out of the bilateral talks arising out of the Multi-Fibre Arrangement, on the level of trade in textiles and clothes between the colony and the European Community, were discounted in London at the weekend.

It was claimed that this threat was simply part of the war of nerves between the two sides.

The European Commission has been given a mandate by the Council of Ministers to seek a cut of 10 per cent in the level of imports in five sensitive product areas.

Mr Ian MacArthur, director of the British Textile Confederation, said: "We are in regular contact with Brussels and we know that the Commission's negotiators are determined to achieve satisfactory agreements strictly within the terms of the mandate agreed by the Council of Ministers."

It was always thought that the talks with Hong Kong would, in the words of one Whitehall official, be "difficult".

INSURANCE

Life assurance makes modest start to year

By Eric Short

THE UK LIFE assurance industry made a modest start to 1982.

Figures from the Life Office Association show that new annual premiums in the first quarter of this year, on individual life and personal pensions increased by just 5 per cent on the corresponding quarter for last year to £226m.

Single premiums did a little better, advancing 14 per cent to £328m.

This compares with growth rates in 1981 of 19 per cent for annual premium business and 87 per cent on single premium contracts.

The industry is satisfied with these figures. It feels they are holding last year's growth. It had expected the economic recession to hit life business in 1981 and was pleasantly surprised when results turned out to be so favourable. This year, the recession is expected to bite deeper into new business growth.

A more detailed analysis of the first quarter figures shows a variant growth pattern between the different sectors.

The personal pension market has continued buoyant. Individual life business has been dull.

Linked business is still moving ahead, albeit at a much slower pace. Traditional ordinary life business is standing still.

The success story for many life companies is the steady growth in sales of personal pension contracts—sold mainly to the self-employed but also available to employees with a company pension scheme. New annual premiums rose 23 per cent in the quarter while single premiums improved 24 per cent.

The present Government has encouraged the self-employed to provide more towards their pensions by giving them substantial additional tax concessions on contributions. As a result, this pensions business has boomed in the last year. In addition, the first quarter of a calendar year is always good for such business, being the run in to the end of the financial year.

Linked pensions showed stronger growth, annual premiums rising 24 per cent to £75.8m, single premiums jumping 70 per cent to £15.1m.

Traditional life companies also did well, with annual premiums up 21 per cent to £22.2m and single premiums by 14 per cent to £46.9m.

These sales figures indicate many self-employed are not affected severely by the recession.

A completely opposite picture is revealed with life business. Sales of conventional ordinary business were subdued in the first quarter when new annual

premiums actually declined by 2 per cent to £86.8m.

The recession, which hit manual employees first, now appears to be having a real effect on managerial and clerical staff. In addition, the buying market has remained subdued and competition with unit-linked business is growing.

The traditional life companies must be hoping for a repeat of last year, when, after a similar first quarter drop, business improved strongly to show a 20 per cent overall growth for 1981.

Traditional single premium business was a bit better, rising 10 per cent in the first quarter to £126.7m.

Industrial life business, involving the collection of premiums by agents from the homes of policyholders, has always traditionally served the blue-collar market.

Business in 1981, was thus restricted by the recession with all growth over the year. A modest start has been made to 1982 with a 3 per cent rise in annual premiums to £55.1m.

Linked life business continued to move ahead with new annual premiums improving 10 per cent to £46.1m and single premiums rising 14 per cent to £173.6m. Linked life sales now account for 27.4 per cent of total new annual premiums—a proportion likely to rise further

as more traditional life companies enter this field.

Only one insurance company—Phoenix Assurance—has published its own first quarter life and pensions business. It recorded good figures with a one-third rise in annual premium business and slightly lower growth in single premiums; these figures include all life and pensions business transacted by the company.

Some company chairmen, at their annual general meetings, have indicated steady growth in the first three or four months of this year.

Others have remained silent on the subject—an indication that the year so far has been disappointing.

For most traditional life companies these figures are only half the picture since they do not include company life and pensions business. Many traditional companies get more than half their premium income from the company pensions sector, which has been badly hit by the recession.

The association only publishes company pensions statistics in its annual review which appears in the late summer. The forthcoming 1981 review should show the extent to which company pensions business has been hit by the recession. It is not expected that this year will show much improvement in the company pensions field.

Motorcycle sales down 30% in May

By John Griffiths

SALES of powered two-wheelers were down by 30 per cent last month, compared with May, 1981, according to the Motor Cycle Association.

Hoped sales fell by only 8 per cent, but scooter registrations dropped by 30 per cent, and motorcycle sales 35 per cent.

The figures have been adjusted to take account of the distortion in sales caused in spring last year by the imposition of car tax on powered two-wheelers. Anticipation of the tax change pulled a great number of sales forward to April, leaving the May total at 6,186. Before adjustment, the 19,089 registrations last month were more than three times the total of May, 1981.

The association said the recession, and legislative changes to restrict the capacity of machines learners can ride, has hit the industry's hopes of exceeding the 275,000 sales of 1981.

"We have to face the fact that a large proportion of our customers is in the age group of up to 25, and large numbers are unemployed," it said.

One minor consolation is that, so far this year, hoped sales are slightly ahead of those last year.

Guidebook details EEC and UK aids to industry

By Anthony Moreton, Regional Affairs Editor

THE Government spent more than £1.5bn last year to provide help to industry in various forms—regional development grants, small-firm development schemes, research and development assistance, energy-saving schemes, soft loans, and inner-city aid.

Despite all, there was still a large number of concerns unaware of what was available or even, in some cases, that anything at all was available. Such ignorance was partly the Government's fault. There were so many different schemes that it was almost impossible for the applicant to keep check on them, and virtually impossible for the Government to advertise them all in any depth because of cost.

Now there is a book to show how extensive the assistance schemes are. Industrial Aids in the UK 1982: A Businessman's Guide by Gena Walker and Kevin Allen, both of the University of Strathclyde's Centre

for the Study of Public Policy, runs to 455 pages.

Mr Allen, the centre's co-director, has tried his hand at this sort of guide before. Last year, the co-authors not only published the first volume of this guide to British aids but he, with a different colleague, also produced a weighty survey of regional incentives in the EEC countries with Portugal and Sweden.

The 1982 edition of Industrial Aids includes a 72-page section on 134 forms of assistance available from the European Community.

The information categorised has been set out in a standard format to cover such things as the incentive, the awarding body, application deadlines, eligible expenditure and application procedure.

Industrial Aids in the UK, 1982, from the Centre for the Study of Public Policy, University of Strathclyde, Glasgow, £11.95 hardback, £8.95 paperback.

SHIPPING REPORT

Tanker inquiries down as conflicts hit market

By Hazel Duffy

THE MILITARY conflicts last week in the Near and Middle East resulted in a low level of inquiries on the tanker market.

Reports from brokers indicate that activity in vessels loading out of Kharg Island, which has been relatively active in recent weeks, dropped back considerably last week. Those figures which have been concluded, however, show some slight improvement in rates, reflecting the additional war risk premium for proceeding to Kharg Island.

Galbraith Wrightson reports a fixture by Exxon as setting the pace in tanker rates last week. Exxon has placed a 450,000 tons VLCC with a cargo of approximately 430,000 tons loading about June 25, Arabian Gulf/West, at Worldscale 131. If the unit proceeds at 10 knots or Worldscale 16 for a 12 knot performance. The deal is coupled with up to 120 days' storage at a rate of \$8,500 per day.

Elsewhere, tanker activity out of Indonesia and the UK/Continent, is reported as being a little brisker. E. A. Gibson

reports a fixture of a 102,000 tonner to the U.S. Gulf at Worldscale 40, compared to Worldscale 39 for a 69,000 tonner for the same voyage, reflecting a shortage of units in excess of 100,000 tons.

In the bulk carrier market, Galbraith Wrightson forecasts a continued oversupply of ships for ore/cooking coal trades for at least another year and a half, following a fall in Japanese steel exports by 15 per cent in April over a year. Japanese steel production is forecast as likely to be cut in July/September with further falls in exports.

The brokers predict that there is room for charterers to drive freights several points lower before more owners withdraw ships and the bottom of the recession is reached.

The Transatlantic grain rate, being quoted at \$8 per ton, and the possibility of further falls, is also predicted to lead inevitably to lay-ups for dry cargo owners. The rate is only \$1 above the February rate, which was the lowest level for several years.

World Economic Indicators

FOREIGN EXCHANGE RESERVES

(U.S.\$m)

	Mar. '82	Feb. '82	Jan. '82	Mar. '81
UK	71,967	72,291	72,585	70,506
W. Germany	37,088	36,936	37,467	45,979
Belgium	2,842	2,967	3,244	4,215
Italy	13,314	14,509	17,790	16,384
USA	9,121	9,275	9,534	11,895
Japan	23,433	24,480	24,579	23,341
Netherlands	8,053	7,448	7,654	9,656
	Feb. '82	Jan. '82	Dec. '81	Feb. '81
France	68,502	68,295	69,976	77,424

Source: IMF

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UK NEWS

Components supplier to Talbot cuts dependence

By Arthur Smith, Midlands Correspondent

HILLS PRECISION, the motor components subsidiary of Talbot, has announced details of a £750,000 investment programme to help reduce dependence upon the parent company. The company is seeking expansion by introducing new products and breaking into markets outside the automotive industry.

Hills Precision, acquired by Rootes Motors in the 1950s, became almost totally dependent on its parent's car and truck assembly operations as ownership passed first to Chrysler and then Talbot, the UK subsidiary of Peugeot of France.

The progressive decline of car assembly from around 5,000 vehicles a week to the present 1,000 inevitably posed problems for Hill's two factories at Birmingham and Coventry. The biggest impact came last year, 1981, with the closure of the Linwood assembly plant, Scotland, producing around 1,500 cars a week.

"That really concentrated minds. We had to go out and fight for more work," according to Mr David Brookman, who heads up Hills Precision.

The decision was taken to spend £750,000 on new equipment and technology.

There is serious over-capacity and cut-price competition in the products supplied by the company to a depressed car market. Hills makes plastic, zinc and die-casting components, such as fascia panels, window winders and door handles.

Investment in new technology gave an advantage in price and quality necessary to sustain profitable business, Mr Brookman said. "We price to make a profit. We have saved jobs but the objective is not to create busy fools."

In spite of the Linwood closure Hills has held together a workforce of around 800, albeit at the cost of some temporary short time working.

He says that of the £12m a year turnover the proportion going to sources other than Talbot has trebled in the past year to £2.5m. "We will double that figure again in the next 12 months. That much is clear from the way orders are coming in already."

Hills Precision has been established as an autonomous division of Talbot with its own management structure.

Maurice Samuelson reports on how Crown will be staying in business

Reed is sticking to wallpaper

THE WALLPAPER industry has contracted so sharply because of changed tastes in interior decoration that Reed, international owner of Crown, the market leader, recently gave serious consideration to whether or not to leave the industry.

Reed's main board decided to stick to wallpaper in the light of a private report by McKinsey, the international consultancy, which analysed the declining global prospects for the industry over the next 10 years and suggested how Crown could become profitable again.

The road to recovery, on which Crown embarked while the report was being compiled, involved the elimination of Crown's large over-capacity. It took in other measures and market assessments which the company is keeping to itself.

How close Reed came to quitting the industry was disclosed this week by Mr Fred Lewis, Crown's chief executive for the past two years and the man who brought in McKinsey's experts. He describes Reed's decision to retain Crown as a "watershed" in his company's fortunes. As a result, it was no longer on probation and was investing

in new equipment and warehouse facilities.

Had the decision gone the other way, it would have been a poignant stab for the entire industry. Crown's head office—and its mill at Darwen, near Blackburn—occupy the site where, in 1840, Charles Potter and his brothers began the first commercial production of wallpaper by running paper through rotary printing machines designed for textiles.

The closure of Crown would have made the industry's birthplace the death-bed of its leading present-day representative.

The only other Crown mill—once the one at Bredbury, near Stockport is closed down—is that at Oldham. Thirty years ago, there were 11 Crown mills with 4,000 employees. Now the workforce is down to 1,200. Capacity is also at an all-time low—25m rolls of paper a year, compared to 65m six years ago.

Streamlining has left the company with only one warehouse, instead of one per mill. The company will produce fewer than 700 new pattern variations a year, instead of 2,000.

In 1980, when Mr Lewis took over, he was given two years to report on whether the Reed Decorative Products group

should stay in wall-coverings. He was also asked to cut Crown's capacity and to rejuvenate management. The last two directives had been largely implemented by the time the McKinsey report was put to the Reed main board in March.

With a slimmer Crown committed to stay aggressively in business, Mr Lewis says no more closures are contemplated, while the company intends to hold not less than 25 per cent of the £140m-a-year UK market. Its share is 33 per cent, if one adds Crown's output of 10m rolls of Anaglypta and other "white" papers.

As to the 13 other UK manufacturers, he claims four are healthy but some of the others may go out of business.

Among Crown's healthiest rivals is Coloroll. After a mere 10 years in the business, it claims to be neck-and-neck with Crown as a wallpaper brand leader. (Coloroll recently attracted a £17.9m take-over bid from the Charterhouse Group.)

Crown's own decline from 85 per cent of the market 20 years ago, mirrors that of the UK wallpaper market as a whole. Once easily the biggest in the world, the UK market is now

about the same size as those of France and West Germany—about 70m rolls a year are bought in each country.

As regards the geographical structure of the UK market, most wallpaper buyers used to be householders in the industrial North of England, but sales there are not markedly different to those in other parts of the country.

There have also been big changes in the way wallpaper is distributed. At the height of Crown's prosperity, most of its sales went through wholesale merchandisers. Now, Mr Lewis says, it is being sold "like a commodity," with 65 per cent of the trade going through multiple chains and what he calls "shed operations."

One thing which has not changed is Britain's prominence in the global market for wallpaper. The UK industry sells 30 per cent of its production abroad. Crown's main outlets are on the Continent and in Australia and North America.

Another constant is the location of the bulk of UK wallpaper mills within a 30-mile radius of Darwen—a reminder of the industry's kinship with the one-product Lancashire textile industry.



Mr Prior: determined

Ulster Bill 'will go through'

By Our Political Editor

MR JAMES PRIOR, Ulster Secretary, yesterday dismissed Commons opposition to the Northern Ireland Bill as not having much breadth. He said opposition was restricted to a few backbenchers. The Bill proposes a programme of rolling devolution for the province with local politicians taking on more responsibilities.

His comments follow two all-night sittings on the committee stage and the prospect of two more this week. About two dozen Tory MPs have joined Ulster Unionists in trying to delay the Bill's passage.

Opponents' tactics appear to have produced a counter-reaction. Some Tory MPs lost two nights' sleep to support the Government. Their mood was expressed in vigorous exchanges at the Tory backbench 1922 committee on Thursday.

Some MPs criticised the role of Mr Ian Gow, Mrs Thatcher's parliamentary private secretary. He has been accused of being sympathetic and encouraging to the rebels, while voting with the Government.

Senior Ministers will wait until after this week's two sittings before deciding whether to impose a gullotine on further discussion of the Bill. This is looking increasingly likely, though Mr Prior said yesterday he hoped this would not be necessary.

In an interview on the BBC World this weekend programme, Mr Prior said he was convinced the bill would go through.

Labour Party 'would reimpose capital outflow controls'

BY PETER RIDDELL, POLITICAL EDITOR

A LABOUR government would reimpose controls on the movement of overseas capital from the UK, Mr Peter Shore, the Shadow Chancellor, said yesterday.

Mr Shore said, at a by-election meeting in Airdrie, that the "scandal of capital outflows" explained partly why the UK is poorer now than it was three years ago.

However, he said overseas investment "can often be in the UK's interest" given the complexities of international trade and given the activities of British companies overseas.

Mr Shore laid out the economic policies of a future Labour government. He said there was a great difference between an orderly and a restricted movement of capital and a total free-for-all.

"What makes this even more unacceptable is that a very large part of the sums involved represent the collective and often compulsory savings of men and women at work in Britain," he added.

There are signs that the Conservative and Airdrie by-election, on June 24, will check Labour's run of disastrous by-election results. An Observer/NOP poll published yesterday suggests that Labour will take 74 per cent of the vote on a lowish turnout, against 15 per cent for the Conservatives, with the Scottish Nationalists and Liberals easily losing their deposits.

But the constituency is one of the safest Labour seats in the country, with a majority of more than 15,000 in the 1979 election. The Scottish Nationalists are currently deeply divided politically and the Liberals have had little chance to build up an organised campaign.

Thatcher plea on arms

BY PETER RIDDELL, POLITICAL EDITOR

MRS THATCHER is expected to make a special appeal for disarmament agreements covering conventional as well as nuclear weapons when she addresses the second United Nations special session on disarmament in New York on Wednesday.

The Prime Minister will make a flying visit to the U.S., staying less than 24 hours.

She is expected to have talks with Sr. Perez de Cuellar, the UN Secretary-General, for the first time since the Falklands crisis started.

She does not intend to meet members of the U.S. Administration.

A major theme of the UN speech, on which she worked over the weekend, is likely to be the need for disarmament negotiations not to concentrate exclusively on nuclear arms but to consider other developments, particularly of conventional arms.

She is likely to urge a flexible approach to disarmament, without undue concentration on legal language or predetermined timetable for negotiation.

Tories name Gower man

BY ROBIN REEVES, WELSH CORRESPONDENT

THE WELSH Conservative Party, anxious not to be caught out by an early by-election in Gower following the death of the MP there, has named Mr Trevor Llewellyn as its prospective candidate for the constituency at the weekend.

Mr Llewellyn, a 35-year-old accountant, fought Gower for the Conservatives in the last general election in 1979. He reduced the Labour majority of Mr Ifor Davies, the MP for Gower who died a week ago

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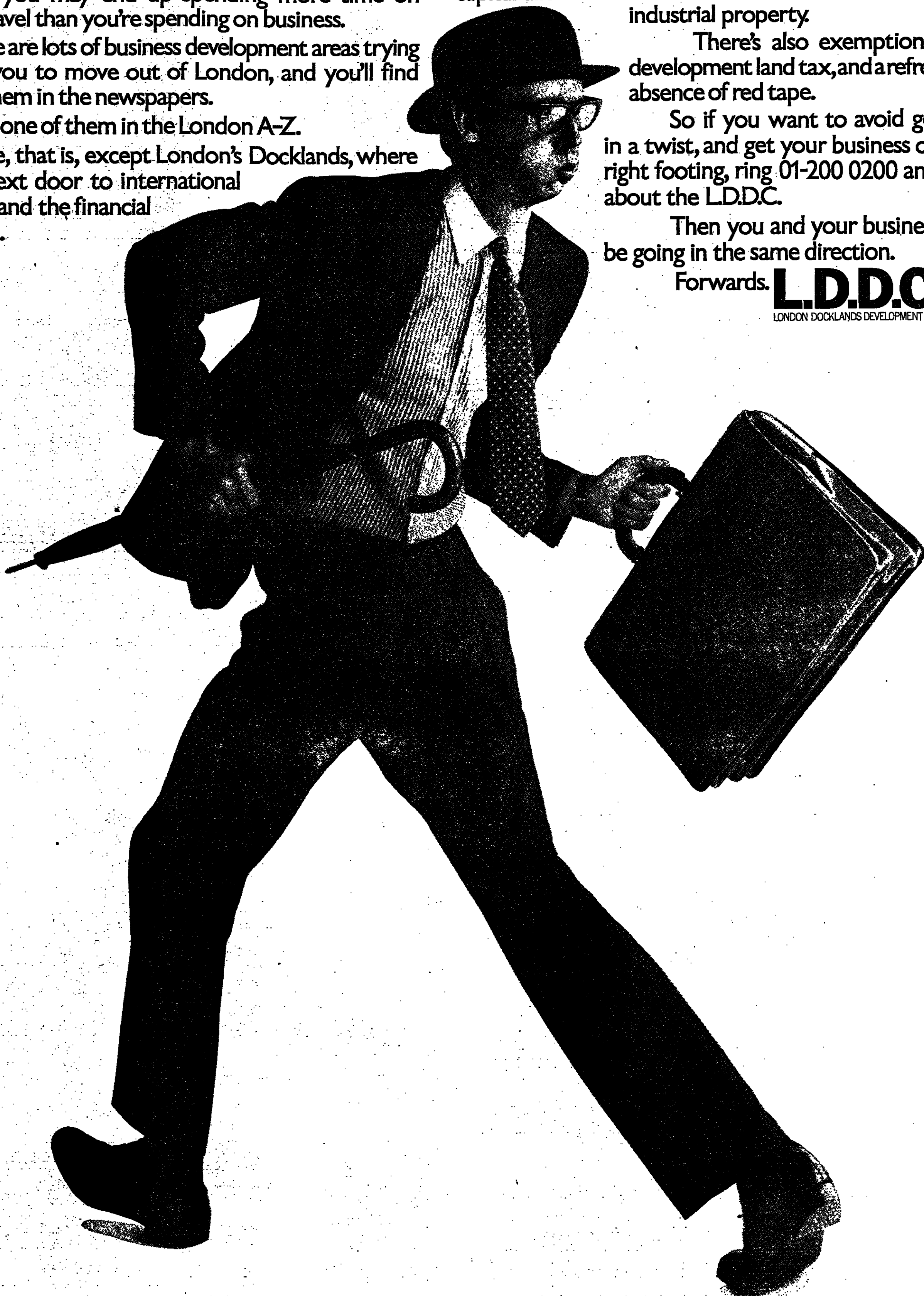
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UK NEWS = LABOUR

Insurance staff may take action

By Brian Groom, Labour Staff

STAFF AT Commercial Union Assurance may take industrial action for the first time over a 7.5 per cent pay offer. Deals in most insurance companies have been between 3 and 10 per cent.

The company invoked its dispute procedure when the leaders of the Commercial Union Group Staff Association recommended rejection in a ballot. The association's 5,600 members rejected the offer overwhelmingly.

Staff negotiators will meet board members today and either side could insist on binding arbitration if there is no settlement.

Leaders of the staff association have not ruled out industrial action, even though this could breach the procedure.

The Association of Scientific, Technical and Managerial Staffs (ASTMS), with 75,000 members in the insurance industry, said yesterday it was "very pleased" with results from its pay bargaining so far.

It acknowledged a few poor settlements, but listed 12 deals of 9 per cent or more. Others were about 8.5 per cent.

Mr Peter Kennedy, ASTMS national officer, said negotiations began with a new, aggressive mood among employers, who for the first time tried to settle some way below the retail price index. Some began with 7 per cent offers, and it appeared there was an attempt to impose an 8 per cent norm, he said.

There was evidence of political pressure, particularly from the Confederation of British Industry, to stop settlements running ahead of those in manufacturing and other industries.

The effect of this diminished as the round progressed, and some of the best settlements were achieved as inflation fell from 12 per cent in January to 9.4 per cent in April.

Higher settlements included: Royal (10.75 per cent), Norwich Union (9), Legal and General (9, plus other benefits), Prudential office staff (9), Pearl (9.5), Royal London (10-12.2, plus lump sum), Zurich (10).

ICI unions back 8% deal

TRADE UNIONS representing 37,000 manual workers employed by Imperial Chemical Industries are to recommend acceptance of the company's latest pay offer, amounting to 8 per cent.

Mr David Worburton, chairman of the signatory unions' committee, said: "In no way does this proposed pay deal affect our opposition to massive job cuts."

Right-led unions back automatic representation on TUC council

BY JOHN LLOYD, LABOUR EDITOR

UNIONS pushing for change on the General Council of the Trades Union Congress have agreed a common form of representation on the council which would mean a complete break with the present system of elections.

Under a decision of last year's congress, the TUC was required to examine ways of introducing a system which would give automatic representation on the council to all unions with more than 100,000 members. The key element in this divisive issue has been the arrangements for the 85 smaller unions.

All the smaller unions were deeply divided on the five options for representations proposed by the TUC and fell basically into two camps, for and against change.

The pro-change unions are largely on the right, since the "automaticity" principle presently tends to benefit Right-led unions. A significant number have reached a consensus on the fifth option proposed by the TUC—which means electing 11 General Council members from a single list, with all the smaller unions voting for each member every year.

Adoption of this system would mean that the election of members by trade group—the present method—would disappear. The 23 or 24 large unions would have at least one representative without election, according to a numerical formula. The electoral element would be confined to unions with less than 100,000 members, but not arranged in groups.

The pro-change unions favour this system for a variety of reasons. One is the need to get as much unity as possible in face of a relentless onslaught on "automaticity" by unions, largely on the left, who oppose change.

The anti-change unions will not plump for any of the options. They will argue that all the options on offer are undemocratic, because they all assume automatic placing rather than the present electoral system.

They believe they can muster a majority behind this argument at the next congress in September and thus reverse last year's decision.

The options proposed by the TUC include—besides the

favoured single list option—two based on trade groups and two based on groupings by size. One based on each of these two pairs is based on the voting for representatives being confined to the particular groups, while the other allows for voting by all the unions for the representatives from each group.

The suggested arrangement for trade groups shows fundamental alterations to the time-honoured system and is a model of how a more rational trade group structure might work.

In place of the present 18 groups, the TUC proposes seven: transport (including railways); engineering and metal trades (including steel); mining, construction, woodworking and ceramics; textiles, clothing and footwear; agriculture, food, drink, tobacco and distribution; public employees; and printing, professional, scientific, clerical and entertainment.

However, the smaller unions who support change believe that any group system would not be sufficiently responsive to the relatively-rapid shifts in the nature and size of union membership, without frequent and confusing changes.

The miners' solidarity Saturday

THE SCOTS mineworkers' gala is held, by tradition, in inclement weather at Holyrood Park, Edinburgh, where the volcanic crags of the peak known as Arthur's Seat glower down on the royal residence abandoned by Queen Victoria in favour of Balmoral Castle in the Highlands.

Gala Day is an annual reaffirmation of community spirit and political purpose. It is a day out for miners and their families, and a day of competition between pipe bands, brass bands, athletes and boxers from the scattered pit villages. Also, it is a day when the miners remember their turbulent history and think about the political agenda.

This year it was the nurses' claim for more pay that provided the key to a wider political message.

As the miners marched on Saturday through the centre of the city on their way to the park, they passed the gates of Queensberry House Hospital where red-cloaked nurses were lining the pavement to see them go by. Mr Mick McGahey, the Scottish mineworkers' president, and colleagues at the head of the column stepped aside to

clasp hands of old people in wheelchairs and to pledge their support for the nurses' cause.

For the militant miners of Scotland—as for their colleagues in Yorkshire who gave up a day's pay recently for health workers in dispute—the combination of industrial workers and nurses is more than a practical demonstration of the fight for higher wages. It is also meant to show the Government that labour solidarity survives and that trade union legislation will not undermine it.

That point was made explicitly in Holyrood Park by one of the invited speakers, Mr Jim Mortimer, the former chairman of A.C.A.S. who is soon to become general secretary of the Labour Party.

The Government's Employment Bill was designed to outlaw solidarity, he declared. "The miners are setting a magnificent example to the rest of the trade union movement in support of the nurses."

Christian Tyler went to Edinburgh for the Scots mineworkers' Gala Day of sports and speech-making

The battle in the South Atlantic provided the other dominant theme for the guest speakers: Mr Martin Flannery, the left-wing Labour MP for Sheffield Hillsborough, Mr Alan Sapper, the chairman of the TUC this year, and Mr Peter Heathfield, secretary of the Derbyshire area of the National Union of Mineworkers.

Another talking point was the election last week of Mr Joe Gormley, former national president of the NUM, to the peerage. "I always said he would be Lord Joe before he was Saint Joe," was Mr McGahey's only comment.

Mr Heathfield questioned whether the traditional procedure, whereby a sword is lowered onto the shoulder of honoured citizens, should not be re-examined. "Perhaps we should have a working party to suggest that the sword could in future usefully be moved in a horizontal manner," he said.

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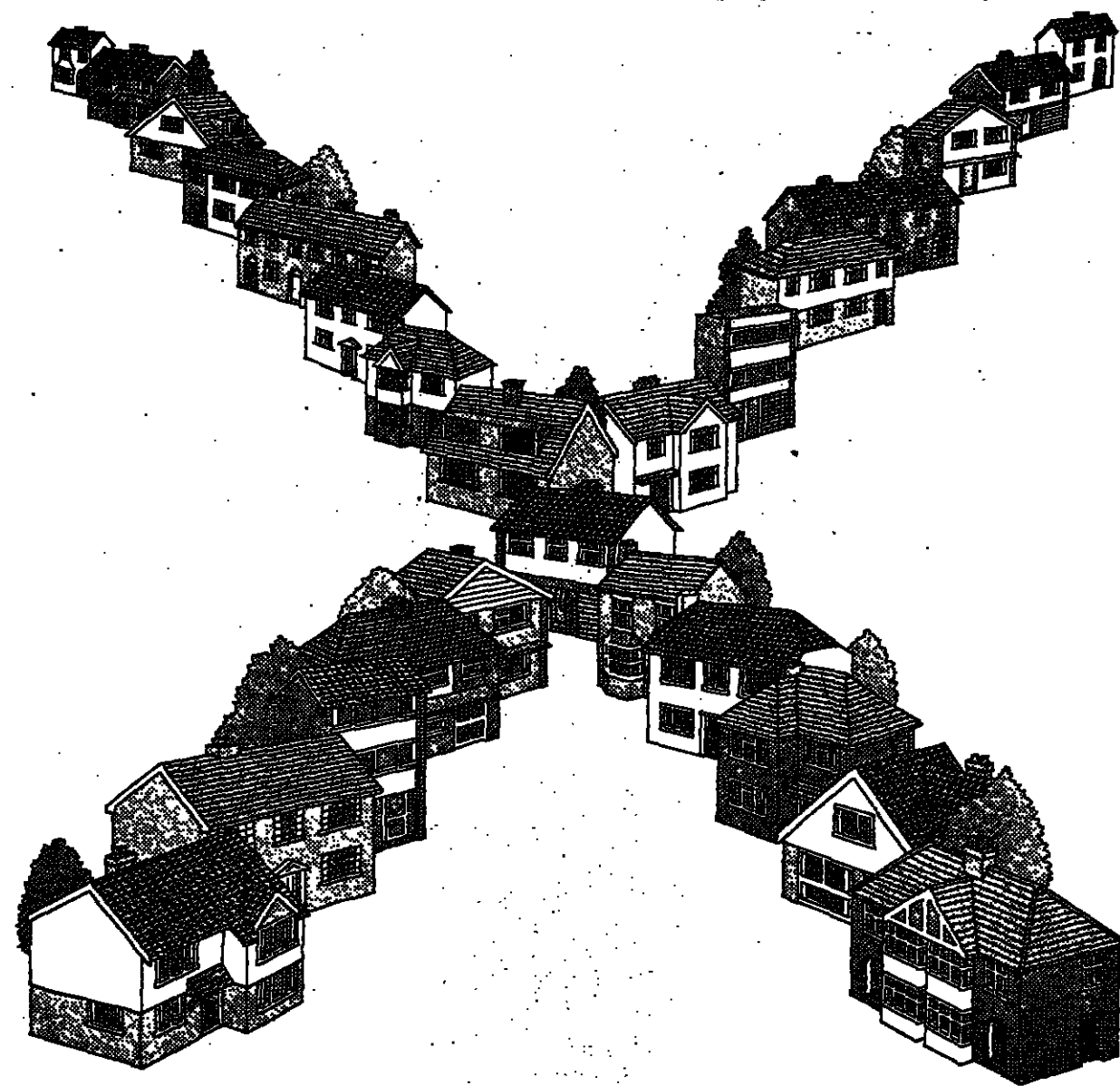
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(The fact is, even far smaller jets like the Falcon 50 and the Falcon 20F fail to achieve any meaningful advantage over either Challenger in fuel efficiency. While a Gulfstream III can consume as much as 40% to 60% more than a 600 or 601*, depending on trip length.)

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And you might as well know now. The back orders have already started.

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*Challenger 601 data are based on wind tunnel tests and continuing flight tests. For performance guarantees, see technical specifications.

BUILDING AND CIVIL ENGINEERING

Road to Baghdad

OVE ARUP has won an international competition for a contract for one of the most important projects ever carried out in Baghdad.

The \$180m scheme is called the Bab al Sakhk (the name literally means the Sheikh's gate) and the Baghdad municipality's proposals for a new road to sever two old quarters of the city posed such difficult problems that a solution was sought by creating the competition early in 1981.

Arup says it believes its success in securing one of its largest-ever fees is because it best appreciated the problems involved in recognising the total interaction of road site, in harmonising the new scheme with the existing environment.

The particular character of the quarter—one of the oldest in Baghdad—will be strengthened by the resurrection of urban gateways at each end of the street, and a shopping bridge spanning the road which allows pedestrians contact and freedom of movement across the quarter.

Courtyards, fountains, traditional Baghdad bricks, timber screens, and plantations give shade and, says Arup,

work in conjunction with air conditioning, modern services and other facilities to create an attractive environment.

There will be schools, clinics, nurseries, shops, restaurants, swimming pools and cinemas, and the residential area will comprise about 350 housing units.

The road itself is 700 metres long—the equivalent length of Regent Street between Oxford Circus and Piccadilly—and will be widely landscaped from start to finish.

The total area of buildings is 120,000 square metres, of which nearly half is being erected by Chartered Mischler and Partner, architects of Mannheim, second prize winner in the original competition.

Arup Associates International says the provision of an urban redevelopment of this scale in a strange cultural environment required a maximum effort on the part of its architects and engineers and the work had to be produced in a very short time—only seven months were allowed for design and subsequent production documents.

DEBORAH PICKERING

Fighting the North Sea

ON FEBRUARY 1, 1983, the people of Zeeland, the Dutch province to the south west of Rotterdam, were confronted by a nightmare. The North Sea rose in a vast black swell burst through the fragile dikes along the deeply indented coast and surged across 150,000 hectares of man-made land.

More than 1,800 people died, livestock was drowned, homes were swept away and the economy of an already deprived region was set back for a generation.

It had happened before. For centuries the Dutch of the western seaboard have lived in daily competition with the sea. But this cruel setback to Zeeland's post-war recovery was seen as a disaster that should not be permitted to happen again.

A series of dams, conceived together with secondary dikes, and despite several major alterations to the plan, work has gone ahead steadily since the first piles were driven in 1958. The delta project is one of the biggest construction developments in history and one of the most ambitious. It aims at nothing less than total control of a sequence of four large

sea inlets and the shortening of the coastline of the Netherlands by 700 km. Simultaneously it seeks to protect the region's entire natural eco-system and to preserve Zeeland's delicate beauty.

A hiccup in the otherwise smooth progress of construction came last week, however, when it was disclosed in answers to questions from two Christian Democrat MPs that the bill for the final, most extensive section, the barrier across the eastern Scheldt estuary, had already risen to Fl 4.2bn and that the final reckoning could reach more than Fl 7bn. In 1973, before the oil crisis, it was to have cost Fl 3bn. The pattern is one not unfamiliar to major construction projects around the world.

Voices have been raised in protest. What has been called the greatest project of the century was labelled "the greatest blunder" and the national court of auditors was instructed by the Government to prepare a report on how the money had been spent.

But while there are those who, in times of recession, are ready to question the value of the eastern Scheldt barrier, the country as a whole is deeply committed to it. No Government could survive its abandonment, and the main point of the

auditor's report is likely to be a plea for improved initiation accounting.

Zeeland in 1982 is still a remote part of the Netherlands, old fashioned in its ways, at war with the sea and largely dependent on agriculture. The delta project should be an enormous boost to its security and its economy, opening it up to further development and logging it more firmly to Holland's intricate motorway system.

Originally, the project was to have been completed by 1978, but public outcry over damage to the proposed "solid" dam across the eastern Scheldt would have caused the environment brought about a far-reaching change of plan and a new deadline, 1985. Now, a barrier is being constructed which will close the estuary only when storms threaten. Work on the new, variable barrier began in 1976.

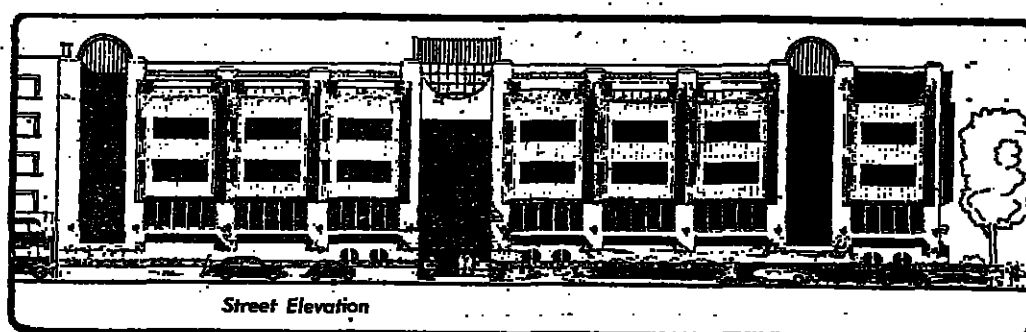
The result, in three years' time, will be 3,200 metres long consisting of 63 sluice gates between piers. In normal sea conditions, the barrier will remain open and the bulk of the development will lie beneath the surface of the water. It will be perceived from the shore mainly as a motorway on stilts, but when the tide rises, the

massive gates will rise and hold back and threatened advance on the land.

The height of the gates varies from 5.9 metres near the shore to 11.9 metres in deeper water, and they are operated by machinery designed to function in the most extreme foreseeable conditions. The control centre will include a hydrological and meteorological information system, fault monitoring devices and a computer to help decide when and in what formation the gates should be closed. The piers between the gates each weigh 25,000 tonnes. They are wedged shaped and some 50 metres in height.

By maintaining the familiar rhythms of seas and shore, the Dutch have ensured that fishing, tourism and wildlife in Zeeland will not be destroyed. The effect will be achieved at great cost but the expenditure is considered well worthwhile by most citizens. The majority of taxpayers, it seems, are willing to shoulder the immense burden, appreciating that not only will the people and way of life of Zeeland be safe but the reputation of Holland's hydraulic engineers will be secured for another 100 years.

WALTER ELLIS



Cubitts London (the wholly owned subsidiary of Tarmac Construction) has won the £2m commission to build the French Embassy college, to be known as the "Lycée Français", in South Kensington. The five-storey building has been designed to harmonise with existing surroundings combining external brick characteristics with carefully arranged paved areas. Link bridges provide means of access and egress, and highlighting the grounds will be a handstand. Classrooms are linked to ancillary rooms with a lift service to all floors, and the contract also includes mechanical and electrical fire protection and security systems. R. Vardi, Architect DESA from Paris in consultation with Pollard, Thomas Edwards and Associates, designed the project, and Ove Arup and Partners are the commissioned consulting engineers and quantity surveyors.

What's new in building

Teal Claddings says it has the first lightweight insulated aluminium composite panel to be available with an option of core material to give the specifier a range of insulation values, to suit a particular application.

A number of insulation values from 0.6W/M²/°C to 0.25W/M²/°C is possible depending on which of the three core materials—extruded polystyrene, polystyrene/resin/cement, polyurethane—is selected.

The new cladding is called Alucopan and comes in 16 standard stove lacquered colours in panel sizes up to a maximum of 600mm high by 1,500mm wide and in thicknesses according to the type of core material from 30mm to 80mm.

wooing the world Bank

COLLABORATION with international funding institutions is expected to be an active topic at the 1982 annual conference of the International Federation of Consulting Engineers (FIDIC), which starts its four-day programme in Singapore this morning.

Britain's Association of Consulting Engineers represents a profession which accounted for 20 per cent of the UK's invisible exports last year and is an active supporter of FIDIC. Major-General P. J. M. Pellereau, secretary of ACE, says that attracting funding agencies like the World Bank has become one of the most valuable functions of the conference.

Questions which the institutions will put forward or answer, he says, will include just how much price is a factor in the early selection of project participants; whether the funds have quota system in the allocation of money; whether selection should be made by the client, or the funding agency; and whether a project should be commercially viable, or subsidised.

On the latter point, says General Pellereau, the World Bank has become very tough in recent years, whereas some Arab funds and the European Development Fund have been more lenient.

A fair amount of this year's FIDIC forum boils down to a

restatement of basic principles, such as the role of the independent engineering professional, and what a professional association is there to do.

In context, this is understandable. FIDIC was formed in 1913 and now has a membership of over 30 national associations. But in the past six years it has seen an annual rise in membership of three or four countries, with another three up for election in 1982.

The number of developing country members, says General Pellereau, is now almost as great as undeveloped. FIDIC is trying to make sure that the North/South relationship breeds collaboration, rather than dissent.

New cost control guidelines

NEW GUIDELINES for more effective control in local government building contracts have been published.

Entitled "The Control of Building Projects—the role of professional officers in local government"—the 26-page guide has been prepared by a working party made up from three professional organisations.

They are the Chartered Institute of Public Finance (CIPFA); The Royal Institution of Chartered Surveyors (RICS) and The Society of Chief Architects of Local Authorities (SCALA).

The report was prepared in the light of the Maynard Report, published in July 1980 by the Advisory Committee on Local

Government Audit which was severely critical of hte cost control procedures of a number of local authorities.

Among the errors cited then were the absence of regular reporting to finance directors, substantial undetected errors in function claims and variations in contract specifications unsupported by variation orders.

Bryant
construction

Tailored
space
for businesses
SOLIHULL-READING

it has a sponsored housing scheme in conjunction with the West Wiltshire District Council, involving construction of 48 low cost houses on land owned by the Housing Department.

Contracts worth £1.3m have been won by Border Engineering Contractors. House modernisation worth £687,000 will be undertaken for Roxburgh District Council at Jedburgh, Hawick and Ancrum and a £358,000 contract has been awarded by the Northern Housing Association for 18 houses at Coniston in the Lake District. Border will also do work at Whitehaven Grammar School for Cumbria County Council for £88,000 and its subsidiary, William Huddleston and Sons of Morecambe, has a £150,000 contract to centralise the bus depots for the City of Lancaster.

FOLLOWING ITS award for phases 1 and 2 of the Wavin Plasid's complex on Parsonage Industrial Estate, Chippenham, Wiltshire, WIMPEY has now won the third phase, valued at £1.4m. This covers the construction of a single-storey, steel-framed factory with a two-storey admin block on short-bore piles, due for completion in February, 1983.

AWARDS FOR TURBIF include the building of a home for the elderly in Clackmannanshire from the Central Regional Council Scotland, and improvement work on 46 dwellings at Chilton, Co. Durham, for Sdg-field District Council.

UK CONTRACTS OVERSEAS

NEW SUBSIDIARY (a Davy McKee company) has won a £25m order for an aluminium semi-fabricating plant at TLM Sibenik, Yugoslavia, against strong competition from France, Germany and Japan.

The deal covers design, supply, erection and commissioning of the plant which is due to commence full operation in 1985. Equipment to be supplied includes a strip caster and associated furnaces, cold rolling mill, two foil finishing mills, tension level line, cut-to-length line, five foil annealing furnaces and several conversion lines for aluminium foil.

Part of the Aluminium Industry of Croatia, TLM Sibenik now produces 35,000 tons of rolled products a year, but the new plant will increase the production of rolled products by 17,000 tons, including 6,000 tons of foil.

AN ASSOCIATE company of "AYLOR WOODROW, Teamwork Malaysia Sdn.Bhd, has secured a second contract to extend part of the passenger facilities at Subang International Airport, Kuala Lumpur.

This latest job is worth \$8m (38m Malaysian dollars) and covers the design and construction of an extension to an existing passenger transfer corridor. It has been on started by the Malaysian Government and brings the total value of work being undertaken by the company at Subang Airport to £22m.

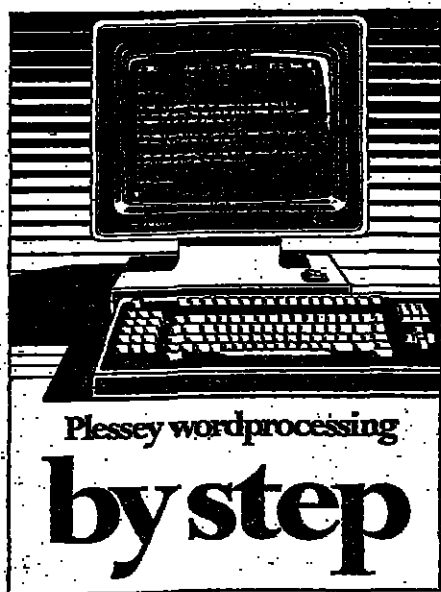
The building will be constructed on bored pile foundations and will be a fully air-conditioned, two-storey, reinforced concrete structure, 2,000 ft long, complete with all associated mechanical and electrical services.

PLESSEY



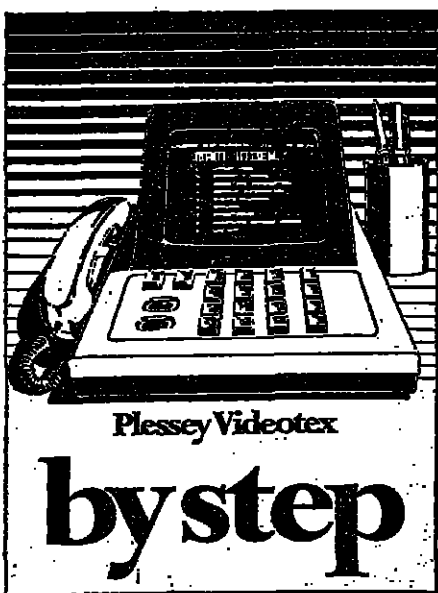
Plessey PDX
Step

Take the office of the future with a pinch of caution. Approach it the Plessey IBIS way—step by step. Plessey IBIS is the integrated business information system that lets you keep your future network options open.



Plessey wordprocessing
by step

So one logical starting point is the Plessey PDX—Britain's number one private digital business telephone exchange. If—like more than 390 establishments in Britain and abroad—you have a Plessey PDX, you can use its existing telephone wiring for your own data network, as well as for voice. And you'll be able to have full interworking with



Plessey Videotex
by step

British Telecom's future digital X-STREAM network services.

Of course, you could also start with a much smaller communications investment—a single Plessey IBIS workstation, to use at first principally for word processing.

As soon as you've proved its efficiency, add a few more and Plessey will interconnect them.

Next step, Plessey will expand them—and their facilities—into a complete system that can provide your whole office with telex gateway, desktop computing, main computer access, electronic



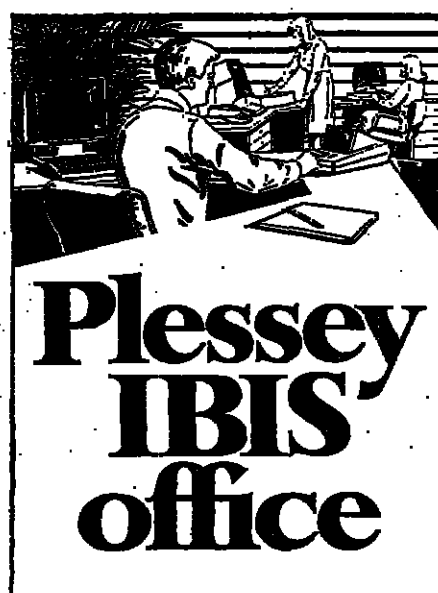
Plessey Dataplug
to the

mail, viewdata.... But, you say, does viewdata mean just access to Prestel, or does it mean my own private business system? Both, is the Plessey answer.

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Finally, what about non-Plessey equipment you might



Plessey IBIS
office

already have? Well, Plessey can integrate it—with a Plessey IBIS Dataplug that's as simple to install as a phone.

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THE WEEK IN THE COURTS

Extent of the power to arrest

BARELY two years before 1984, liberty has become something to be commemorated in statutes and restricted by statutes. Indicated by their zealous worship of the democratic ideal of law and order, our legislators and administrators tend to let police powers and police convenience override personal rights and civil liberties.

The protagonists of this preference will take heart from the decision of the majority of the Law Lords in *Wills v. Bowley*. It is a case which has important implications, not only in the judicial interpretation of parliamentary legislation, but also in the controversial realm of the relations between the police and the community.

The events which gave rise to it were humdrum. In the early hours of December 8 1979 in a street in Cardiff, a woman spoke to a policeman in language which resulted in him arresting her. She resisted arrest, even after two colleagues came to help him. Eventually, she was put in a police van.

More than half a year later, at the Cardiff Magistrate's Court on July 8 1980, she was convicted of assaulting the three officers who took part in her arrest, but was acquitted of the alleged offence, for which she had been arrested, of using obscene language in a street "to the annoyance of passers-by."

The woman appealed against the conviction. The Queen's Bench Divisional Court, but on February 3 1981 her appeal was dismissed.

Yet another year passed, and on May 26 1982 her appeal to the House of Lords was rejected by a majority of three Law Lords to two.

The legislation under review in her appeal was somewhat arcane and antiquated. Few breakfast tables hum with con-

versation about the Town Police Clauses Act 1847. But the alleged offence for which she was originally arrested contravened the provisions of section 28 of that Act.

This section contains in 28 or so paragraphs a code of street misconduct thought then and ever since to be appropriate for police intervention and control through a power of immediate arrest without warrant.

The range of reprehensible activity to be found in these paragraphs is truly amazing: "every person who places... any... pail... on any footway"; "every person who rolls... any... hoop... upon any footway"; "every person who places any line... across any street"; "every person who files any kite"; "every person who beats or shakes any carpet, rug or mat (except door-mats, beaten or shaken before the hour of eight in the morning)."

To be eligible for immediate arrest, the miscreant must commit one or other of the forbidden varieties of heinous misconduct "in any street, to the obstruction, annoyance, or danger of the residents or passers-by."

Furthermore, a police officer is entitled to arrest only those persons who commit any of those offences "within his view." The point of law which the House of Lords decided was whether the extent of a constable's power of arrest under section 28 of the Act was confined to cases "where the offence has in fact been committed" or whether the power extended to cases "where a constable honestly believes an offence to have been committed within his view on reasonable grounds derived wholly from his own observation."

The relevant words of the section, as amended, are: "Any constable shall take into custody, without warrant, and

forthwith convey before a justice, any person who within his view commits any such offence."

No words in the section explicitly and specifically authorise any arrest on reasonable belief or reasonable suspicion.

This seems a striking contrast with the provisions of section 2 of the Criminal Law Act, 1967. For example, subsection 2 of that section states that "any person may arrest without warrant anyone who is, or whom he has reasonable cause to suspect to be, in the act of committing an arrestable offence."

Lord Elwyn-Jones, in his speech in the House of Lords, came to the conclusion that a constable's power of arrest without warrant under section 28 of the Town Police Clauses Act 1847 was confined to cases where the offence was in fact committed in his view, except for cases where the constable honestly believed that, in the interests of public safety or where danger to life or limb or property was threatened, prompt action was called for.

Lord Lowry, the other dissenting Law Lord, relied on four principles of statutory interpretation. Words should, where possible, be construed in their ordinary natural meaning. Additional words ought not to be read into a statute unless required to make the provision intelligible. A provision containing a power or duty of arrest, particularly without a warrant, should be construed in favour of liberty of the subject. A statute should be interpreted as making the least change in the law which is consistent with its meaning.

His conclusion was that a constable's power of arrest without warrant under section 28 was confined to "cases where the offence has been committed

within his" (the constable's) "view."

The majority's opinion and decision were expressed in Lord Bridge's speech. He said that "powers of arrest in *flagrant delicto* remained 'of practical importance.' The law should be clear and certain. Police officers charged with the difficult task of maintaining law and order" should be able to receive in their training "clear and confident instructions as to the circumstances in which they may, and those in which they may not, lawfully arrest without warrant persons whom they find, to all appearances, engaged in the commission of a criminal offence."

He also said that "if a power of arrest in *flagrant delicto* is to be effective at all, the person who exercises it needs protection; protection not only against liability to pay damages in tort, but, perhaps more important, against violent resistance to the reasonable force which a person exercising a lawful power of arrest is entitled to use in order to effect and maintain his arrest."

The majority of the Law Lords ruled that the power of arrest under section 28 of the Town Police Clauses Act, 1847, extended to "cases where a constable honestly believes an offence to have been committed within his view on reasonable grounds derived wholly from his own observation."

The Cardiff magistrates decided that the arresting officer honestly and reasonably believed that the woman he arrested was a person who within his view was using obscene language in the street to the annoyance of passers-by. Consequently, her arrest was lawful.

Dependent libertarians may wonder whether to shake their mats or beat their breasts.

Justinian

RACING

BY DOMINIC WIGAN

IT IS not advised to back Lester Piggott to finish leading rider at Royal Ascot this week in spite of the fact that he is expected to ride Warren Place-trained runners in almost three-quarters of the royal meeting races.

Bookmakers are well aware that Piggott has more of these races than anyone now riding, or, for that matter, more than the legendary riders of the past,

such as Fred Archer, and Sir Gordon Richards. A brief glance at the betting will confirm that they are determined that no-one can back Piggott at realistic odds — he is 2-1 on.

It is a sobering thought for anyone thinking of backing Piggott that a tanner on him in the local betting shop will yield a profit of just £3.50 after the 10 per cent betting tax has been deducted from stake and winnings.

Pat Eddery looks the better bet, both on interest and value. I am more than a little hopeful

that he can start the royal meeting on an explosive note on Belmont, who faces Piggott's mount Mr Fluorocarbon in Tuesday's opening Queen Anne Stakes.

The Coventry Stakes is another race in which I expect Eddery to finish in front of Piggott — and the rest of the field for that matter. Eddery partners the exceptionally speedy Horage, whom he recently rode to a facile success at Haydock. Concorde Hero is Piggott's mount in the

Coventry stakes. The Warren Place juvenile was easy winner of Kempton's Manor Stakes in which he justified odds of 5-1 on by cantering to success over Telephone Numbers.

NOTTINGHAM

2.30—Bid Again***
2.30—Northpole
5.00—Schandale
WINDSOR
6.45—Mac's Palace
7.35—Prince of Princes
8.05—Dance de Fer**
9.05—Sabre Dance*

CONTRACTS & TENDERS

ALGERIAN POPULAR DEMOCRATIC REPUBLIC
MINISTRY FOR EDUCATION AND SCIENTIFIC RESEARCH

DIRECTORATE FOR UNIVERSITY INFRASTRUCTURE AND EQUIPMENT

SUB-DIRECTORATE FOR PURCHASING AND CONTRACTS

Notification of International Call for Tender No. 18/82 "SDMC" A notification of International Call for Tender has been issued with respect to the supply and installation of miscellaneous equipment in the following lots:

Lot No. 1—Kitchen Equipment—Refrigeration—Laundry (Wash) Room

Lot No. 2—Laboratory Equipment (Photographic)

Lot No. 3—Miscellaneous Equipment (Barber's Shop)

intended for the No. 1 Hall of Residence of the University of Blida.

Specifications may be obtained from the head office of the Ministry for Education and Scientific Research—Directorate for University Infrastructure and Equipment—1, Rue Bachir ATTAR—Place du 1er Mai (ALGIERS).

Tenders, accompanied by the prescribed documents, should be forwarded in a sealed double envelope to the above-mentioned address.

The outer envelope should not bear any mention which would allow the tenderer to be identified and should bear, in addition to the address of the Ministry for Education and Scientific Research, the mention "A.O.I. No. 18/82 'SDMC' Fourniture et Equipement des Divers Matériel de la Cité Universitaire No. 1 de Blida, soumission ne pas ouvrir" (A.O.I. No. 18/82 "SDMC" Supply and Installation of Miscellaneous Equipment for the No. 1 Hall of Residence of the University of Blida, do not open tender).

In accordance with circular No. 221 DG-CIDMP of 4.5.81 from the Ministry of Commerce, the tender documents of necessity be accompanied by the following documents:

(a) The Articles of Association of the Company, as well as a list of the main shareholders or partners.

(b) Fiscal position in Algeria and in the country where their head office is maintained.

(c) List of the principal shareholders of the Company.

(d) Balance sheets for the previous two (2) years.

(e) Declaration that the company will not have recourse to Third Parties, in accordance with article 12 of Law No. 78/62 of 11 February 1973, relating to State Monopoly on Foreign Commerce.

(f) Distribution of Share Capital in the case of the tenderer being a Joint Stock Company.

The final date for receipt of tenders is fixed at 60 days from the date of appearance of this notice in the national Press.

Tenderers shall remain bound by their offers for a period of 120 days with effect from the closing date of this notice.

Your attention is drawn to the fact that this notification excludes amalgamations, representatives of firms, agents and other intermediaries, whose intervention is prohibited by Law No. 78/62 of 11 February 1973 relating to State Monopoly on Foreign Commerce.

TUNISIA

INTERNATIONAL INVITATION
OF TENDERS

The Export Promotion Center (CEPEX), Tunisia, proposes to invite for tenders a consulting firm with extensive experience in the textile field to prospect the British market for three Tunisian textile products:

- Denim Indigo jeans
- Denim Indigo fabrics
- Cotton serge fabrics for working clothes

The British consulting firms interested in this tendering may obtain copies of the offer document from the Tunisian Embassy in London, 29 Princess Gate, London SW7.

COMPANY NOTICES

CREDIT LYONNAIS

Limited liability company with capital of FRF 1,344,000,000
Banque Nationale Française de la Liste des Banques
Registered Office: 18 rue de la République 69002 LYONS
Head Office and Management: 19 boulevard des Italiens
75002 PARIS
Trade register: Lyons B 954 509 741
SIRET 954 509 741 000 11
APE 8902

SECOND NOTICE

TO HOLDERS OF FRSD 10,000
FLOATING RATE NOTES DUE 1985

NOTICE IS HEREBY GIVEN that since the quorum of a quarter of notes outstanding was not present or represented at the ordinary general meeting convened upon first notice for June 7th 1982 to discuss the agenda below an adjourned meeting (second meeting) of the Masse will be held in a room of the head office, 19 boulevard des Italiens, Paris II, at 3 p.m. on the 28th day of June 1982 to discuss the following agenda:

1—To approve the appointment of Messrs Bernard POIZAT and Michel MUNOZ as first representatives of the Masse, as put forth in the offering Circular.

2—To designate Miss Caroline SALIB and Mrs Jacqueline JACQUEMET as alternative representatives.

3—To fix their remuneration.

4—To determine the place where will be kept the proxies of noteholders represented, together with the attendance sheet and the minutes.

Holders of notes in bearer form wishing to attend or to be represented by proxy must lodge their certificates five days prior to the meeting with the principal offices or branches of any of the following institutions:

CREDIT LYONNAIS

BANQUE INTERNATIONALE A LUXEMBOURG S.A.

ARAB BANKING CORPORATION

BANKERS TRUST COMPANY

where forms of proxy will be available.

Proxies lodged for the first meeting will be valid for the second.

No quorum being required upon second notice resolutions will be passed at a majority of votes cast excluding blank or nil votes.

The text of proposed resolutions may be consulted by noteholders at the head office of Credit Lyonnais, 19 boulevard des Italiens, Paris II, and at the offices of the fiscal agent and each paying agent.

THE BOARD

CONTRACTS AND TENDERS

ELECTRICITY SUPPLY COMMISSION—ZIMBABWE

WANKIE POWER STATION
STAGE 2

In connection with Stage 2 of Wankie Power Station invitations to tender for Contract 273 will be issued within the next two months.

The Contract comprises design, manufacture, supply and installation of

1. 362 kV switchgear and associated control and protection equipment to complete a seven-bay extension of the 345 kV substation at Wankie Power Station and

2. 36 kV switchgear and associated protection equipment to complete a two-bay extension of the 33 kV substation at Wankie Power Station.

Firms interested in tendering for the above are invited to make application in writing not later than 31 July 1982 to

Merz and McLellan, Consulting Engineers, Ambrose, Killingsworth, Newcastle upon Tyne NE12 0RS, England. Telex 53561.

A copy of the application together with a deposit of 500 Zimbabwe Dollars should be forwarded simultaneously to

The Secretary and Legal Advisor, Electricity Supply Commission, Electricity Centre, Samora Machel Avenue, Harare, Zimbabwe.

Tenders will only be considered from firms who submit with their tenders satisfactory evidence of experience in all the specified requirements.

BBC 1

6.40-7.55 am Open University (Ultra High Frequency only).
9.35 For Schools. Colleges. 10.00 You and Me. 10.15-12.05 pm For Schools. Colleges. 1.00 News After Noon. 1.30-1.45 Pigeon Street. 2.01-3.00 For Schools. Colleges. 3.15 Your Songs of Praise Choice. 3.35 Regional News for England (except London). 3.55 Play School. 4.20 Cheggers Plays Pop. 4.45 The Space Sentinels. 5.05 John Craven's Newsworld. 5.10 Blue Peter.

5.40 News.

6.00 Regional magazines.

6.25 Nationwide.

6.55 Bugs Bunny.

7.05 Triangle.

7.30 World Cup Grandstand: Brazil v USSR.

9.55 News.

10.20 Comedy Classics: Steptoe and Son.

10.50 The World of Goli.

11.25 News Headlines.

11.30 The Computer Programme.

All IBA Regions as London except at the following times:

ANGLIA

1.20 pm Anglia News. 6.30 About Today. 12.10 am Preview. 12.40 Four into One.

BORDER

1.20 pm Border News. 6.45 Fashion Today. 12.10 am Border News Summary.

CENTRAL

1.20 pm Central News. 6.30 Central News. 12.10 am Central News. 12.15 Come Close presented by Cindy Kent.

CHANNEL

1.20 pm Channel Lunchtime News. What's On Where and Weather. 6.30

RADIO 1

5.00 am As Radio 2. 7.00 Mike Read. 9.00 Simon Bates. 11.30 Dave Lee Travis. 2.00 pm Steve Wright (s). 4.30 Peter Powell. 7.00 Suzyn Aliva. 8.00 David Jensen. 10.00-12.00 Mark Ellen (s).

RADIO 2

15.00 am Steve Jones (s). 7.30 Terry Wogan (s). 10.00 Young Young (s). 12.00 Gloria Hunniford (s). 2.00 Ed Stewart (s). 4.00 David Hamilton (s). 5.45 News. Sport. 6.00 John Dunn (s). 8.00 Folk on 2 (s). 9.00 Humphrey Lyttelton (s) with the Best of Jazz. 9.50 Sports Desk. 10.00 Fenny You Should Ask with Peter Jones. 10.30 Star Sound with Nick Jackson. 11.00 Brian Matthew. 1.00

RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (s). 8.00 News. 8.05 Morning Concert (continued). 9.00 News. 9.05 This Week's Composer: Stravinsky (s). 10.00 Chicago Symphony Orchestra (s). 10.55 Yitkin Soov piano recital (s). 11.45 Mozart and Brahms concert (s). 1.00 pm News. 1.05 BBC Lunchtime Concert (s). 2.00 Marlene Musicale (s). 3.00 News Records (s). 4.15 News. 5.00 Melody for Pleasure (s). 6.30 Music for Organ (s). 7.00 Requiem Mass from St Elizabeth's Church, Holborn, on the anniversary of the death of Orlando

RADIO 4

5.00 am News Briefing. 6.10 Farming Week. 6.25 Shipping Forecast. 6.30 Today. 8.25 The Week on 4. 8.43 Miles Kingdon's recordings. 8.57 Weather. The BBC Sound Archives. 9.57 Weather. 9.00 News. 9.05 Start the Week with Richard Baker (s). 10.00

RADIO 5

am Encore (s). 2.00-5.00 You and the Night and the Music (s).

RADIO 6

Province of Newfoundland (CANADA)
U.S.\$50,000,000 9 1/2% 1978/1990 Bonds
Pursuant to the provisions of the Purchase Fund, notice is hereby given to Bondholders that nominal U.S.\$1,250,000 have been purchased in satisfaction of the Purchase Fund during the twelve-month period commencing June 1, 1981.
Amount outstanding: U.S.\$43,175,000
June 14, 1982

RADIO 7

Province of Newfoundland (CANADA)
VILLE DE MONTREAL
Cdn\$40,000,000 10% Bonds Due 1989
Pursuant to the provisions of the Purchase Fund, notice is hereby given to Bondholders that the principal amount of Cdn\$1,000,000 has been purchased for the Purchase Fund during the twelve-month period commencing June 1, 1981.
Amount outstanding: Cdn\$ 33,000,000
June 14, 1982

RADIO 8

Province of Newfoundland (CANADA)
VILLE DE MONTREAL
Quebec, Canada

TELEVISION

Chris Dunkley: Tonight's Choice

Ingenuity is going to be necessary for a while among those of us having little enthusiasm for either soccer or mediocre middle-aged movies since these have been selected in large quantities by our television suppliers to fill the early weeks of summer. Of course if you do share those enthusiasms you are in clover. BBC 1 kicks off with 1 1/2 hours of World Cup Grandstand tonight with Russia playing Brazil; BBC 2 runs 'Take Me High', a bizarre sounding 1973 Cliff Richard movie against it; with the pop star playing a banker who introduced hamburgers to Birmingham (really); and ITV weighs in with Live And Let Me, also 1973 and the first of the James Bond films to star Roger Moore instead of Sean Connery. He plays a black master criminal and becomes involved in voodoo.

Radio has rather more demanding and rewarding schedules. Radio 3 offers 30 minutes of Buxtehude in Music for Organ, followed by a relay of a Requiem Mass including 16th century plainsong from St. Elizabeth's Church, Holborn, on the anniversary of the death of Orlando Lassus in 1594; and then the Hungarian Dances Nos. 1-4 in Brahms.

BBC 2

6.40-7.55 am Open University.
10.30 Play School.
10.55-1.05 pm Cricket: First Test India v England.
1.35 Cricket: First Test.
6.20 Charlie Brown.
6.45 A Moment to Talk.
7.00 News Summary.

7.05 Museum of the Year.
7.30 "Take Me High".

9.00 Hitch-Hiker's Guide to the Galaxy.

9.35 Human Brain.

10.25 Grand Prix.

10.55 Newswatch.

11.40 Cricket: First Test.

LONDON

9.30 am Schools Programmes.
12.00 Cockleshell Bay. 12.10 pm Rainbow. 12.30 Superstars. 1.20 News, plus FT Index. 1.28 Thames News with Robin Hoult. 1.30 "That's Entertainment II". 1.45 World Cup 52 Italy v Poland.
6.15 News.
6.30 Thames News.
7.00 The Krypton Factor.
7.30 Coronation Street.
8.00 The James Bond Film: Roger Moore and John Sutherland in "Live and Let Me Die".
10.15 News.
11.00 World in Action.
11.30 World Cup '82: Brian Moore introduces the day's highlights from Spain as the action starts in Seville. 11.45 News. 11.55 News. 12.00 World in Action. 12.10 World in Action. 12.15 World in Action. 12.20 World in Action. 12.25 World in Action. 12.30 World in Action. 12.35 World in Action. 12.40 World in Action. 12.45 World in Action. 12.50 World in Action. 12.55 World in Action. 1.00 World in Action. 1.05 World in Action. 1.10 World in Action. 1.15 World in Action. 1.20 World in Action. 1.25 World in Action. 1.30 World in Action. 1.35 World in Action. 1.40 World in Action. 1.45 World in Action. 1.50 World in Action. 1.55 World in Action. 2.00 World in Action. 2.05 World in Action. 2.10 World in Action. 2.15 World in Action. 2.20 World in Action. 2.25 World in Action. 2.30 World in Action. 2.35 World in Action. 2.40 World in Action. 2.45 World in Action. 2.50 World in Action. 2.55 World in Action. 3.00 World in Action. 3.05 World in Action. 3.10 World in Action. 3.15 World in Action. 3.20 World in Action. 3.25 World in Action. 3.30 World in Action. 3.35 World in Action. 3.40 World in Action. 3.45 World in Action. 3.50 World in Action. 3.55 World in Action. 4.00 World in Action. 4.05 World in Action. 4.10 World in Action. 4.15 World in Action. 4.20 World in Action. 4.25 World in Action. 4.30 World in Action. 4.35 World in Action. 4.40 World in Action. 4.45 World in Action. 4.50 World in Action. 4.55 World in Action. 5.00 World in Action. 5.05 World in Action. 5.10 World in Action. 5.15 World in Action. 5.20 World in Action. 5.25 World in Action. 5.30 World in Action. 5.35 World in Action. 5.40 World in Action. 5.45 World in Action. 5.50 World in Action. 5.55 World in Action. 6.00 World in Action. 6.05 World in Action. 6.10 World in Action. 6.15 World in Action. 6.20 World in Action. 6.25 World in Action. 6.30 World in Action. 6.35 World in Action. 6.40 World in Action. 6.45 World in Action. 6.50 World in Action. 6.55 World in Action. 7.00 World in Action. 7.05 World in Action. 7.10 World in Action. 7.15 World in Action. 7.20 World in Action. 7.25 World in Action. 7.30 World in Action. 7.35 World in Action. 7.40 World in Action. 7.45 World in Action. 7.50 World in Action. 7.55 World in Action. 8.00 World in Action. 8.05 World in Action. 8.10 World in Action. 8.15 World in Action. 8.20 World in Action. 8.25 World in Action. 8.30 World in Action. 8.35 World in Action. 8.40 World in Action. 8.45 World in Action. 8.50 World in Action. 8.55 World in Action. 9.00 World in Action. 9.05 World in Action. 9.10 World in Action. 9.15 World in Action. 9.20 World in Action. 9.25 World in Action. 9.30 World in Action. 9.35 World in Action. 9.40 World in Action. 9.45 World in Action. 9.50 World in Action. 9.55 World in Action. 10.00 World in Action. 10.05 World in Action. 10.10 World in Action. 10.15 World in Action. 10.20 World in Action. 10.25 World in Action. 10.30 World in Action. 10.35 World in Action. 10.40 World in Action. 10.45 World in Action. 10.50 World in Action. 10.55 World in Action. 11.00 World in Action. 11.05 World in Action. 11.10 World in Action. 11.15 World in Action. 11.20 World in Action. 11.25 World in Action. 11.30 World in Action. 11.35 World in Action. 11.40 World in Action. 11.45 World in Action. 11.50 World in Action. 11.55 World in Action. 12.00 World in Action. 12.05 World in Action. 12.10 World in Action. 12.15 World in Action. 12.20 World in Action. 12.25 World in Action. 12.30 World in Action. 12.35 World in Action. 12.40 World in Action. 12.45 World in Action. 12.50 World in Action. 12.55 World in Action. 1.00 World in Action. 1.05 World in Action. 1.10 World in Action. 1.15 World in Action. 1.20 World in Action. 1.25 World in Action. 1.30 World in Action. 1.35 World in Action. 1.40 World in Action. 1.45 World in Action. 1.50 World in Action. 1.55 World in Action. 2.00 World in Action. 2.05 World in Action. 2.10 World in Action. 2.15 World in Action. 2.20 World in Action. 2.25 World in Action. 2.30 World in Action. 2.35 World in Action. 2.40 World in Action. 2.45 World in Action. 2.50 World in Action. 2.55 World in Action. 3.00 World in Action. 3.05 World in Action. 3.10 World in Action. 3.15 World in Action. 3.20 World in Action. 3.25 World in Action. 3.30 World in Action. 3.35 World in Action. 3.40 World in Action. 3.45 World in Action. 3.50

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

'Club rules'—an answer to nationalistic barriers

Arnold Kransdorff describes how a major UK group is tackling a personnel problem that can arise when dealing across frontiers

HAMISH ORR-EWING feels that multinational companies should be more like football teams; they should spend more time and energy on building up morale and a better team spirit. His purpose is to counter one of the most pervasive of management problems—dealing with a multitude of nationalities.

Orr-Ewing has found that many top managers behave obstructively when given instructions by someone of another nationality, especially if that instruction is unwelcome. Overriding this is also the complex problem of communications; colloquial language can often give rise to misinterpretation and offence when addressed to other national groups.

For a multinational this problem, by its very nature, is endemic. In his own company—Orr-Ewing is chairman of Rank Xerox—there are subsidiaries in 24 different countries as diverse as France, New Zealand and the Ivory Coast. And the company's U.S. parentage gives the problem an added dimension.

Explaining his footballing analogy, Orr-Ewing says he believes that to overcome the nationality difficulties, a multinational—like a good soccer team—needs the sort of well-defined "club rules" he has started trying to introduce into his own company.

"These should give a clear lead as to how executives should deal with each other—and those who break the rules should be left in no doubt of their colleagues' displeasure."

Orr-Ewing explains: "The higher manager in a multinational tends to be, in business terms, a stateless person. He is a citizen of his own country with the pride and outlook which is his birthright. Yet he is likely to receive instructions from another country, conveyed through the medium of a per-



Hamish Orr-Ewing looking for better team spirit

son of another nationality, while the ultimate power may emanate very plainly from yet another nationality."

This complex situation "bristles with mantraps," he believes. If a corporate manager is not careful national sensibilities can be very easily offended, especially when centralised decisions have adverse effects on domestic situations.

"A sense of identity and loyalty to other people is a universal instinct in all of us," says Orr-Ewing. "When we identify with a company we mean in reality that we identify with the people who compose it."

But Orr-Ewing believes that in multinationals there is inevitably a confusion of identity between country, local management teams, corporations and countries of final ownership.

Multinational managers, he says, have to try and reconcile the pull of local identity and loyalty with the receipt of guidance and instructions from people from wholly different backgrounds.

He believes that there is a

very strong antipathy to the proselytisation by people of one country to another. "No corporation will ever succeed in competing for the loyalty and identity of an employee against the pull of his own community."

"There is always a desire for something to be loyal to, but too often only one's national unit offers itself as sufficiently tangible. The corporate name is not enough; there must be a cause with which one can align oneself."

Orr-Ewing estimates that during the six years he was managing director of Rank Xerox—from 1971 to 1977—a "significant number" of his operational directives were responded to "in a less than helpful way." This was because national sensibilities had in some way been aroused.

On the problem of communications he recalls the time when, recently, each of Rank Xerox's national subsidiaries submitted their annual company plan.

One of the "Germanic" companies was then instructed, in so many words: "We suggest you reconsider the plan you have submitted."

Orr-Ewing says: "What we meant—in a contemporary and Anglo-Saxon way—was that their plan was unsatisfactory and that they should reconsider it. However, their response was not to respond. They treated the instruction in a literal way. They did in fact reconsider the plan and decided that it was satisfactory."

"The lesson behind this is that one always has to take account of national style. Messages—whether verbal or written—have to be transmitted in a form in which they cannot be misunderstood."

Orr-Ewing agrees that having different national groups within a corporate body can—and does—provide a healthy atmosphere of competition but says it becomes destructive "when the



positive pride of a national team is replaced by resentment of other national teams or of the corporate centre."

When this happens criticism between national groups moves from being positive to negative; "instead of being helpful, one national group will start describing another as 'no good' and resentment compounds itself."

All successful human ventures involving groups of people have depended on the individual having a feeling of identity and pride and membership of the group, Orr-Ewing points out.

Corporate ethics

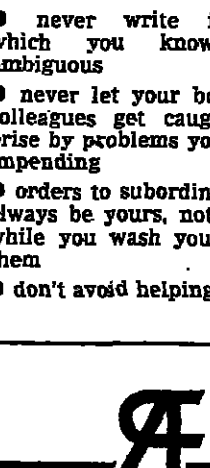
"If multinationals are to develop the full strength of which human beings are capable, they must find a means whereby this pride and identity can be fully harnessed."

Orr-Ewing believes that multinationals have to build up what might be called a corporate ethic through an unwritten code of behaviour that transcends nationality, ethnic origin and religion. But to be effective this code must be strictly adhered to.

The rules must be accepted by all levels of management and command universal respect, he says. "Also, the breaking of the unwritten rules must be seen to put the culprit outside the protection of his local business colleagues."

So, what should this code of conduct contain? Orr-Ewing says the sort of thing he has recently been putting forward to his senior colleagues is:

- conceal nothing that could affect your business from anyone who reasonably needs to know in order to help solve a problem
- never read the instructions from higher authority with a view to finding a loophole which would enable you to act to the letter while escaping the intention
- never write instructions which you know to be ambiguous
- never let your boss or your colleagues get caught by surprise by problems you know are impending
- orders to subordinates should always be yours, not passed on while you wash your hands of them
- don't avoid helping colleagues



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When ethnic mix gives new perspective in boardrooms

AS MORE COMPANIES expand abroad they are finding it prudent to change the ethnic composition of their top management.

This is one of the major findings of a new survey by the Conference Board, an independent, non-profit-making research institution with offices in the U.S., Canada and Europe.

Among a sample of 85 U.S. and 44 European companies—all with a substantial volume of their business in foreign countries—the vast majority employed a local national at the head of most of their operations abroad.

In addition, 60 per cent of all the companies had either a foreign director on the main board, a foreign top executive or a foreign advisory board.

The foreign advisory board is a relatively new and rare boardroom innovation favoured by more European than U.S. companies. Usually a main board management committee, its functions include advising on local problems in specific overseas markets and helping to develop contacts with local government officials and potential customers.

But while more foreigners are being brought into top management, their role is not seen as having any direct business advantage.

According to the survey, most U.S. and European companies

did not think that having a foreign member, a foreigner in top management or a foreign advisory board actually helped them to do business in foreign countries.

Most companies thought that having a foreigner in a top management position gave an additional perspective. Most respondents thought the benefits provided by this additional point of view were a more significant consideration than any specific operational gains.

The study confirms the increased pace of foreign activity by both U.S. and European companies. Three-quarters of the U.S. companies expected to have substantial activity in at least one region outside their own country, while more than 90 per cent of the European companies predicted important activity outside their traditional stamping grounds within the next decade.

Main targets

Europe was named by fewer European companies than the Middle East, Latin America, Asia and the U.S. Latin America and Asia were the main U.S. targets.

However, while companies are employing more foreigners on their top management teams, few foreign directors come from the areas in which major growth was expected.

This was evident in both the U.S. and European companies, where British and other Western Europeans accounted for nearly two-thirds of the foreign directorships.

Among all the respondents, Europe was rated fourth, just ahead of the Middle East, as a potential growth area for the 1980s.

While the largest number of European companies named the U.S. as a major growth area, only a minority of foreign directorships were held by Americans. Similarly, Latin America was named by half the U.S. companies as a major growth area over the next decade, but there were few Latin Americans among the foreign directors.

According to the Conference Board, companies apparently value linguistic and/or cultural compatibility more than the possession of local perspective. In the U.S. companies tended to choose foreign directors from English-speaking countries—a factor which is probably explained by their (up-to-now) parochial outlook.

Managing the International Company: Building a Global Perspective, available from The McGraw-Hill Companies, 1221 Avenue of the Americas, New York, NY 10020. Price \$30 for non-members and \$10 for members.

Arnold Kransdorff

Business courses

Effective Writing for Managers, London, July 14-16. Fee: £260. Details from Registrar, Effective Writing for Managers Workshop, London Business School, Sussex Place, Regent's Park, London NW1 4SA.

Strategic Planning in the Retailing Industry, London, July 15. Fee: £90 (plus VAT) non-members, £105 (plus VAT) non-members of the Society for Long Range Planning. Details from SLRP, 15 Belgrave Square, London SW1X 8PU.

Sponsorship—new media, new development, new projects, London, July 9. Fee: £130 (plus VAT), £120 (plus VAT) before June 18. Details from European Study Conferences, Kirby House, 31 High Street East, Uppingham, Rutland, Leicestershire LE15 5PY.

Why Work? What Work? Uxbridge, July 10-11. Details from The Brunel Self Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH.

Leadership in Management, Bromley, July 19-23. Fee: £550. Details from Sundridge Park

Management Centre, Bromley, Kent BR1 3TP.

Finance for the Non-Financial Executive, Slough, July 12-16. Fee: £345 (plus VAT). Details from Urwick Management Centre, Baylis House, Stoke Poges Lane, Slough, Berkshire SL1 3PF.

Changing Technology—a director's responsibility, London, July 6. Fee: £95 (plus VAT) non-members, £125 (plus VAT) non-members of the Institute of Directors. Details from Education Director, Institute of Directors, 116 Pall Mall, London SW1 5ED.

Quality Circles, London, July 1-2. Fee: £355 (plus VAT). Details from AMR International, 6-10 Frederick Close, Stanhope Place, London W2 2ED.

ARMS—a record management system, London, July 21. Fee: none. Details from Cocking and Drury, 16 Berkeley Street, London W1X 5AE.

Strategies for the Advanced Business System, London, July 8-9. Fee: £295 (plus VAT). Details from C/IS Communications / Information Systems, Regal House, Lower Road, Chorleywood, Rickmansworth, Hertfordshire WD3 5LQ.

Developing International Business, London, July 5-7. Fee: £825 (plus VAT). Details from Tack International, Tack House, Longmoore Street, London SW1V 1JJ.

The Management of Quality, Bradford, July 11-16. Fee: £380. Details from Management Development Programmes, University of Bradford, Management Centre, Hensall, Keighley Road, Bradford, West Yorkshire BD9 4JU.

The Director's Role in Effective Product / Marketing Strategy, London, July 8. Fee: £95 (plus VAT) non-members of the Institute of Directors. Details from Education Director, Institute of Directors, 116 Pall Mall, London SW1 5ED.

Design Policy, London, July 20-22. Fee: £130. Details from Conference Organiser, Department of Design Research, Royal College of Art, Kensington Gore, London SW7 2EP.

Successful Negotiating, London, July 12-13. Amsterdam, July 15-16. Fee: £355 (plus VAT) for London conference. Details from AMR International, 6-10 Frederick Close, Stanhope Place, London W2 2ED.

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09.30 hrs to 17.30 hrs (16.00 hrs on June 18). No admittance under 18 yrs of age.

RETA Exhibitions, Business Equipment Trade Association, 8 Southampton Place, London, WC1A 2EP.

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SPACE

Orpheus/Covent Garden

Colin Amery

Clement Crisp

Orpheus was framed by two Stravinsky scores in their first choreographic settings. The *Firebird* after 70 years is a period piece which can convince when its interpretations are as well rounded as those of David Wall as Ivan, and Derek Rencher as Kastchei. *Les Noces* was given with an immaculate timing that is tribute to the intelligence and rhythmic precision of the Royal Ballet.

Nicholas Georgiadis' designs are entirely in tune with the controlled effects of score and choreography: the vision of golden skeletal forms against black, cut through by the angry red of the Dark Angel and the Furies, is poetic, apt. In the role of Orpheus MacMillan's use of Peter Schaufuss' virtuosity is never gratuitous; the dances feed from his bravura but also enhances them, and emotion is vivid in the tearing and ton-

Dame Marie Rambert

Dame Marie Rambert, whose death at the age of 94 was announced at the weekend, was one of the most influential figures in the history of British ballet. Born in Warsaw in 1888, she was also "born to movement" as she recalled in her autobiography *Quickstep*, and found her first great inspiration in the work of Isadora Duncan. In 1910 she entered the DeCrozre School as a student, and in time became a teacher, there by her skill in musical analysis through movement. Although through her invitation from Diaghilev to help Nijinsky in his crucial one then forbidding score of *Le Sacre du Printemps*.

Rambert was to be a member of the Diaghilev company for the next two seasons, but in 1914 she settled in London, and four years later married the writer Ashley Dukes. In 1922 she opened a dance-school and thereafter revealed that gift which was to be so vital in the making of English ballet—her ability to sense talent, to nurture it, to stimulate it into creative life, and to afford it a means of expression.

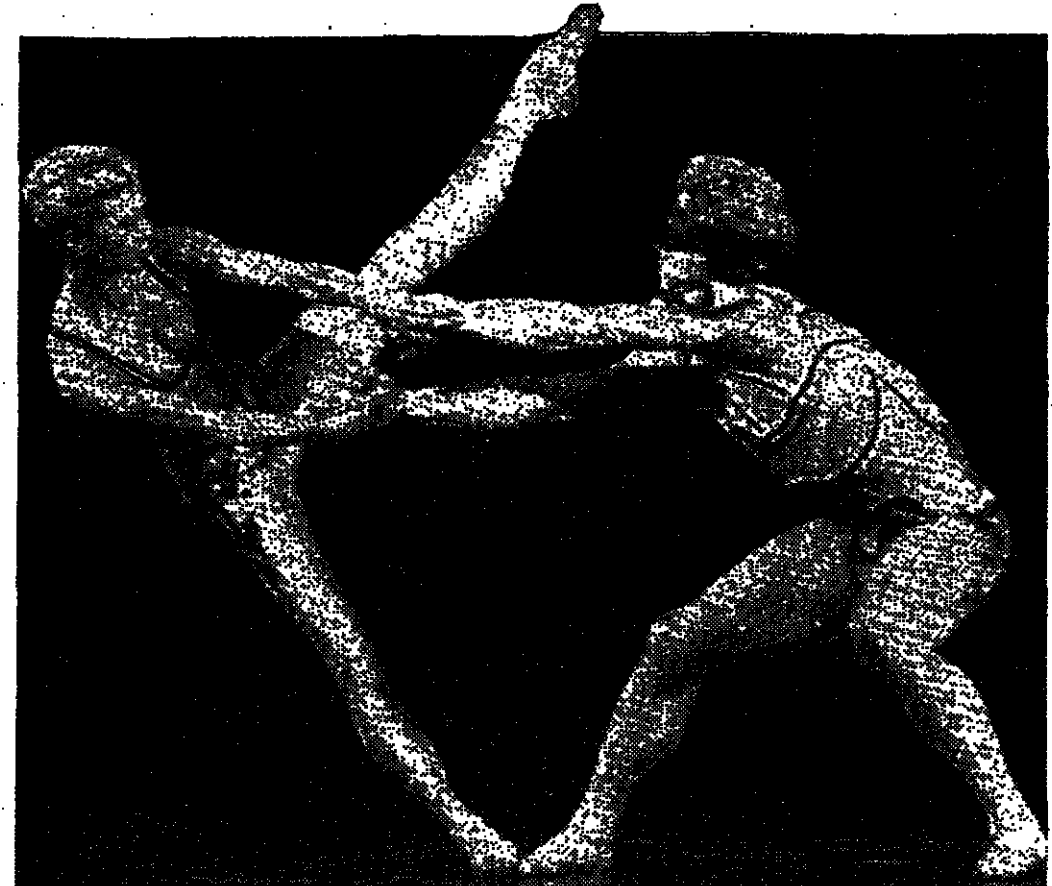
His first great discovery was the young Frederick Ashton: on the pocket-handkerchief stage (18 ft square) of her husband's Mercury Theatre in Notting Hill Gate there emerged in the 1930s a succession of dancers, ballets, choreographers, that are amazing testimony to Marie Rambert's imaginative power and taste. Antony Tudor, André Howard, Walter Gore, Frank Staff, with Ashton, made their earliest ballets there; Karsavina and Markova appeared there.

There were many artists who developed with the Rambert company.

In 1966 Norman Morrice, Rambert's latest's choreographer, guided the company in creating an image back to back of the two companies of its first years, and Dame Marie watched this new incarnation of her troupe with appreciative gratitude. Her zest for dancing, her delight in performance were unflagging: when, last year, Richard Alston staged his own version of *Le Sacre du Printemps* for Ballet Rambert, Dame Marie took a stage call with him, providing thereby an unforgettable link with the first performance of a work on which

It was said of her that she showed us that Notting Hill Gate was on the slopes of Parnassus, and she laughed when I once called her Mercuria, the Tenth Muse, but British ballet knows that she was its first muse, and in its formative years an inspiring guide and decisive mentor.

CC



Jennifer Penney and Peter Schaufuss

Pittsburgh Symphony Orchestra

At Friday's concert, first of two in London this weekend, the Pittsburgh visitors filled the Festival Hall, with a large, appreciative audience and with sounds of impressive discipline, balance, and corporate vitality. Under André Previn, general standards are high. Generalising, perhaps unwisely, I would say that the Pittsburgh orchestra has more of the "old" sound (at least as measured on its last London visit) equally in point of the excellence of sections and in their careful ensemble blending; and only the frisson afforded by the greatest American orchestras—by the depth and lustre of the Philadelphia strings, or by the high, brilliant brasses. The Chicago full sonority—still less a little beyond its capacities.

There were a host of individual pleasures to note—in the Chaikovsky Violin Concerto a

sgarland of purely taken Suite
 above, whose, the Mahler
 Tenth Symphony Adagio a viola
 section both muscular and for-
 midably accurate, and in the
 closing *La Mer* a quartet of
 horns regularly distinguishing
 itself, pithy without being in
 the least over-assertive. The
 accompaniment to Kyung-Wha
 Chung's account of the concerto
 was light and forward in *Pre-
 lude* and *Violin* music; it was
 the performance rather less than
 I hoped to, that might be
 because Miss Chung's unremit-
 ting passionate intensity
 releases rather less of the res-
 tidual musical freshness than the
 appropriate, more patrician
 approach can achieve, and also
 because the intonation of the
 violin means that the means
 beyond reproach.
 In the Mahler and Debussy
 works after the interval, the
 failure to collate enjoyable
 moments into coherent musical

statements was of a different order, and seemed to rest directly with the conductor himself. Hard, in fact, to imagine a Mahler performance at once more precisely sounded and less idiomatically Mahlerian—whether in the sudden bursts of F sharp major or the high violin trilling, now radiant, now anguished, the lack of any “inner” feeling to the playing made for a disconcertingly trivial experience. The Debussy, on the other hand, was not so less secure note for note, but more so in the overall wooden of rhythm; climaxes were apt to arrive, several degrees too loud, without dramatic grading or preparation; in the “big time” of the “Dialogue,” a burst of string prefigureance opened visions of Technicolor pietiesqueness. The Mahler was heard punctiliously to the “how” of the music; its “why” hardly began to be suggested.

MAX LOPPERT

MAX LOPPERT

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ACROSS

- 1 The faux pas of good sports (6)
- 4 Midnight hour reveals desire among a section (8)
- 10 Getting better like the seamstresses (2, 3, 4)
- 11 Charlotte finds it sweet (5)
- 12 Wherein one finds a 30 indeed (4)
- 13 Bumpkins have a bite in a tramping place (6, 4)
- 15 Once more we turn to an artist for a drop of water (7)
- 16 Brooks at the weight abouth (6)
- 19 The streaker is without it—the good man takes it to church (6)
- 21 Work finds you before the fast in the money (7)
- 23 With which the ancients measured speeches in court (5, 5)
- 25 Look out in case the last of them is to be seen (4)
- 27 They all play when Pharaoh gets it back (5)
- 28 What the successful competitors may have (2, 3)
- 29 St. Idaho could give us visions of recreation (8)
- 30 "For loan off loses both itself and —" (Hamlet) (9)

DOWN

- 1 A tanning for the poet (8)
- 2 Loose chatter in an awkward situation (2, 3, 4)
- 3 The Tower makes us look up (4)
- 5 Composes a letter in the Caribbean isles (7)
- 6 And tell you every detail of

1	2	3	4
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—'s uniform" (Pirates)
 (10)
 7 Is the girl to have children?
 (5)
 8 Only the pre-eminent make
 really amused (6)
 9 One of three sisters..not
 really amused (8)
 14 Get teacher to care for a TV
 programme (10)
 17 Rivers of the unknown?
 (3, 3, 3)
 18 Tense, unlike the quality of
 mercy (8)
 20 Children shy from a com-
 promise position (7)

Our Friends in the North/The Pit

Michael Covevey

Peter Flannery's playwrighting debut with *Savage Amusement* in 1978 was one of the Warehouse's best premises. Now the Warehouse has been translated to The Pit, the Royal Shakespeare Company's new playground in the Victorian Grand Theatre.

This is a large square room with reasonably comfortable bench seating. Like Mr Flannery's new play, alas, it has nothing distinctive about it.

My friends in the north are a good lot. Georgia seen down the 15 years between the election of Harold Wilson as Prime Minister in 1964 and the impending arrival of Mrs Thatcher in 1979. Too much and too little to write about. I can only describe as the result of Mr Flannery having seen too

many plays by Howard Baker. We have the boom in the building industry, police corruption, condescension in Westminster, cartoon low life in Soho and a parallel, attenuated sketch of the rise of rebel power in the United States. The economic sanctions of 1965 and the declaration of UDI. It all wheels along at a fast pace in John Caird's production. But the end result lacks either narrative or intellectual density. The production is a triumph, except for the elegant steel tubes (designed by Uitz) that rise from the floor to form a canopy over the action. A resourceful cast jump in and out of police uniforms, suits and flat caps and dressers' evening dress. Links

are forged between inadequate housing up north and the scandal of Roman Pohl. Some of this holds together for the first act, which covers only the first two years of the history. Thereafter, the play disintegrates. The events are quickly reduced to a series of quick scenes of fraud swindled blood-letting, Soho murders and fleeting references to Operation Countryman, Belfast, street violence and bombs in restaurants.

This kind of play is really very old hat and was best done some ten years ago by David Hare and Howard Brenton with *Brasserie at the Nottingham Playhouse*. It is nothing but a series of recycled any movie by Wilson socialist euphoria or its subsequent collapse?

THEATRES

[illegible]

CHANCE, C. O. 7-38. 4288-9056-7440. Grove West 535 2279. RUSANAN
KATZ, C. O. 7-38. 4288-9056-7440.
KATES, PAULA WILCOX & IRENE
HANDL, in REDDA SUE and
JANET. Sat 8.30 & 9.30. 10.30.

CHAMFESTER FESTIVAL THEATRE, 0245
761912. Season, sponsored by Martin
& Ross Ltd. VALMOUTH Tisbury 730.

COLORHEIM, 536 3161. C. O. 240 5258.
C. O. 240 5258. 10.30. 11.30. 12.30.
MURKINAY FESTIVAL, Evn 7.30. Mat
Sax 5.00. 7.30. 9.30. 11.30. 12.30.
THEATRE TO THEATRE, Sat 10.30.
Juda 21-Jan 3. Sat Theatre Francaise
10.30. 11.30. 12.30. 1.30. 2.30. 3.30.
FANTASYLAND, Spectator, LA ROSE,
ROSE, ROSE, ROSE, ROSE, ROSE,
ROUCHKA, Rudolf Nureyev will dance
at every performance.

CONVENT THEATRE, 530 2574. C. O.
530 2574. 10.30. 11.30. 12.30. 1.30.
SOPH, Mon-Fri 8.00. Sat 8.00. 10.30.
SOPH, Mon-Fri 8.00. Sat 8.00. 10.30.
(not suitable for children), STEAMING
BY NEAL DUNN.

CONVENT GARDENS, 520 1068. AGRIC.
520 1068. 10.30. 11.30. 12.30. 1.30.
On the Sea THE ROYAL OPERA GAF's
availability, it is being performed, subject to
availability, 10.30. 11.30. 12.30. 1.30.
Matlaude, Tenor & Sat 8.30. 10.30.
11.30. 12.30. 1.30. 2.30. 3.30. 4.30.
Wed & Thur at 7.30. The Firebird,
10.30. 11.30. 12.30. 1.30. 2.30. 3.30.
The Theatre closed Fri.

CORTISHERN, 530 3216. C. O. 530 3216.
C. O. 530 3216. 10.30. 11.30. 12.30. 1.30.
Mon to Thu 7.30. Fri & Sat 8.00 &
10.30. 11.30. 12.30. 1.30. 2.30. 3.30.
SOPH, CONVENT GAF, PAUL WON'T
PLAY, SLOVE, SLOVE, SLOVE.

DORRMAN WAREHOUSE, 41 Parkers St.
530 3216. 10.30. 11.30. 12.30. 1.30.
MARKS-IN-SIGHT, MARKY by Eileen St.
Perry from Tommy & Co.

DREYER LANE THEATRE, 530 3216. C. O.
530 3216. 10.30. 11.30. 12.30. 1.30.
PAMPERA STEPHENSON GEORGE COLE
PHILIP, 10.30. 11.30. 12.30. 1.30.
PERFORMANCE, Evn 7.30. Mat 5.00.
Sat 8.00. 10.30. 11.30. 12.30. 1.30.
Sat 8.00. 10.30. 11.30. 12.30. 1.30.

DULCHESSE, C. O. 530 3216. C. O. 530 3216.
C. O. 530 3216. 10.30. 11.30. 12.30. 1.30.
10.30. 11.30. 12.30. 1.30. 2.30. 3.30.
10.30. 11.30. 12.30. 1.30. 2.30. 3.30.

DUNDEE OF YORKS, (Art Group), Sat 5.12.
C. O. 530 3216. 10.30. 11.30. 12.30. 1.30.
& 2.30. 3.30. 4.30. 5.30. 6.30. 7.30.
& 8.30. 9.30. 10.30. 11.30. 12.30. 1.30.
Complete, 10.30. 11.30. 12.30. 1.30. 2.30.
10.30. 11.30. 12.30. 1.30. 2.30. 3.30.

FRONTLINE, 530 2298. C. O. 530 2298.
Hugh Thompson's FEAR AND LOATHING
IN THE HEART OF THE BEAST, Sat 8.00.
10.30. 11.30. 12.30. 1.30. 2.30. 3.30.

[illegible][illegible][illegible]

F.T. CROSSWORD
PUZZLE No. 4,896

ACROSS

1 The faux pas of good sports (5)
4 Midnight hour reveals desire among a section (8)
10 Getting better like the seamstress (2, 3, 4)
11 Charlotte finds it sweet (5)
12 Wherein one finds a 30 indeed (4)
13 Bumpkins have a bite in a resting place (6, 4)
15 Once we're turned to an artist for a drop of water (7)
16 Looks at the weight aboard (6)
19 The streaker is without it—the good man takes it to church (6)
21 Work finds you before the fast in the money (7)
23 With which the ancients measured speeches in court (5, 5)
28 Look out in case the last of them is to be seen (4)
29 They all play when Pharaoh gets it back (5)
30 What the successful competitor must have (4, 2, 3)
39 Sly Idaho could give us times of recreation (8)
40 "For loan oft loses both itself and —" (Hamlet) (9).

DOWN

1 A tanning for the poet (8)
2 Loose chatter in an awkward situation (2, 3, 4)
3 The Tower makes us look up (4)
5 Composes a letter in the Caribbean isles (7)
6 "And tell you every detail of

1	2	3	4
			9
10			
12		13	
15		14	
	19		20
22			
23	24		
27			28
29			

—'s uniform" (Pirates)
(10)
7 Is the girl to have children?
(5)
8 Only the pre-eminent make
really amused (6)
9 One of three sisters..not
really amused (8)
14 Get teacher to care for a TV
programme (10)
17 Rivers of the unknown?
(3, 3, 3)
18 Tense, unlike the quality of
mercy (8)
20 Children shy from a com-
promise position (7)

15 16 17 18

11

16 17 18

21 25 26

30

21 Commanding officer starts the craze for the super-natural (6)

22 Humour in school may get you the birch (6)

24 After a drink nearly every-thing is complete (5)

26 Mona leaves Macedonian city for prison (4)

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Monday June 14 1982

French cure for inflation

TO SCEPTICAL British eyes little remains of the European Monetary System which got under way in March 1979. It was founded as a largely Franco-German initiative to promote sound and stable currencies in Europe in the face of a weak U.S. dollar. The UK did not participate because it feared that sterling was too weak a currency to face the rigours of the new system.

Now we have had four exchange rate alignments within the EMS in the last 18 months. The German and the French currencies have inexorably diverged as the difference between the inflation rates of the two countries has asserted itself and as their two governments have pursued contradictory economic policies.

On the face of it, the hopes that the EMS would focus European economic policies on a common goal of creating non-inflationary currencies have evaporated, and what is left looks increasingly like a kind of "crabbing" system designed to curb short-term volatility in European exchange rates but not their underlying movements.

Distinctive

Paradoxically, however, this weekend's EMS realignment is not being viewed in this negative way in Brussels or in Bonn—or even, probably, in the French finance ministry. European and West German officials are relieved that after months of build-up in the press and currency markets the changes of parties went through smoothly and without the haggling that accompanied the last French devaluation in October 1981.

They are relieved that France did not quit the EMS in the belief that its approach to economic policy was so distinctive that further membership of the system was fruitless. They are relieved that France did not seek to defend the franc by erecting more of the outworks of a stage economy—still tighter exchange controls or further moves towards the protectionism which some critics fear is already implicit in the country's current economic strategy.

Above all they are satisfied because, even as it devalued the franc, the French Government accorded a much greater priority to the containment of inflation than it had hitherto. It revealed an austere package aimed at reducing French inflation quickly towards 10 per cent from its present rate of 14 per cent. This included a four-month freeze on prices.

wages and dividends and a new commitment to budgetary restraint. The Government has re-affirmed that it will limit its budget deficit to 3 per cent of GNP. It plans sharp cuts in current expenditure to make sure that investment in the modernisation of France's newly nationalised industries is not painfully curtailed.

Pressure

The French package is backed up by less specific undertakings from the Belgian and the Italian governments that they, as weak currency members of the EMS, will take additional measures of budgetary self-discipline to help contain their own inflation rates.

While the West Germans see the other EMS currencies—with the exception of the Dutch guilder—dropping away from the D-Mark once again, they do not, this time, seem as worried about the threat of "competitive devaluation" as they were in February when the Belgian franc and Danish krone devalued against them. This weekend's shifts have, they feel, shown the EMS asserting some pressure on EMS members to converge in their anti-inflationary policies.

An added bonus for the West Germans is that the realignment will enable the Bundesbank to decouple its interest rate levels a little more from those prevailing in the U.S. The weakness of other EMS currencies and the need for Bundesbank intervention have, in recent weeks, dragged the D-Mark down somewhat against the U.S. dollar.

It would be hard to prove that the constraints of the EMS have had more impact on French economic thinking than would the sort of free fall of a floating currency which forced economic self-discipline upon the UK in 1978. Nevertheless it does seem that the need to devalue the franc in this very public manner, and the French desire to remain part of the EMS, caused the Mitterrand administration to re-order its priorities.

Problem

It is true that Government's dirigiste principles that it has selected direct controls to try to get a grip of France's inflation problem. The British experience with wage, price and dividend controls has not been a happy one. Already we are sceptical that government direction will stand France's advanced economy in good stead in the long term: such a clamp down on the price and profit mechanisms can only reinforce those doubts.

A suitable case for Gatt

THE AMERICAN steelmakers and the U.S. Administration say that the countervailing duties provisionally imposed last week on subsidised steel from Europe and elsewhere are fully in line with the rules of Gatt, the General Agreement on Tariffs and Trade. The European Commission does not accept this and there is talk of retaliation. The legal argument concerns the interpretation of the code on subsidies and countervailing duties which formed part of the Tokyo round of trade negotiations and which was reflected in the U.S. Trade Agreements Act of 1979.

Definition

Since this is a relatively new element in the world's trading system (although it built on earlier agreements), there is uncertainty about what sorts of subsidy are covered and how their impact on exports should be assessed. In these circumstances there is a strong case for referring the dispute to Gatt itself for resolution. This would be greatly preferable both to an escalating trade war and to a compromise bilateral agreement which would continue the well-established and disturbing trend away from multilateral trading rules.

The code recognises that governments sometimes use subsidies to promote their social or economic objectives and that they may have a beneficial effect on trade. In addition to bringing more transparency into the practice of granting subsidies, the code sets out detailed procedures for countervailing duty investigations. The subsidies imports have to be shown to be responsible for causing injury to the domestic industry which lodged the complaint; the code gives a precise definition of material injury and causality. It also provides for consultation between the countries concerned; if agreement is not reached, the dispute may be referred to a committee of Gatt signatories which is established under the code.

In the steel case there is room for argument about the connection between subsidies to

European steel (which are ostensibly designed to help the process of restructuring the industry) and the level of European steel exports to the U.S. It is also open to doubt whether the American industry has been seriously injured by these imports. The duties imposed last week were provisional; later in the year the U.S. International Trade Commission will make a final determination about material injury.

The Europeans suspect that the U.S. industry's objective is not so much to apply the Gatt rules as to secure, by one means or another, a permanent and significant cut in the share of imports in the domestic U.S. market. Before last Friday's ruling, last-minute efforts were being made to agree on a system of voluntary export restraints, but the Europeans refused to go as far as the U.S. demand that the product coverage of any restraint agreement or on the quantities involved.

The central weakness of the American steel industry, as it is in Europe, is high costs and low productivity. The process of closing obsolete plants and modernising production methods is far from complete. It may be that, even after modernisation, American costs will still be too high to prevent—without protectionist measures—a continuing increase in steel imports.

Temptation

As long as European subsidies continue, the Americans will have a powerful weapon in their campaign against imports; this is one reason for phasing the subsidies out as quickly as possible. Moreover, at a time when steelmakers throughout the world are operating far below capacity, the temptation to dump steel in export markets is very strong. What matters is that unfair subsidisation and dumping should be dealt with under internationally agreed rules. If there is doubt about how the rules should be interpreted, machinery is available to resolve it. Recourse to Gatt is the right option.

IS AEG-Telefunken, West Germany's biggest post-war industrial casualty, in its final death throes or can the board's latest bundle of surgical measures finally deliver it from the intensive care unit?

Two-and-a-half years ago AEG's banks, helped by an unprecedented "one-off solidarity action" from insurance groups and leading West German industrial concerns, poured around DM 1.4bn (£328m) into the company in new equity and soft, unsecured loans. The rescue was supposed to show that in adversity West German private enterprise was in a position to support its sicklier members and nurse them back to health without having to fall back on the ultimate emergency ward, the state.

The attempt has failed. Last year the banks had to write off DM 240m of credits to AEG just to help the company balance a further year's enormous losses. Today the AEG begging bowl is officially out again, this time seeking contributions not only from the banks and the private sector, but also from the workforce and above all from the state, both the central government and the provincial states.

The group has for many years suffered from a chronic shortage of equity capital, forcing it to be fatally dependent on debt financing which has given rise to enormous interest charges. Cash-rich Siemens, by contrast, has impressive interest earnings. Dividends paid from the late 1960s to 1972 were never earned—the last dividend was paid in 1973.

In the 1970s it lost large sums in its involvement in the nuclear power industry, eventually having to sell out its share in Kraftwerk Union to its partner Siemens at a major loss. A string of acquisitions in household appliances were never properly consolidated, while, in consumer electronics AEG has lacked the volume to compete effectively in world markets.

The first in line to be called on for further sacrifices are the banks—AEG's 24-member banking consortium led by Dresdner Bank. The bankers meet today at Dresdner Bank's Frankfurt headquarters for the latest in an interminable series of crisis salaried.

Over the last two weeks the bankers have been informed first by letter and then in two preparatory meetings about the bundle of conjuring tricks dreamt up by Heinz Dürr, AEG's chief executive since early 1980, and by Hans Friderichs, the former Federal Finance Minister and now chairman of Dresdner Bank and chairman of the AEG supervisory board to save the company again from bankruptcy.

The rescue measures go under the slogan "AEG-83", ironically the year the company is planning to celebrate its centenary. Whatever the success of the new corporate strategy, it is clear the AEG that enters 1983 will be a very different entity from the company which formally exists today.



Heinz Dürr (left), AEG's chief executive, and Hans Friderichs, chairman of Dresdner Bank—an alarming tightrope walk if they are to succeed in pushing through their new survival strategy

Dürr and Friderichs are finally taking the axe to the all-electrical giant, which brought worldwide sales last year of DM 15.4bn and a workforce of 123,700 at the end of December, ranks fifteen among West Germany's biggest enterprises. With a sprawling, untidy organisation, AEG has nearly 90 different locations in the Federal Republic alone for manufacturing, research and sales; 80,000 customers and activities abroad in 154 countries.

The centre-piece of "AEG-83" is the plan to split the existing company into three parts, a holding company and two major operating companies, AEG-Technik and AEG-Konsum. AEG's consumer electronics interests, represented by its Hanover-based Telefunken subsidiary, no longer play any role in the corporate game plan. The losses of this subsidiary alone have been sufficient to threaten the existence of the whole company and the AEG executive board is determined to dispose of the problem, preferably by giving up a majority holding to outside interests.

The core of AEG's traditional activities in electrical engineering would be represented by AEG-Technik, a company that according to the corporate plan would have sales next year of DM 11.2bn and a workforce of around 80,500. This company, which would take in all AEG's interests in industrial systems, would still have several vulnerable points, but overall it is expected to record a small profit this year, and next year the plan forecasts a pre-tax surplus of DM 300-400m.

The success of this venture hinges on attracting a powerful industrial partner as well as on pushing through an array of financial measures that would once and for all free the operat-

ing activities of the burdens of past blunders, a legacy that has brought AEG to the very brink of financial collapse, whatever the undoubted merits of some of its individual products.

The fairy godmother—management's version—or the carpet-bagger—the workers' version—waiting in the wings to take a stake of 40 per cent in AEG-Technik is Lord Weinstock's cash-rich General Electric Company (GEC) of the UK.

In months of talks Dürr has become a great admirer of Weinstock's decentralised management philosophy and he plans to split AEG-Technik itself into seven separate operating units covering the major areas of activity.

GEC is undoubtedly the front-runner as the new industrial partner, but should this bid stumble, United Technologies of the U.S. and West Germany's Mannesmann have been mentioned as possible replacements.

Provided that the whole jig-saw planned by Dürr and Friderichs finally falls into place it is understood that Lord Weinstock has already agreed to buy a 40 per cent share of the planned nominal starting capital of AEG-Technik of DM 750m. The actual purchase price would be somewhat higher than the nominal sum of DM 300m. In addition GEC would make an interest-free "subordinated" loan of DM 450m, which would have a

similar character to equity capital.

Apart from GEC, Dürr and Friderichs are also hoping to persuade the insurance companies and industrial groups that supported the last rescue act at the end of 1979 to take 10 per cent in AEG-Technik.

Instead of providing new money—a further injection of equity capital had been rumoured at one time—the banks are to be asked to forego interest payments on existing credits of DM 1,750m for five years, an interest loss for the banks and a corresponding gain for the company of as much as DM 400m. For a further five years the credits would pay interest of only 2.5 per cent.

In addition, following the writing off of loans worth DM 240m last year, the banks are being asked to write off a further DM 200m in 1982 to help balance AEG losses expected this year of more than DM 450m.

The banking consortium, which after pumping in DM 900m in new equity capital at the end of 1979, was left holding 50 per cent of the AEG stock, has 23 West German and one Swiss member.

At their meeting today they can still for time—taking the plan's back for in-house discussion—but eventually they appear to have little choice but to go along with the concept of "AEG-83", clearly insisting on the one major pre-condition that all other parties involved also agree to make their respective sacrifices.

The other key to AEG's survival must be found in Bonn and in the capital cities of the various provincial states, which have the mixed blessing of playing host to AEG manufacturing operations. AEG is seeking federal state guarantees of at least DM 1bn to cover new

THE SHAPE OF AEG-83?

AEG HOLDING—Shares held 50 per cent by the banks, 50 per cent widely spread. Minimal functions, small staff. Three-man board consisting of chairman of AEG-Technik, chairman of AEG-Konsum and a finance director. Will take over responsibility for claims of 27,000 existing AEG pensioners. Will also hold probably a minority stake in Telefunken, the group's present brown goods subsidiary—televisions, stereos, radios and video recorders.

AEG-TECHNIK—Shares held 40 per cent by GEC (or some other partner), 10 per cent by consortium of West German insurance and industrial groups, 50 per cent AEG Holding. Forecast for 1983: turnover, DM 11.2bn; pre-tax profit, DM 300-400m; workforce 80,500.

Major product areas: power distribution, railway and road traffic systems, defence systems, telecommunications, information systems (Olympia office information equipment), industrial plant systems, standard products (components and cables).

AEG-KONSUM—Shares held at least 50 per cent by AEG Holding, with rest held by various state governments, in particular the State of Bavaria.

Forecast for 1983: turnover DM 2.3bn, workforce 19,500. Losses probable in at least first year of operation. Major product areas: white goods—cookers, fridges, freezers, washing machines, dishwashers, built-in kitchens. Market leader in Federal Republic ahead of Bosch/Siemens, Miele and Bielefeld.

Men & Matters

Barbican blues

My man in the theatre, who cheerfully admits to a chronically underdeveloped sense of direction, has been having trouble in the Barbican Centre, where the Royal Shakespeare Company opened last week.

Sitting through seven hours of Shakespeare's Henry IV Parts 1 and 2 proved less of an endurance test than finding a lavatory, obtaining a cold lager, or even buying a box of matches. Stories had been received of half the cast being stuck in a lift for 20 minutes in full medieval battle-dress during the previews.

The lifts are indeed fraught with danger. Some of them visit only half of the eight floors. My reporter, who frequently braves the wilds of Glasgow, Oldham, Leatherhead and the National Theatre, entered the building on Level 7 last Wednesday night. The bar on Level 3 was shut, that on Level 5 had no matches. The studio theatre, The Pit, he was told, was on Level 2. Descending by mistake to Level 1, he found The Pit. He is still unable to report on what happens on Level 2.

After the opening of Henry IV, my critic took a taxi back to St Paul's," he howled to The next night, taking a deep breath after the studio theatre opening, he relied on his feet. Illuminated stairwells of Barbican apartment blocks loomed on all sides. Distant voices echoed in the dark. "Which is the way to St Paul's?" he howled to cultured matchstick-revellers on other concrete planes. Answer came there none. Copy deadline was the only reality that approached.

Then, out of the gloaming drifted a girl on roller skates, her spiky blonde hair topped with the regulation Walkman. Did she live here or was she lost too? Was a critic to be saved or even mugged? She stopped and issued lucid instructions.

This was music more welcome than the palm court trio regaling Barbican Centre customers from some undisclosed bourse of orange carpets, perhaps on Level 2.

Flowering bush

"What's in a name?" Well, around £1.5m actually, plus extras. That is if the name is Bush and you are a young electronics company worried by the increasing preference among consumers for established brand names. Interstate Electronics, run by Mark Futter, 27, and Richard Schlagman, 28, was doing quite well out of designing radios, cassette recorders, clock radios and the like, and getting them made in the Far East, but it was hardly in the Philips, Thorn, Pye league.

When Rank decided to get out of the business last year and sell off Bush, Futter and Schlagman were less interested in the factory and work force than in the name, and in a rare auction, their bid—no one argues with £1.5m—was accepted against much opposition.

The whole affair set something of a precedent. Futter and Schlagman could find no one in the City to advise them on the value of a brand name and they connected their bid by working out how much the Bush name would be worth to their range. Their calculations seem to have been on target. In a tough market for electrical goods they have pushed up sales by 62 per cent and are now welcomed by leading multiples such as Boots, Currys and Littlewoods. Turnover this year should top £8m. Futter and Schlagman, or rather Bush, have been able to add more lines and distributors through the confidence inspired by a brand name which is 50 years old this year. They are amazed that more companies do not exploit these fellow assets. Before putting in their bid they



commissioned research which showed that Bush, second only to Philips in public awareness, despite its lack of advertising in recent years. This is about to change. Bush is to flower again publicly.

Scot to Scot

Ian Denholm, who will succeed Lord Inchcape next June as chairman of P & O, Britain's largest shipping company, is a man of impeccable Scottish and shipping credentials. Described by his colleagues as a "quiet, but very firm, man," he is a past president of the Chamber of Shipping (now the General Council of British Shipping), and has been associated with P & O in a non-executive capacity, first as director since 1974, and for the past two years, as deputy chairman.

chairman of Denholm Ship Management in 1972. The "very private" Denholm companies specialise in the management of other people's ships, where it has the reputation of being large and highly efficient.

The announcement at the P & O AGM last week that Ian Denholm, 55, will be chairman and chief executive of P & O, reverting to the P & O style of an executive chairman before Lord Inchcape switched to the non-executive mantle last year—means that Denholm will almost certainly have to make London his first base, sacrificing the pleasures of his home in Lochwinnoch, Renfrewshire, and his hobbies of sailing and fishing, at least for some of the time.

City speculation has been getting around Denholm as the successor to Lord Inchcape for the past few months. He is expected to continue the policy of a firm shipping bias at P & O, supported in the management of the shipping and other business interests of P & O by the three new managing director appointments, also announced at the AGM. They are Mr Derek Hall, Dr Rodney Leach, and Mr Malcolm Paris, at present all executive directors. The interest, however, will centre on Denholm, to observe how his style will differ from the withdrawn but tough Scottish laird.

Untitled

City stockbroker the Honourable Mervyn Greenway, a man who is appropriately fond of a bet, has just advertised in the Fulham Chronicle for a "man". He was very excited a day or two later to get a letter addressed to "On the Ball" M. Greenway. Had he at last won that tricky guessing game? No, it was just an invoice from the Fulham Chronicle which obviously has a casual way with titles.

Observer

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FINANCIAL TIMES SURVEY

Monday June 14 1982

The United States

Since President Reagan swept to electoral victory, 18 months ago, everything has not gone according to plan. With mid-term elections taking place this year, the Republican Administration is looking increasingly vulnerable on the political front.

Wary eye on the opinion polls

RONALD REAGAN'S America is not to everyone's liking. In the eyes of many Europeans, it is dangerously over-obsessed with military power — to the extent that the techniques of fighting (and winning) a nuclear war have become a legitimate topic for debate in Washington — and potentially isolationist.

In the U.S., his critics contend that President Reagan is a rich man's president, surrounded by a coterie of fat-cat Californians, impervious to the needs of the poor, the old and ethnic minorities — in the latter case to a point verging on racism.

Mr Reagan would strongly contest all of these allegations. Indeed, he has gone to considerable lengths to rebut them in recent months, particularly as the extent to which they could damage him politically has become clearer. He resents it that he has not always been successful.

It is easy, particularly for foreigners, to criticise President Reagan. But it should not be forgotten that few Americans can legitimately claim that they did not know what he stood for when they voted him into office in November, 1980.

He has been more true to his campaign promises than almost any other modern politician — and he still believes that the American people gave him a clear mandate to do what he said he would do.

Nor should it be forgotten that Mr Reagan's values do represent those of a vast number of Americans outside the East Coast upper-middle

By REGINALD DALE
U.S. Editor

class intellectuals with whom their European counterparts tend to identify.

If Mr Reagan's standing is slipping in the opinion polls — and it is — it is as much because he has not managed to implement his policies as because ordinary people disagree with them.

Mr Reagan believes in simple, honest, pioneering values: free enterprise, individual liberty, anti-Communism, the family, religion and the minimum possible interference in people's lives by "big government." In common with many Americans, he believes that the U.S. is the only true democracy in the modern world (which is simply not true) and he has claimed openly that America is the world's "last bastion of freedom."

He believes that if only the Third World would embrace these values the problems of their economic development would rapidly disappear and Communist world-wide expansionism would suffer a mortal blow. He believes, in any event, that Marxist-Leninism is close to its death throes.

Mr Reagan is surrounded by advisers who tend to have earned their riches as successful businessmen — sometimes, it seems in Washington, by rather dubious practices. The ethos of the Reagan Administration is Californian — and therefore less naturally sympathetic to Western Europe than many of its predecessors — and big business.

Its members tend to be people who have little nationwide political experience, and certainly little experience of foreign affairs, and who believe that America is 100 per cent right about everything.

Mr Reagan has become increasingly aware, however, that in domestic political terms his Administration is vulnerable to accusations that it lacks a human face. For several months now, he has both stepped up his initial sparse exposure to television and the Press — with particular stress on the "caring" nature of his policies. He has gone out of his way to woo black and female voters.

This, after all, is an election year. In November, the whole of the 435-member House of Representatives and one-third of the 100-strong Senate, will be up for re-election. It was at this point that Mr Reagan's Republicans intended to stage the major political coup that would put the U.S. on an irrevocably conservative track for many years ahead.

The mid-term elections were

initially seen as the moment at which the Republican Party would consolidate what was regarded as a Right-wing landslide in the 1980 Presidential elections, extend its grasp over the senate, and seize control of the House of Representatives.

Legislation would then comfortably be passed that would ensure that conservative values were embedded in the American way of life for years to come.

If that was really the game plan — and many Washington Democrats certainly believe that it was — it is not looking as good as it once did. Not everything has gone according

to plan for Mr Reagan and his Republicans in the last year.

Last summer Mr Reagan was riding on a wave of success, in which he had overwhelmed the Democrats so that they were in total disarray. He had laid the foundations of his economic programme with smashing Congressional victories on both tax and spending cuts. He had done so with the help of rebel conservative Democrats, who felt that their often Southern constituents were behind Reaganomics.

As a political tactician Mr Reagan seemed to be one of the most successful presidents of recent times.

His political astuteness has by no means disappeared, but he himself admits that after his initial spectacular successes his Administration faces a hard slog getting its policies through Congress. If all has not gone according to plan, it is largely because the economy has entered far more intractable recession than anyone inside or outside the Administration ex-

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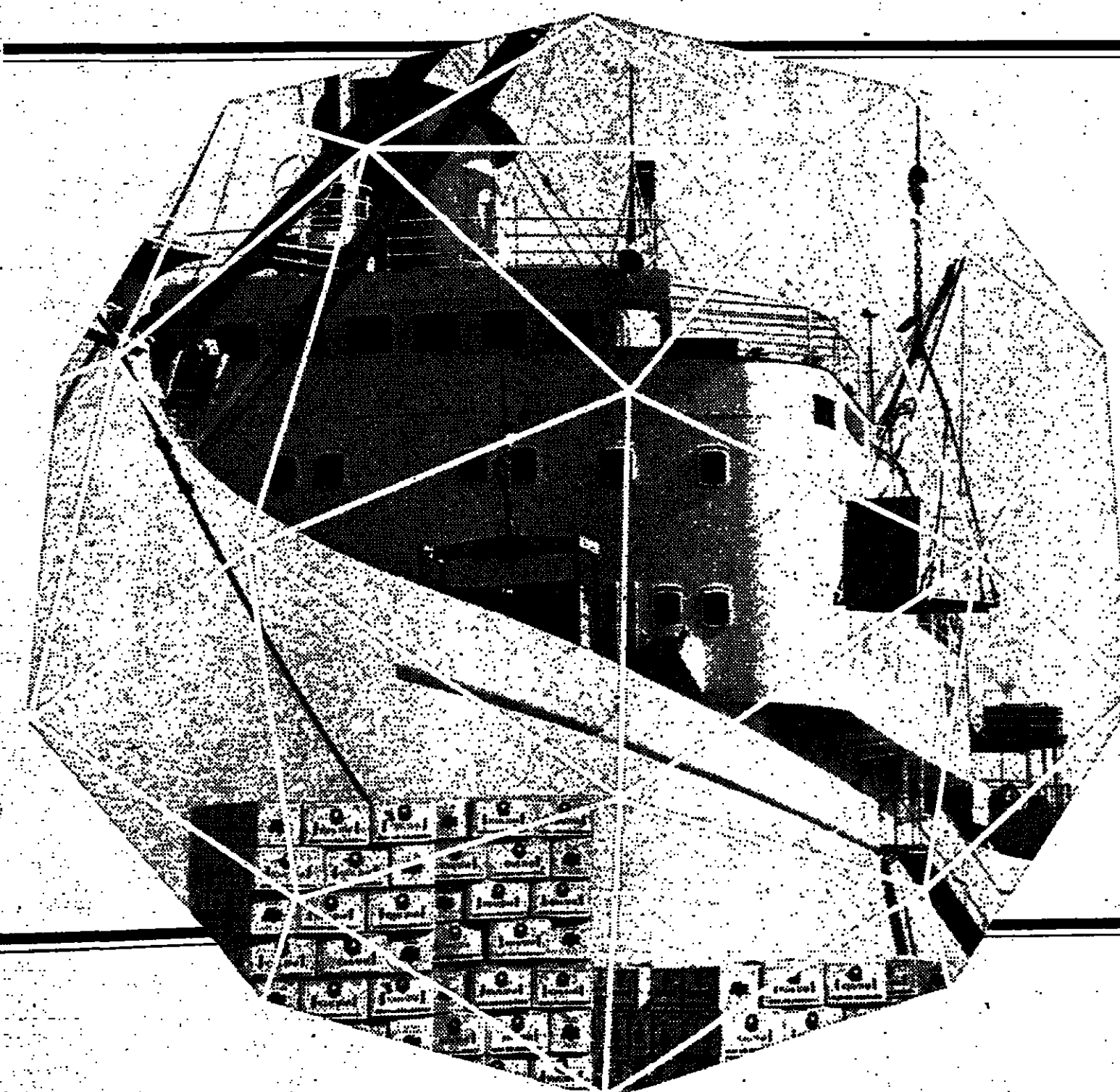
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Ashley Ashwood

President Reagan faces a serious political problem. If the economy fails to pick up much by autumn the Democrats can argue that Reaganomics has failed. It is now more difficult to blame the recession on the Carter Administration.

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THE UNITED STATES II

POLITICS

Even hard-core supporters are now restive says Anatole Kaletsky

The Reagan realignment runs out of steam

DID THE American people elect Ronald Reagan as president in 1980? Or did they just reject Jimmy Carter?

Only 43 per cent of the electorate now approves of the way President Reagan is handling his job. After five months of humiliating setbacks with Congress over his budget proposals, after a spectacular volte-face on nuclear arms control, after Congressional setbacks on El Salvador and Nicaragua and after a loss of initiative on the conservative "social agenda" of issues such as abortion, race and school prayer, it is by no means clear that American voters positively wanted the sort of politics that Mr Reagan represents.

They will have a chance to express their will again in the Congressional elections, coming up in November. At present, the Democrats look like picking up almost as many seats as they lost when President Reagan and the Republicans were swept to power in the wake of President Carter's nightmarish confrontation with Ayatollah Khomeini over the hostages in Tehran.

Yet, for a year after Ronald Reagan's landslide election on November 4, 1980, it would have seemed absurd to wonder whether the Reagan victory might have been mainly a consequence of the Carter defeat.

Not only was President Reagan "the great communicator," the first man since Jack Kennedy (perhaps since Franklin Roosevelt) to establish a direct rapport, almost a personal friendship, with tens of millions of American voters. More importantly, he was also a man who represented an ideal, a sea-change in America's whole political and social environment.

Again, like Kennedy, he did not just believe in his ideals of economic self reliance, tough minded patriotism and traditional morality—he seemed to personify them in his very style.

Throughout last year, it was almost taken for granted among political pundits that Ronald Reagan was much more than a consummate effective poli-



Mr Alexander Haig, Secretary of State, and Mrs Jeane Kirkpatrick, U.S. ambassador to the UN: softening up the hard line

tician who happened to be in the right place at the right time. Rather, he was described as the precursor of an historic "political realignment" which could change the face of American politics for many years to come.

The talk of realignment was not just wishful thinking by the rapidly growing number of conservative commentators in Washington.

Evidence

There has been growing evidence since the mid-1960s of a breakdown in the traditional coalition of manual workers, ethnic minorities, intellectuals and southern conservatives which had made the Democrats the "natural party of government" in the U.S. for the past fifty years. But it was by no means clear until the Reagan victory, that conservatism, both within and outside the Republican party would be the U.S. political system's new dominant creed.

What Reagan succeeded in doing was not only to bring in on his coast-tails the first Republican majority the Senate had seen since 1952 but within weeks of the election he had also organised the House of Representatives, in which the Democrats still had a 28-seat majority, into a reliable ally by enlisting the support of about 30 conservative Democrats from southern states.

This group, nicknamed "the boll weevils" after an insect pest which periodically wreaks havoc on the Southern cotton crops, found a natural leader in President Reagan.

A powerful anomaly in American politics, with their small-town religiosity, their opposition to civil rights legislation, their resentment of the Federal Government (dating back to the Civil War) and their fervent anti-Communism, they had for many years failed to

find a satisfactory place in a political spectrum defined by progressive Democrats at one end and internationally minded Republicans identified with "big business" interests on the other.

With the "boll weevils" behind him, the Democratic Party establishment totally demoralised, and the Republicans backing him to a man, despite serious misgivings about the prudence of his swingeing tax cuts, President Reagan won a series of spectacular budget victories in the Congress.

They culminated in July last year with a budget bill which cut \$35bn off non-military spending and added \$18bn to the defence budget.

Most importantly and controversially, the Congress approved a \$749bn package of tax cuts over five years, which many feared would produce budget deficits approaching the unprecedented level of \$100bn.

In the process, it was said, he was changing not just the economic environment, but the whole nature and scope of government. At the time, these victories were widely hailed as evidence of the great conservative realignment. By his very success in implementing a highly controversial programme, President Reagan reinforced the conviction that it was unquestionably and specifically this programme that the nation had mandated in bringing him to office.

It soon began to appear, however, that in ramming his budget through an uneasy Congress, Mr Reagan had exhausted too much of his goodwill and energy. When he came back for another \$13bn of spending cuts in the autumn he was only partially successful.

Late last year he narrowly escaped a disastrous foreign policy defeat in Congress over his decision to sell A-6s early warning aircraft to Saudi Arabia and he was actually humiliated when he asked Congress to consider the

possibility of cutting social security pensions.

As President Reagan began to flounder in the face of traditional centrist and left-wing opposition in Congress, his hard-core conservative supporters, too, became increasingly restive.

Since the end of last year, conservative think tanks, "night to life" anti-abortion lobbies and religious groups, such as Rev. Jerry Falwell's "moral majority" have complained vociferously that, in his preoccupation with economics, the President was neglecting his social mandate.

There have also been sharp personal accusations from the extreme right against the President's White House entourage, in which many hard-line "Reaganists" have been pushed out by "moderates" originally loyal to Vice-President Bush, or even to former presidents Nixon and Ford.

The most prominent example was the removal of Mr Richard Allen, the President's original, and highly conservative, National Security Adviser who repeatedly clashed with the "moderate" Secretary of State, Mr Alexander Haig.

The same trend may now be going further, with Mr Haig apparently succeeding in minimising the foreign policy roles of Mr Caspar Weinberger, the hard-line Defense Secretary, and Mrs Jeane Kirkpatrick, the outspoken and aggressive ambassador to the United Nations.

A reverse

In fact, foreign policy has been the area in which Ronald Reagan's vaunted conservative realignment has been most rapidly and clearly reversed. The absence of a genuine popular mandate for the protection of U.S. military power first became obvious as the war in El Salvador intensified before the U.S.-backed elections there, in March.

Opposition has grown rapidly in Congress, the media and opinion polls to U.S. aid, never mind direct military assistance, for the anti-Communist regime in El Salvador.

Mr Reagan's political advisers in the White House rapidly concluded that El Salvador was an unpopular issue and encouraged the President to steer clear of it, leaving its handling entirely to Mr Haig.

What the response to El Salvador suggested—that the American public remains deeply hostile to militarism after the disastrous experience of Vietnam—was soon underlined by the 6th degree by the unexpected efforescence of the anti-nuclear movement.

Mr Reagan's response to the movement has been rapid and adept, but he is unlikely to kill it into quiescence without still further progress on arms control. In any case, Mr Reagan's immediate acceptance of the movement's legitimacy, shows how much has changed since those early heady days of 1981.

Not even the President himself seems to cling any longer to the unquestioning belief that he was given a mandate in 1980 to push the country far to the right along every social, economic and political axis.

Opinions are sharply divided on whether its latest bout of strength will continue. David Lascelles reports.

Judging the value of the dollar

THE REAGAN Administration's policy of not intervening in the foreign exchange markets either in defence or support of the dollar has been highly controversial internationally—not just because other leading nations are intervention-minded but because the dollar's recent strength has made life hard for them.

While the Administration said at the recent Versailles summit the it was willing to join a study of what could be done to increase international monetary co-operation, this did not mark any major change in policy. The Administration is too closely wedded to free market principles and at the moment, too concerned with domestic matters to do that.

Officially, all it has done is to say: "We are ready if necessary to use intervention in the exchange markets to counter disorderly conditions." Previously it would only intervene in emergencies, which is much the same thing.

The Federal Reserve Bank of New York, which implements foreign exchange policy for the U.S. Treasury, confirmed just as the summit was getting underway that it had not intervened over the dollar since the attempt to kill Mr Reagan 14 months before. There had been months when it stood by in

emergencies, like the imposition of martial law in Poland last December. But each time the crisis in the markets subsided.

The dollar has appreciated sharply against major currencies since Mr Reagan took office. It reached an initial peak in mid-1981 when it showed gains of about 30 per cent against sterling, the D-mark and the French franc, and about 20 per cent against the Swiss franc and the yen. By the end of last year it had shed about a third of these gains, only to recover much of them in spring of this year.

Pressure

Greatest upward pressure has come from U.S. interest rates which have been at or near record levels most of the time Mr Reagan has been in office. But there has also been strong investment demand for the dollar because of the apparent cheapness of U.S. assets and America's appeal as safe haven in a turbulent world.

Given the declining rate of inflation in the U.S., real yields on dollar assets have been extremely high. At the same time, the U.S. trade picture has been stronger than expected. The current account remained in surplus early this year thanks to

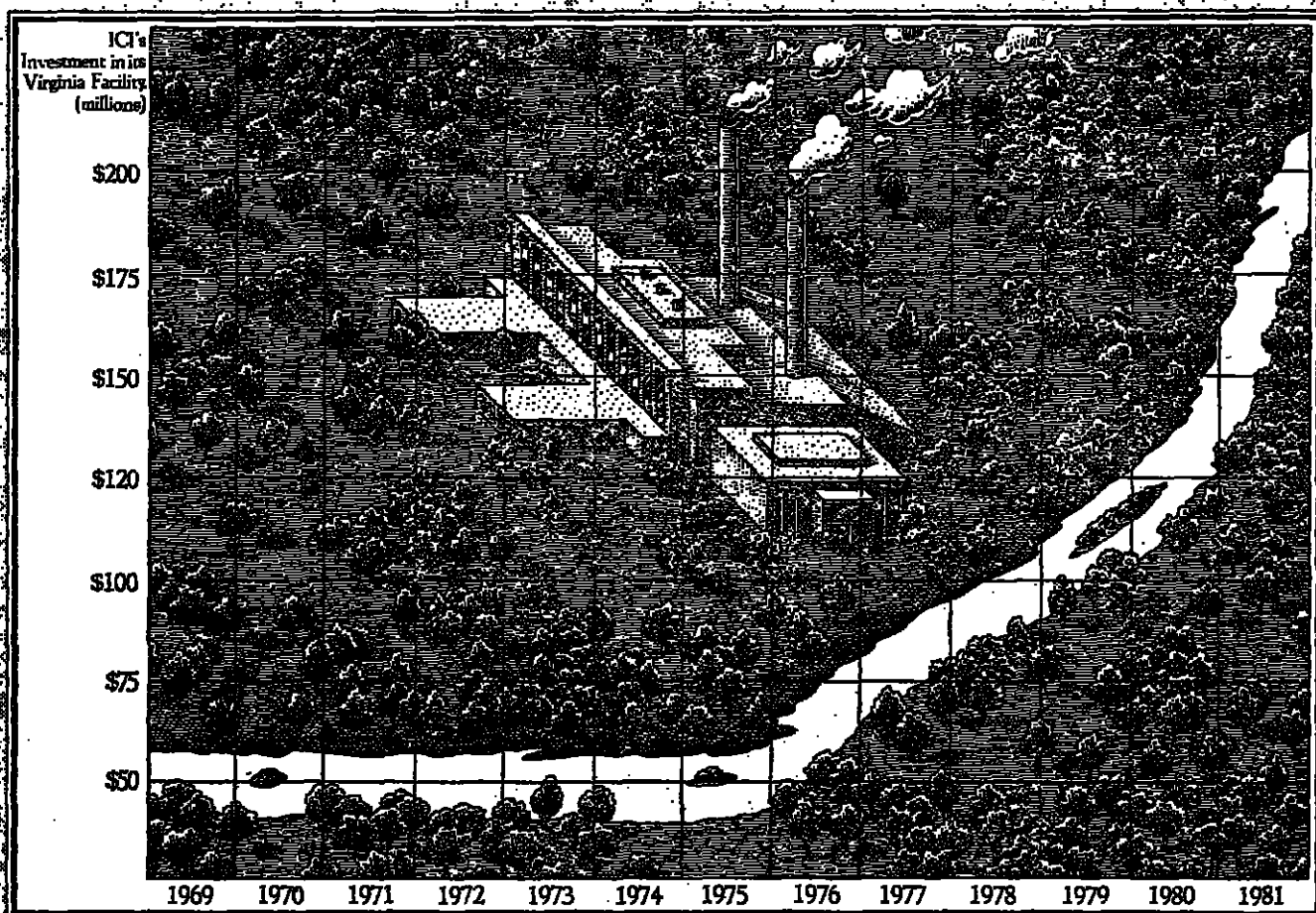
smaller oil imports and strong exports of services.

On the other side of the market, foreign currencies have been weak because of economic problems in Europe and Japan and their relatively lower interest rates.

The big question now is whether the dollar's latest bout of strength will continue. Opinions are sharply divided. A large segment of the market believes that the dollar is overvalued. Assuming that U.S. interest rates continue their hesitant downward course and an economic recovery weakens the U.S. balance of payments, there is reason to believe the dollar could go down.

If other currencies, particularly the D-Mark, begin strengthening at the same time, the change in parity could be significant. Some bankers are predicting DM2 to the dollar, a fall of about 15 per cent from recent levels. The dollar's decline against weaker currencies like sterling and the French franc would be smaller.

On the other hand, the market has been saying that the dollar is overvalued for a long time, and the current uncertainty about U.S. economic prospects and interest rates has made businesses and traders reluctant to commit themselves strongly.



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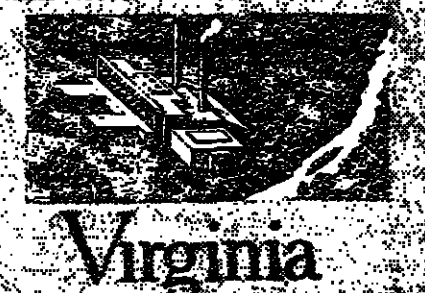
Ten years later, that investment has grown to \$200 million. Thus, one of the world's largest chemical companies strongly believes Virginia's business climate will continue to encourage and foster their growth.

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Combine these statistics with the fact that over 30,000 new people enter the state's job market annually and it's no wonder Virginia remains a magnet for investment. In other states, reports worker availability and productivity have declined to nothing. To find out other ways ICI and nearly 200 other European-based firms are benefiting from Virginia's business climate, contact Dean Rust, Director for Europe, Virginia Division of Industrial Development, Dept. 18, 429 Avenue Louise, B1E 3S, B-1090, Brussels, Belgium. Telephone: 648 00 64. Telex: 26692.



Virginia

The true testing point for Reagan's policies will come towards the end of this year, says Anatole Kaletsky

Critics point to bitter fruits of 18 months of 'Reaganomics'

THE U.S. economy is in a mess by almost any standards. Output is weak, vital industries are tottering, the Federal Government has lost control of its own finances, interest rates remain at record levels relative to inflation and unemployment is reaching new peaks almost monthly.

To Ronald Reagan's detractors these are the bitter fruits of 18 months of "Reaganomics". According to the conventional wisdom, President Reagan's highly personal blend of giveaway supply-side tax policies and relentless monetary deflation has set up a clash between an irresistible force and an immovable object—a clash with economic devastation as its only predictable consequence.

To the American business community and the public at large, however, Reaganomics still appears to inspire hopes for a lasting cure to the national economic malaise which many now regard as too deep-seated to be judged by the latest blip in the inflation rate or the index of leading economic indicators.

The public gauges this malaise most directly in terms of the growing rates of unemployment and inflation during the past 10 years.

Unemployment, now at 9.4 per cent, is exactly double the average between 1963 and 1972. Inflation, as measured by the broadest and most stable index, the so-called GNP deflator, was 8.2 per cent in 1981.

Although the inflation outlook has improved greatly in recent months, the International Monetary Fund said a month ago that the GNP deflator will rise by 7 per cent this year. Like the unemployment rate, this measure of economic discomfort would be exactly double its average rate between 1963 and 1972.

These, of course, are troubles which the U.S. shares with the whole world to a greater or lesser extent. One just has to look deeper and further back in history for the U.S. economy's more specific and arguably more serious afflictions.

For more than 20 years now the U.S. economy has grown more slowly than that of any other major industrial country, with the exception of Britain's. The U.S. performance on productivity has been even worse. The growth of manufacturing

productivity has languished well behind even the dismal British level: between 1962 and 1981, output per man-hour in U.S. manufacturing industry increased by only 61 per cent, compared with 97 per cent in Britain, 153 per cent in Germany, 162 per cent in France and no less than 396 per cent in Japan.

For most of the 1960s such unequal progress could be overlooked because of the huge advantages, in terms of both industrial productivity and living standards, from which the U.S. started.

The general view was that countries such as Japan and France, which began from much lower base levels, would display higher percentage growth rates for a while as they caught up with American technology, but that these would start to flatten out well before U.S. industrial superiority was seriously challenged.

In fact, however, the productivity growth gap has tended to widen in recent years. From 1977 to 1981, for example, productivity grew at just one quarter the rate of the previous five years in the U.S.

In France, the productivity growth rate halved in the same period, while in Japan it hardly fell at all. Long-term trends like these have only recently begun to register with many U.S. businessmen and politicians as a result of world recession, a savage squeeze on profits and the increasing exposure of U.S. markets to international competition.

Unemployment, now at 9.4 per cent, is exactly double the average between 1963 and 1972

Without the growing anxiety about America's relative economic decline, the public and the business community might have been less tolerant of what, from the European perspective, appear to have been the desperately risky experiments of Reaganomics.

It is because of this public awareness of past economic failure that President Reagan, like Mrs Thatcher in Britain, but unlike many other world

leaders, can reject so categorically what he calls the "politics as usual" of previous administrations and insist that there is no alternative to his new policies, however painful they may appear to be in the short term.

The key objective of these new policies is to raise productivity. President Reagan believes that the way to do this is by increasing monetary rewards for individuals and companies who improve their own ability to supply the products and skills which the economy requires.

The main way of doing this, according to Reaganomics, is to cut taxes sharply on both personal incomes and corporate profits.

There are, to be sure, many other measures in President Reagan's armoury of "supply-side" policies: deregulation of industries which have been protected by government from outside policies; deregulation of utility and complex environmental restrictions on how industries can operate; reduction of welfare benefits; to increase the willingness of the labour force to work for low wages.

But, in essence, Reaganomics stands or falls on the ability, of a 25 per cent personal tax cut between 1981 and 1983 and even larger cuts in corporate taxes to revive America's productivity and entrepreneurial drive. These tax cuts were passed last August in the Economic Recovery Tax Act, a law which, as its title suggests, is the heart of the President's recovery programme.

President Reagan's faith in the long-term benefits of his tax cuts cannot be stressed too much. For it is this faith which gives him the will and confidence to clash with conventional economists, the Democratic and Republican establishments in Congress and much of the financial community in Wall Street, all of whom blame the budget deficits which these tax cuts are bound to create for the economic damage that Reaganomics has wrought so far.

The Economic Recovery Tax Act will reduce the Federal Government's budget receipts by \$38bn this year, \$92bn in 1983, \$139bn in 1984 and \$177bn in 1985. It is these enormous and growing revenue losses which account for the unre-

cedented deficits which President Reagan was forced to project in the budget which he presented to Congress in February this year.

It was these unpalatable deficits of around \$120bn in 1983, and probably more thereafter, according to independent forecasts, that made Congress reject the Reagan budget in April, locking the country into the budget stalemate which has done so much harm to financial confidence around the world in the past few months.

But it is still too early to say which way the final verdict on the Reagan tax cuts should go. The decision to announce such a sweeping programme as much as three years in advance, leav-

The main objective of the President's economic policy is to raise productivity

ing no scope for fine tuning in accordance with how economic conditions develop certainly seems to have unsettled the financial markets. This has probably caused interest rates to remain higher than they would have been in the absence of the tax reform plans.

On the other hand, economists of most persuasions, including monetarists, Keynesians and "supply-siders," agree that the first two instalments of the personal tax programme—a cut of 5 per cent in October 1981 and a 10 per cent cut due this July—will make a major contribution to pulling the U.S. economy out of its present recession.

This autumn there will be an estimated \$45bn increase in after-tax incomes resulting from July's tax cut and a scheduled 7.4 per cent increase in social security pensions. This boost to consumer spending is almost bound to put the U.S. economy back on a growth path for the second half of this year.

Some growth will resume even if there are no further falls in interest rates in the coming months. But the nature of this growth will be highly unbalanced, with interest-sensitive industries like housing, cars and investment goods continuing to languish, while consumer and service industries thrive. The real testing point for

Reaganomics will come towards the end of the year. As the initial boost to consumption leads to rising economic activity, there will be growing demand for bank credit from industry and consumers.

What will happen when this comes up against the Federal Government's increasing need for credit to finance its deficit and a tight monetary ceiling imposed by the Federal Reserve Board to fight inflation, with President Reagan's strong support?

Something, it seems, will have to give. Some forecasters believe interest rates will rise again sharply and the economic recovery will be choked off, to be replaced by a new slump deeper than the last.

The Reagan Administration's official view is that savings will rise sufficiently over the coming months to allow both private and public credit demands to be satisfied without putting pressure on monetary targets or interest rates.

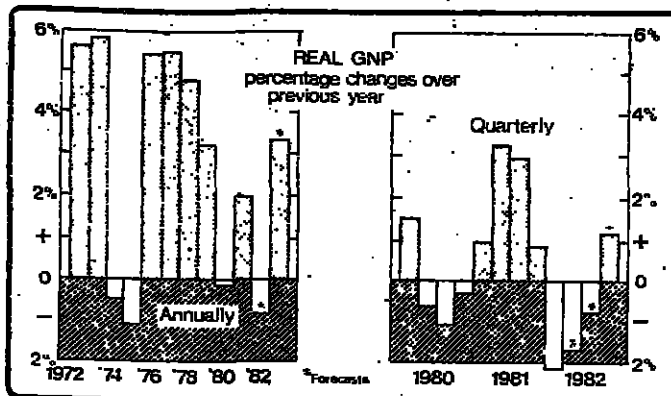
Another view gaining ground in the Congress is that, if all else fails, the Fed will have to relax its monetary stance sufficiently to ensure that interest rates do not rebound.

While such an idea is anathema to the monetarists in the Reagan administration, it could prove acceptable both to investors and to the Fed if prospects for inflation continued to be as favourable as they appear at present and if the economic recovery this autumn turned out to be relatively weak. For only out-and-out monetarists believe that growth in the money supply must inevitably lead to inflation, irrespective of the state of economic activity when money supply is allowed to rise.

By the end of this year it may be hard for President Reagan to avoid making, or at least pushing, the Congress and the Fed to make a choice between his tax cuts, his commitment to tight monetary growth and his desire for lower interest rates.

Unfortunately, there is unlikely to be any evidence by then that Reaganomics, however defined, is capable of producing the long-term structural improvements in productivity which the U.S. will need if it is to avoid being overtaken by Europe and Japan.

KEY ECONOMIC INDICATORS



MONEY SUPPLY

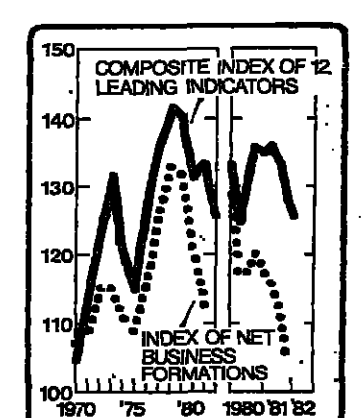
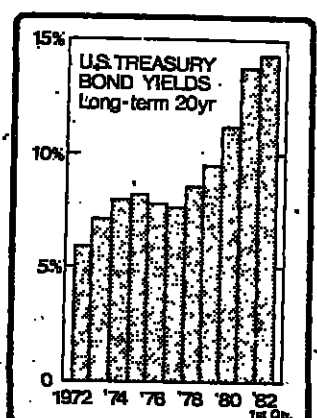
(% change on previous year, or corresponding period previous year)

Year	M1	M2	M3
1972	7.17	12.51	13.55
1973	7.28	10.01	13.31
1974	5.00	6.20	9.76
1975	4.64	9.42	8.32
1976	5.68	13.13	12.67
1977	7.64	12.95	12.34
1978	8.21	8.53	11.75
1979	7.89	8.53	10.31
1980	6.28	8.28	9.31
1981	7.03	9.77	11.50
1982 1st qtr	4.28	5.84	6.11

Source: Federal Reserve System



President Reagan and the dollar: a deep faith in the ability of tax cuts to revive the economy.



PERSONAL SAVING

(% of disposable income)

Year	U.S.	Japan	Germany	France	UK
1978	5.2	20.1	12.7	17.5	12.7
1979	5.3	19.6	14.4	15.9	14.1
1980	5.8	18.3	13.3	14.1	15.3
1981	5.0	18.5	13.5	14.25	13.75
1982	5.0	18.0	13.75	14.0	13.0

Source: BIS, OECD.

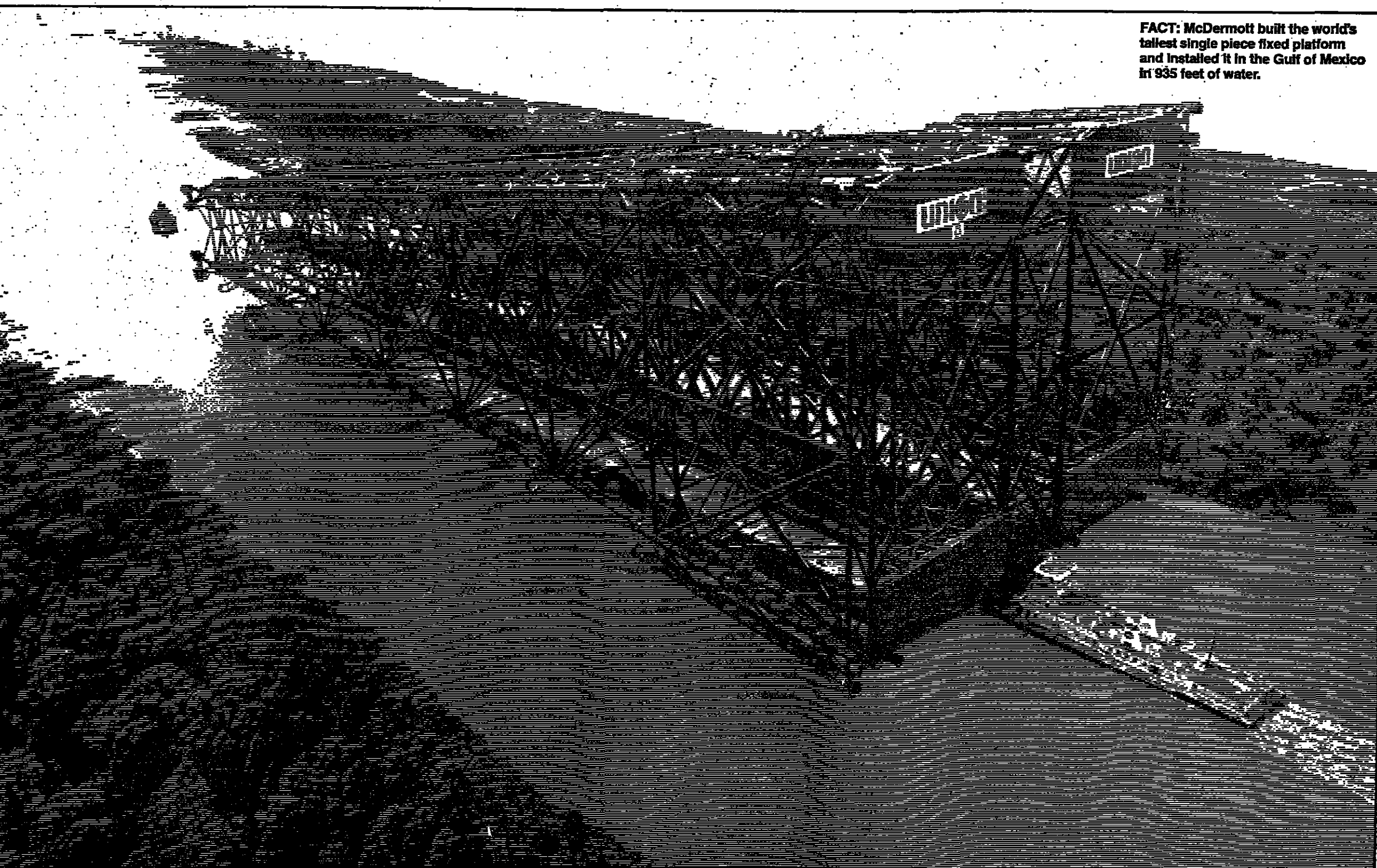
FEDERAL/CENTRAL GOVERNMENT DEFICIT

(% of GDP)

Year	U.S.*	Japan†	France	UK†	Germany*
1977	2.9	6.6	1.9	3.5	1.9
1978	2.8	9.6	2.8	5.8	2.0
1979	1.7	6.4	1.8	6.3	1.9
1980	2.9	6.9	1.1	5.8	1.9
1981 est	2.8	4.9	2.8	4.3	2.7
1982 est	3.8	4.2	3.2	3.5	2.0

* Federal Government. † Fiscal year: April to March. Source: OECD, National Budget Estimates, Phillips & Drew.

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No matter how the world solves its energy problems, McDermott is involved.

THE UNITED STATES IV

FOREIGN TRADE/DEREGULATION

The lack of a clear approach is causing widening rifts between the EEC and Washington. Christopher Parkes explains.

Open trade policy takes a buffeting

AS THE mid-term congressional elections loom, the U.S. is discovering for the first time in a generation that trade has become a political issue.

Apart from the long running, broadly three-cornered battle involving the U.S., Japan and the European community, the Reagan administration has been struggling more recently to promote its general policy of open trade in the face of growing pressure at home for more protection for U.S. markets.

There are also complicating rifts within the administration, where differences between the Department of Commerce, the U.S. trade representatives office and the State Department have been hampering the formation of a clear approach.

Nor are negotiations likely to be easy at the November Ministerial Meeting of the General Agreement on Tariffs and Trade (GATT) in Geneva.

Strive as it might to maintain its open trade policy, the U.S. regularly finds itself forced into the embarrassing position where its markets come under fierce pressure from imports and its leaders are squeezed by powerful lobby groups.

In May, for example, President Reagan reluctantly gave his blessing to a proposal from the U.S. Department of Agriculture (USDA) to impose quotas on imports of sugar.

At the time, the world market sugar prices were around their lowest level for two and a half years.

The limitations of the U.S. import levy system prevented it from effectively protecting the home market, and quotas appeared to be the only answer. Had the limits not been set on imports, the USDA warned, the Government would have had to spend \$1bn this year on supporting the internal sugar industry.

While this instance could be termed a purely "trade" measure—and an especially embarrassing one since it threatened to set against the U.S. the developing countries which the U.S. is trying to draw more closely into the world of formalised trading agreements—the U.S. also has a recent history of using trade as a political weapon.

For example, the grain embargo used against the Soviet Union in 1975, 1978 and 1980;

the ban on high technology sales to the USSR in 1978; and the more recent attempts to hamper the construction of the Soviet gas pipeline.

Such actions have prompted the customers to look elsewhere for supplies, and caused even the U.S.'s allies to ponder the reliability of America.

On a recent visit, following the ban on the sale of general electric parts and turbine parts to European contractors on the Soviet gas line, Count Otto Lambsdorff, the West German Economics Minister, had some harsh things to say.

He said the world had not considered imitating GE technology in this field because it was taken for granted that supplies from the U.S. were secure. If that had changed, he said, the U.S. would find many people around the world thinking: "Can we rely on the Americans—or should we hedge our bets?"

The European community and the U.S. have long been "at daggers drawn" over trade policy. In the past, agriculture has been the main source of contention. But the bitterest row recently has been prompted by EEC exports of steel to the U.S.

Earlier in the year the International Trade Commission in Washington received four lorryloads of documents purporting to support charges that, among

Protectionist lobby aimed mainly at Japan

other things, community exporters were dumping steel.

Sir Roy Denman, the EEC's Director General for External Affairs, responded in May with a charge that the U.S. had launched a "massive campaign of harassment against EEC exporters."

Claims that the trade was harming U.S. makers were "moonshine," he said.

In a blistering and wide-ranging attack on the U.S., he said that the weller of U.S. complaints before GATT against European farm exports threatened to overload and even

"blow" the GATT dispute settlement procedure.

Washington has not, however, ignored all the stern words. The EEC sent a memorandum to Washington recently warning that proposed U.S. trade reciprocity legislation would undermine the structure of the liberal trading system built up since the last war.

Promoted by the restive and powerful protectionist lobby and aimed mainly at Japan—a market the U.S. has been trying to prise open for some years—the original bills were drafted on the principle that the U.S. should open its markets to foreign suppliers only to the extent that the foreign suppliers opened their markets to U.S. exporters.

In the event, President Reagan's supporters managed to draw the teeth of these bills and the compromise version emerged, containing a vital clause stating that there would be no automatic obligation on the President to retaliate against countries which failed to grant the U.S. full reciprocal trading rights.

The softening process may well have been aided by a warning in the EEC memorandum which said that passage of the bills in their original form would damage the U.S.'s hopes of extending GATT beyond merchandise trade and into services, investment and high technology.

The fastest-growing U.S. export sector is in services—shipping, banking and insurance—and similar industries which registered exports of more than \$80bn in 1980 and a surplus of \$8bn.

Latest figures on high technology exports show an annual surplus of \$39bn compared with a surplus on the long established agricultural exports of \$30bn.

In spite of this progress and the fact that about 20 per cent of the goods produced in the U.S. are exported, the U.S. share of world trade is falling. From the post war boom years, when the U.S. had about 30 per cent of world trade, its share has fallen in recent years to around 10 per cent.

With newly industrialised and developing countries moving into traditional export markets in manufactured goods, the U.S. is keen to nurture its services

and high technology exports and especially to have them protected within the framework of GATT.

Addressing the National Press Club earlier this year, Mr William Brock, the U.S. Trade Representative, said that in order to realise its full potential in products and sectors of growing competitive advantage "we must begin to focus on those areas where trade restrictions still abound."

"This is less a question of resisting renewed protectionist pressure than of addressing barriers which have rarely before been subject to international negotiation," he said. The peculiarities of the high technology market, Mr Brock said, increased the temptation for governments to protect their

Bitterest row over EEC exports of steel

domestic markets and subsidise the new industries' attempts to penetrate overseas markets.

Freer access for U.S. services to other markets was also important not only because of its beneficial impact in helping to offset the national deficit on merchandise trade, but because of the rapid growth in supply, demand—and obstacles—around the world for services.

In the past, the U.S. had relied on bilateral negotiations to remove obstacles to this trade. These are now so widespread, Washington feels, that a formal GATT regime is needed to control them.

Mr Brock's other main aim is to pull the developing world's trade policies more into line with those of the industrialised nations. U.S. exports to the less developed countries totalled \$89bn last year—more than the whole of Western Europe and Japan combined.

Exports by U.S. manufacturers to these regions have risen seven-fold since 1970 and now almost 40 per cent of U.S. exports of manufactured goods goes to the Third World.

The performance would have been even better, trade officials insist, had there not been so many tariff and non-tariff bar-

riers in the way.

"Frankly speaking," Mr Brock declared recently, "developing countries are conducting their trade... largely unfettered by multilateral discipline."

"We wanted them in the system, and they came as they were—with sky-high tariffs, quotas, licensing systems and a whole host of protectionist barriers."

Now, the administration feels, the time has come for a north-south round of trade negotiations within GATT. In November at the Geneva talks, the U.S. is likely to warn that unless third world protectionism is eased, the developing country exporters may find themselves having more difficulty gaining access to markets in the industrialised world.

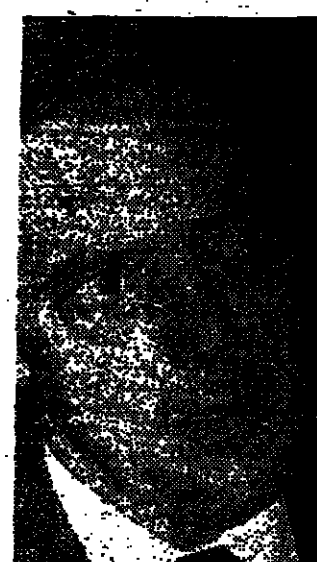
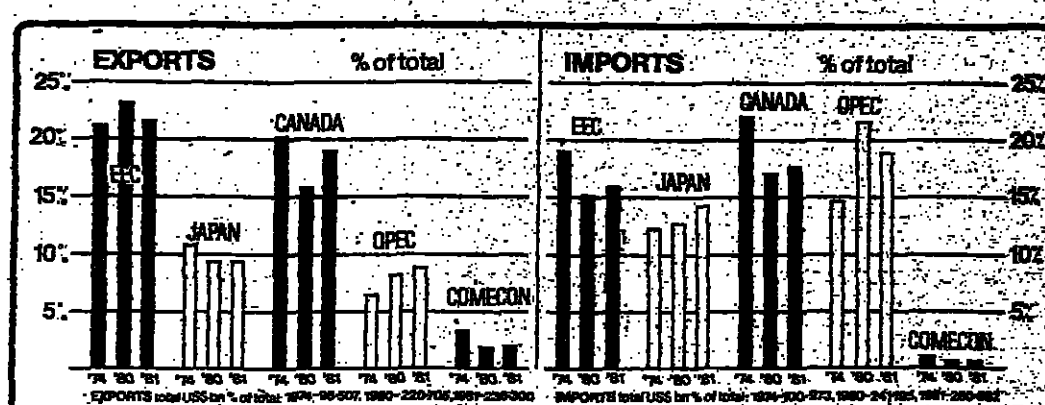
Trade Department officials claim that progress is being made on all Washington's priorities. Preliminary talks have already been held in the OECD Trade Committee and the GATT Preparatory Committee. U.S. delegates at these talks say that the November Ministerial Session will probably end with a general re-dedication by members to the liberal principles of GATT.

Critically for the U.S., however, the Ministers are also expected to initiate a work programme for the GATT which will focus on pressing issues—including Mr Brock's proposals.

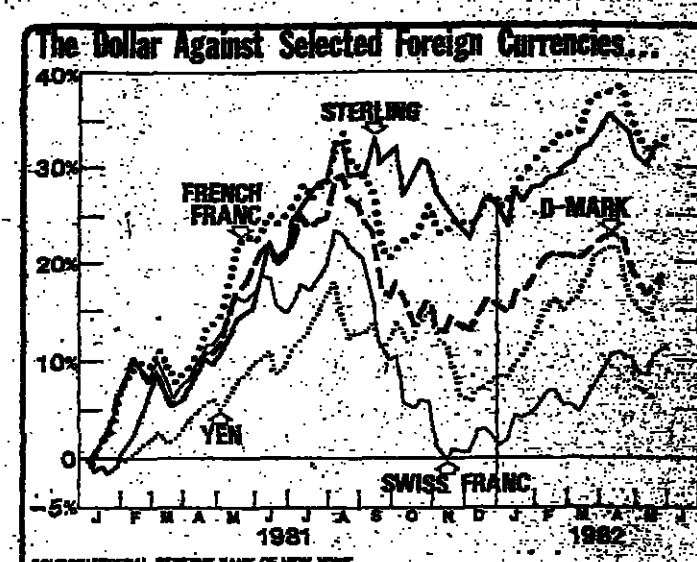
"Our strategy is that we have got to get the system moving forward, otherwise things will start slipping backwards," one official said. "The others seem to be coming along with us... not as forcefully or as eagerly as we might like... but things are moving," he added.

Whether this is enough for Mr Brock is as yet hard to say. He and his team will need tangible evidence of progress at Geneva. He needs evidence which can be taken home to show the doubters that the trading world is still prepared to resist the protectionist temptations raised by the pressures of recession, and that the Reagan administration's much-vaunted open trade policy is bearing fruit.

Without progress, the protectionist hawks will move in once again, and Mr Reagan will find it progressively more difficult to fight them off.



Mr William Brock, U.S. Trade Representative, time for round of North-South trade negotiations within GATT



U.S. TRADE WITH LATIN AMERICA, 1970-80 (\$m)

	1970	1974	1978	1970	1974	1978
Total	5,695	14,502	20,183	4,729	19,067	18,560
% World trade	13.2	15.4	14.0	12.0	13.2	10.3
Agricultural goods	562	2,287	2,799	2,740	3,221	3,057
Manufactured goods	4,449	10,661	15,549	2,586	15,846	15,503
Capital goods	2,304	4,947	8,130	135	881	1,446
Consumer goods	835	1,719	3,050	223	1,305	2,108
Intermediate	1,838	5,220	5,726	2,032	7,221	5,394
Main groups:						
Food	413	1,719	2,099	2,186	3,208	3,150
Grain	226	1,352	1,478	769	563	2,000
Chemicals	716	2,245	2,679	549	1,312	471
Motors and parts	396	784	1,485	1,015	2,433	3,004

* Including Central America. † Industrial supplies and materials. Source: Department of Commerce.



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The President's deregulation drive began with striking changes but has now run into controversy and has been toned down to preserve the peace and jobs.

Why the banner of freedom waves more feebly

"DEREGULATION" was one of the banners under which President Reagan swept to power last year, his aim being to unleash America's economic vitality from the shackles of excessive bureaucratic control.

But laudable though those aims might be, he has quickly learnt that what might be welcome deregulation to one man means polluted air, extra competition or just plain awkwardness to another. And while his deregulation drive has produced some striking changes, it has also become highly controversial to the point where it has been stalled or consciously toned down to preserve the peace and, in many cases, jobs.

The most striking example of this is the banking industry which is straining to be cut loose from major laws passed 50 years ago but has been unable to agree among itself on the kind of freedom it wants.

The large New York banks want the right to enter new markets and lines of business that are not directly related to banking. But they are being vigorously opposed on the first score by regional and small town banks who do not want a Citibank branch across the road, and on the second by Wall Street investment firms who do not want banks in the securities business.

As a result, the sweeping reform of U.S. banking law which many banks—with the backing of both the Administration and the regulators—are seeking is unlikely to come about in the near future. The most that Congress has so far been able to agree on is a small relaxation of the law to permit banks to offer a limited range of new financial services.

The poor state of the economy has also made the Administration more hesitant about pushing ahead with deregulation moves that it had promised or had already been initiated by the Carter Administration.

No more has been heard, for instance, of Mr Reagan's campaign pledge to do away

with the minimum wage because it only served to price the low-paid out of a job. Critics of the Administration also suspect that it is dragging its feet on deregulation of the transport business which was launched several years ago.

The Interstate Commerce Commission has been accused of holding back the phase-out of route and pricing regulations in the trucking industry. Critics note that the Teamsters Union, which is racked by mass unemployment, was one of the few labour organisations to endorse Mr Reagan's candidacy.

The air and shipping lines have also been given greater freedom to associate themselves with international pricing cartels, like IATA, a move which actually reverses deregulation policies initiated under Mr Carter. The recent collapse of Braniff and the pleas of harassed airline executives have not, however, prompted the administration to slow up the deregulation of the domestic airline industry where competition's icy blast has led to massive losses.

A slowdown

The precarious state of the savings and loan industry has also forced the Administration to slow down the removal of ceilings on the amount of interest banks may pay depositors. Although these are so low that they prevent banks from competing with mutual funds for the saver's dollar, any easing automatically increases banks' funding costs without necessarily increasing their market share.

Agriculture is another sector where the pain of deregulation appears to outweigh the cost. With granaries bulging, farmers are suffering from a crisis of overcapacity which threatens to drive the less financially secure of them out of business.

Yet instead of allowing attrition to take its toll as the dyed-in-the-wool Reaganites would like, the Department of Agriculture is instituting various crop reduction incentives on top of the price supports

which already protect farmers against the worst.

Public outcries against the Administration's proposals to lease large tracts of federal land to minerals explorers have also prompted it to back-track even though oil companies have warned that this could shut the country off from potential supplies of oil. Energy is, however, one area where the Administration can claim to have carried out major pledges and delivered the promised results.

When he came to power at the beginning of 1981, Mr Reagan immediately abolished remaining controls on the price of oil, even though opponents argued that this would give a spur to inflation. After jumping sharply, petroleum prices came down again and are now little more than they were a year ago.

The economic recession and the world oil glut have helped. However, oil imports have declined dramatically, aiding the U.S. trade balance, and domestic exploration and production have been close to record levels.

Whether the Reagan Administration will act with similar boldness over natural gas price controls is another matter. With an election looming, the political constraints against such a move are strong. Some action may be needed, however, to prevent the U.S. energy pricing picture from getting too distorted.

For industry, the Reagan era has brought some reduction in regulatory oversight. Key agencies such as the Environmental Protection Agency (EPA) and the Occupational Safety and Health Agency (OSHA) have spent less time enforcing what they consider to be mawkish rules, though they are sensitive to charges that they are being soft. Instead, they insist that they are concentrating on the "big picture."

Nevertheless, when the National Highway Traffic Safety Agency recently relaxed strength standards for car bumpers there was an uproar from consumer advocates (who made their first reputations over auto safety) and

insurance companies warned that while this might bring down the price of a car it would push up insurance premiums.

The Securities and Exchange Commission (SEC) has also found itself in the thick of controversy as it tries, under Reagan-appointed Mr John Shad, to shake off a reputation for harassment and concentrate on bringing to justice "those who steal and cheat." Its enforcers dropped a case in which Citibank, New York's largest bank, was alleged to have violated foreign tax and exchange control laws on the grounds that it was old and petty. But it has cracked down on "insider trading" and fraud.

Wall St upset

The SEC has driven to cut down on paperwork by devising the so-called "shelf registration" rule which allows sellers of securities to register for a large batch, which they can then market whenever they want.

Previously, companies had to register each sale separately which was costly and time consuming. But welcome though the rule is to seekers of capital, it has upset Wall Street because it threatens to deprive investment firms of underwriting business, and it makes the timing of securities issues less predictable.

Controversy has also surrounded Mr William Baxter, the new anti-trust chief at the Justice Department who has narrowed the interpretation of the anti-trust laws and some down his department's regulatory effort.

Aside from producing more lenient guidelines on what is to be regarded as "anti-competitive," he ended two major cases against AT and T and IBM, agreeing on a divorce plan with the firm, and dropping the case altogether.

In the second, whether the Reagan deregulation drive marks a turning point or just a brief reversal in the inexorable growth of bureaucracy remains to be seen. Thus far, it has scored some successes, even if the recession has slowed the pace.

David Lascelles

THE UNITED STATES V

DEFENCE

Reagan insists that the U.S. must re-arm before it can disarm

Catching up with the Russians

PRESIDENT REAGAN has never abandoned the conviction that he was elected to rebuild America's military might after years of what he regards as irresponsible neglect.

As an assessment of voters' motives in November 1980, that is almost certainly largely correct. Not only has the Soviet Union caught up with the Reagan Administration would say surpassed — the U.S. in nuclear weapons, but world attention was drawn to the deficiencies of American conventional forces by President Carter's belated attempt to rescue the hostages from Iran.

Many ordinary Americans felt deeply humiliated and resented the suggestion that the U.S. was losing its grip as a Super-Power. U.S. newspapers have published a stream of stories about anti-tank missiles that bounce off tanks, shells that explode in the gun barrel, and aircraft that have been given so many roles that they cannot perform any of them efficiently — to name but a few examples.

In all the sometimes bitter debate over the coming year's

for the B-1 once Stealth comes into operation.

Meanwhile, Mr. Reagan is pushing ahead as fast as he can with the new intercontinental missile and the submarine-launched Trident 2. He has announced plans to equip the Navy with submarine-launched, nuclear-headed Cruise missiles and a strong drive to ensure that command and control systems can survive a nuclear attack.

But against this background of strategic modernisation, calls are increasingly being heard, both from the Administration and from the Services, for a renewed emphasis on conventional forces as well.

Mr. Reagan wants U.S. forces to be able to confront the Soviet Union world-wide as well as to have the capacity to intervene rapidly in conventional regional conflicts. Pentagon planners are trying to ensure that the U.S. is capable of fighting simultaneously in widely separated areas such as Eastern Europe, the Gulf and Korea.

The service chiefs, perhaps not surprisingly, said last month that if such ambitions were to be realistic they needed 50 per cent more troops, ships and aircraft than they have now. They do not really expect to get that much — particularly at a time of budget austerity. But it must be doubtful if current American force levels could be stretched to meet such demands.

Among the main elements in the strategy are the build-up of the so-called Rapid Deployment Force, whose primary role is usually seen as the defence of the Gulf oilfields, the acquisition of new bases or staging posts around the world — particularly in Africa and the Middle East — and the arming of friendly nations which might help out in a crisis.

At the same time, military aid and/or arms sales are seen as having the additional purpose of binding such countries more closely to the U.S. and ensuring that they will continue to stay "friendly".

The Europeans will increasingly be asked to take over the role of U.S. forces in Western Europe that might be switched to a crisis area. Demands for a more permanent withdrawal of U.S. troops from Europe are again beginning to be heard in Washington — largely because of resentment at what are seen as some Western European governments' weak-minded attitudes towards the Soviet Union. But the Administration has made it clear that it will strongly oppose any such moves in Congress and they seem unlikely to succeed for the time being.

Mr. Reagan's most highly publicised concern has been over the so-called "window of vulnerability". This means the period in which, as he sees it, the Soviet Union can destroy most, if not all, of America's existing land-based intercontinental missile force in a single first strike, presenting Washington with the choice of capitulation or the destruction of many large U.S. cities, including Washington itself, in a second strike.

The "window," according to the Reagan Administration, is already open — hence the need for the new MX missile, which has somehow to be made less vulnerable than the existing Minuteman force.

Mobile missiles
"Somehow," is the problem. The biggest single defence controversy in the U.S. for many months has been over the basing of the MX. President Carter wanted to hide 200 of the mobile missiles in 4,600 silos in the Utah/Nevada desert, with the missiles secretly moving from hole to hole round a so-called "race-track" so that the Russians would never know exactly where they were.

The plan had major disadvantages: it would have involved, at vast expense, what was described as "the largest construction project since the building of the Pyramids". It attracted vociferous protests from environmentalists and local people (not least the Utah-based Mormon Church); and, its opponents said, it would simply encourage the Soviet Union — admittedly also at great expense — to build enough extra warheads to overwhelm the whole system.

Partly on these grounds, and partly because he did not want to proceed with a plan tainted by President Carter's defence policies, Mr. Reagan rejected the extravagant scheme. It has proved much more difficult than he expected, however, to devise

an acceptable alternative.

Mr. Weinberger, and a team of military experts appointed to look into "survivable" bases, favour the bizarre solution of putting the missiles on a new type of gigantic aircraft, constantly patrolling the oceans, from which the missiles would be fired at high altitudes.

Mr. Reagan has asked the team to think again, paying particular attention to the so-called "dense pack" notion whereby the missiles would be clustered close together on land and protected by interceptor missiles. The theory is that incoming Soviet warheads would have to be targeted so close together that the first one to explode would destroy all the others.

The lengths to which the Administration is going to find a basing system for the MX indicates a number of problems. Congress has made it clear that it will not fully fund the programme until a satisfactory basing system has been devised. But, more generally, the problem is how to choose locations for new land-based nuclear weapons in a democratic country and — at a time when the public at large is increasingly turning against nuclear weapons.

If the MX is finally put on board aircraft the many Euro-

peans who object to Nato's plans to install a new generation of American Cruise and Pershing missiles in Western Europe will have a powerful new argument. If nuclear missiles can no longer be deployed on land in the U.S. they will have every reason to ask why they should be deployed in Europe.

In the U.S. the movement for a "freeze" on the Super Powers' strategic weapons at current levels has spread like a brush fire and is gaining strong support in Congress. It is still ill-defined. A "freeze," though a catchy slogan, can mean many different things, depending particularly on its timing, and there is still little support in the U.S. for unilateral disarmament.

The unexpected strength of the movement has, however, already begun to affect the Administration's thinking on defence and disarmament policies. Combined with similar, though more pacifist, movements in Western Europe, it has become a major factor behind Mr. Reagan's adoption of what is becoming known as his "peace initiative" on nuclear weapons.

Loose talk within the Administration about nuclear "war-fighting" and the possi-

bility of winning a nuclear war has only strengthened the pro-freeze movement on both sides of the Atlantic.

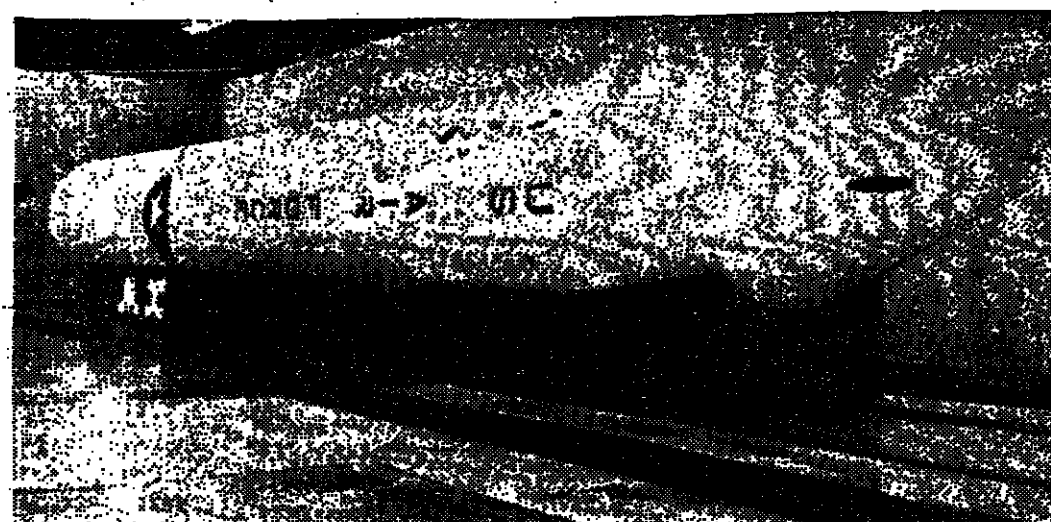
In addition to the Geneva negotiations with the Soviet Union on the intermediate range Cruise and Pershing missiles in Europe, a new round of Strategic Arms Reduction Talks (Start) is now due to begin at the end of this month.

Mr. Reagan is adamant that he wants the talks to lead to deep cuts in the level of strategic weapons on both sides, reducing the threat of nuclear war by making a first strike less likely to succeed and slowing the arms race.

His critics believe that the talks are a smoke screen designed to project a peaceful image while U.S. rearmament goes ahead. Certainly, Mr. Reagan does not intend to abandon his strategic programme while the talks are under way. If he accepts a "freeze" it will only be when he believes that a genuine balance has been achieved.

There is no way the President is going to abandon what he sees as a historic mission to restore the U.S. to its rightful position as Number One Super-power — or at the very least First Equal.

Reginald Dale

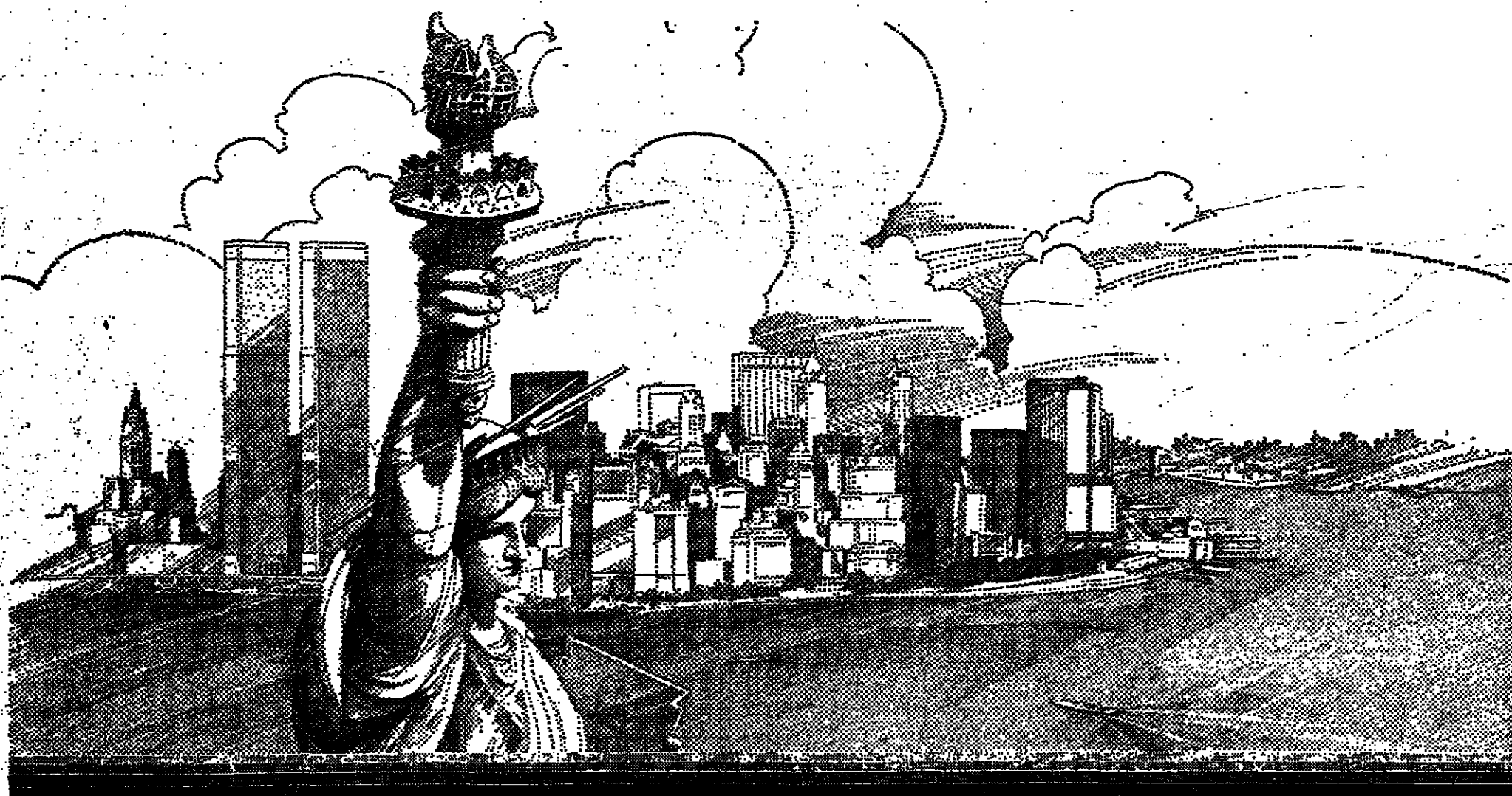


The MX long-range nuclear missile, now under development, is 72 ft long and 6 ft 8 in in diameter



The Boeing E-3A airborne warning and control (AWAC) aircraft carries a radar antenna housed in a rotating radome

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A long-range B-52 bomber: part of an ageing fleet

The recession has brought drastic changes to the traditional 3-year wage setting cycle

Pay bargaining in a harsher climate

THE CURRENT recession has had a dramatic impact on the relationship between management and labour in U.S. industry.

A series of major wage settlements in recent months has broken the pattern of the past decade, in which the level of pay and benefits has often seemed insensitive to underlying economic trends.

The question now being asked is whether these settlements are a forerunner of the moment—when the economy eventually recovers—or whether they mark a fundamental turning point in U.S. industrial relations.

Recent deals such as those covering the motor manufacturers, the meat packers or the road haulage industry have ignored some of the key elements which have shaped U.S. wage bargaining in the post-war years.

One such element is the three-year wage setting cycle built around master contracts covering a number of major industries like steel or the auto companies.

Typically, the union would concentrate its efforts on one company within an industry, and then extend the terms agreed there across the whole sector.

In turn, these terms would influence what happened in other industries. Wage leader-

ship was a fact of life, and there was never much doubt about what constituted the going rate.

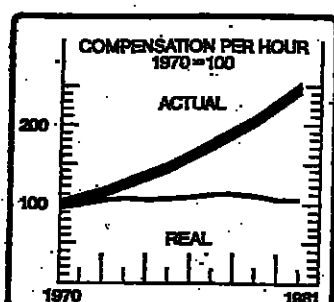
This pattern started to change in 1979, when Chrysler in its fight for life did not follow General Motors' 1979 contract. Since then, the sanctity of the three-year contract has been challenged on a number of occasions, and so has the concept of an industry-wide settlement.

In the rubber industry, for instance, the bargaining process has been breaking down into quite small units as a result of poor demand for tyres and growing import penetration in other products. Thus, a couple of Firestone plants have effectively been removed from the master contract in response to closure threats, and other companies have made similar moves.

More strains

Similar strains are now being felt in the steel industry, where the current three-year contract extends through to 1983. The union has already granted special terms to three of the most vulnerable companies, and there is speculation that the master contract itself may be reopened before its expiry date.

U.S. Steel was refused the concessions it said were necessary to keep open its big works



First quarter 1982 settlements provided for average wage rises of just under 2.2 per cent for the first year of operation.

UNEMPLOYMENT

	(Percentage)	Black and other workers	White-collar workers
1979 3rd	5.53	10.90	7.03
1979 4th	5.97	11.23	7.47
1980 1st	6.27	11.87	8.17
1980 2nd	7.38	12.23	10.50
1980 3rd	7.57	12.77	11.13
1980 4th	7.43	12.77	11.60
1981 1st	7.37	12.20	10.13
1981 2nd	7.40	12.70	9.20
1981 3rd	7.37	12.43	9.73
1981 4th	8.27	15.27	11.80
1982 1st	8.77	15.87	12.63

Source: Department of Labour

at Fairfield, Alabama, as the grounds that it was asking for terms which would threaten employment terms throughout the industry. But the time is becoming increasingly difficult to hold.

In addition, the principle of COLA clauses (cost of living adjustments) has also been undermined. The proportion of workers covered by such terms rose steadily through the 1970s, and added to the general inflexibility in wage terms.

Now COLAS are being suspended, however, or diverted to specific purposes like product development. Steel workers at A. O. Smith Corporation agreed to forgo COLA for a year so that the company could bid on

better terms for an automotive contract.

As a result of these changes, there is at present no such thing as a "going rate" for wage increases.

Major collective bargaining settlements, reached in the first quarter of 1982, provided for average wage increases in the first year of operation of just 2.2 per cent. But 70 per cent of the workers covered by these agreements were employed by Ford or the trucking industry, and got no increases at all.

The remaining 30 per cent received awards averaging 7.3 per cent, and double digit increases were not that exceptional in the non-manufacturing sectors.

At the same time, the union movement has been visibly shaken. The unemployment rate in 1980 was only 25 per cent, some 10 points lower than in the 1950s, and the number of requests for representation elections plummeted last year.

Changing employment patterns have played a part in this long-term decline, as resources have shifted away from the blue collar manufacturing industries of middle America.

Managers, too, have been taking a more aggressive line—inspired, perhaps, by President Reagan's tough treatment of the air traffic controllers.

Does this add up to a fundamental change in industrial relations, which will continue even after the recession which caused it has been forgotten? Audrey Freedman, an economist at the Conference Board of New York, thinks it does.

Even after the recession abates, auto, steel and other former pattern leaders will be under competitive pressure," she argues. Domestic manufacturers will continue to consider sourcing their purchases overseas, and overseas producers will remain a major force in basic industries.

Non-union manufacturers in the U.S. will add to the pressures, she adds, citing the spread of non-union mills in the steel industry, or the prospect of non-union truck assembly plants.

The counter argument is summarised by Professor Daniel Mitchell, of the University of California at Los Angeles.

In a recent Brookings working paper, he claims that "while the traditional mode of labour-management relationships may be disrupted for a time, there is little reason to expect permanent abandonment of such devices as the multi-year contract and the cost of living escalator clause.

These devices reflect strong incentive for the parties to "reconcile" their relationship and avoid the risk of annual strikes.

Unions have made concessions in the past, he points out, with little lasting effect. In 1908, the Glass Bottle

blowers took a 20 per cent pay cut to reduce incentives for automation.

More recently, he finds a number of incidents in the period after the Korean war which have a "lost in common" with recent events, and he suggests that a "paradoxical mixture of management aggressiveness and experiments in labour-management co-operation" frequently seems to develop in periods of economic hardship.

For Professor Mitchell, it is clear that imminent plant closings, layoffs and bankruptcy have motivated the eye-catching labour agreements of the recent past. And union negotiators in industries which are not facing an imminent crisis have paid little attention to the concessions granted in the distressed sectors of the economy.

Fringe benefits

It is too soon to be dogmatic about the long-term implications of recent settlements. On the one hand, it is possible to over-dramatise the extent of the changes. In any case, the motor company contracts, where deep layers of long accumulated fringe benefits remain untouched, Chrysler claims that medical costs add up to \$250 on the wholesale price of each car it produces.

On the other hand, there is no denying that fundamental changes are under way in the structure of U.S. industry. One-sixth of U.S. workers is now making goods for the export trade, more than twice the proportion of the early 1960s.

Although most economists expect some kind of economic recovery in the second half of this year, very few are projecting any worthwhile decline in an unemployment rate which is approaching 10 per cent.

For the first time in around 30 years, the big three motor car companies are now operating under different contract terms. If the decentralisation of bargaining continues to be extended, it is hard to think that things will ever be quite the same again.

Richard Lambert

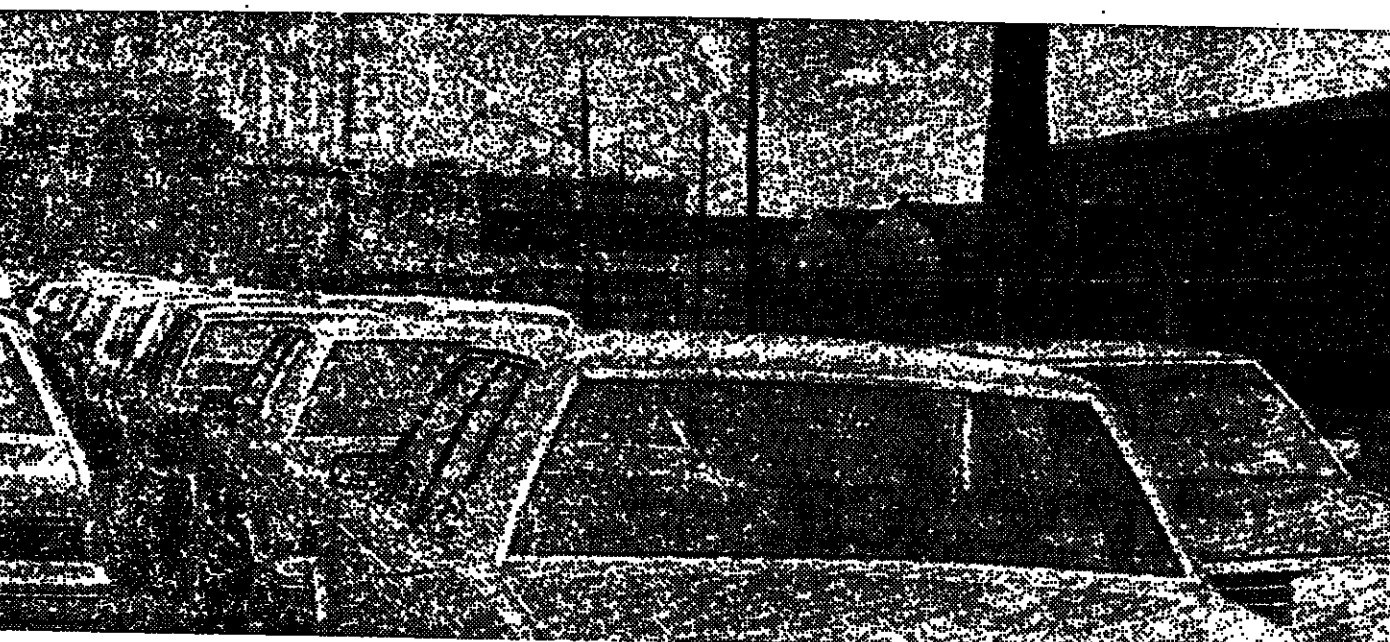


Secretary of Labor Ray Donovan faces a turning point in industrial relations

SELECTED UNION AGREEMENTS

Employer(s) and Union(s)	Wage cut	Wage freeze	Wage increase	Wage increase (percentage)	Other concessions
General Tire (Marion, Ohio); UAW Jan 1981*	★	★	★		
Chrysler; UAW Feb 1981*	★	★	★		
Firestone (Memphis and Nashville); UAW Feb 1981*			★		★
Mesta Machine; USA May 1981*			★		
Goodyear (Topeka); UAW Sept 1981			★		★
A. O. Smith; USA and six other unions Sept 1981			★		
Pan Am; TWA; other unions Oct 1981**	★	★	★		
International Harvester (Indianapolis); UAW Oct 1981**			★		★
Trucking Management; IBT Jan 1982**			★		★
Ford; UAW Feb 1982**	★	★	★		★

Comments:
 * \$1.55 cut at plant; plant. Contract extended to August 1982. Supplemental unemployment benefits also cancelled.
 * Third round of Chrysler concessions. Previous escalator payments estimated producing a cut in pay. All future scheduled and escalator increases suspended.
 * Various restructurings of pay systems reported.
 * Freeze accepted in first years of contract. Strike ended without change in close plant. Some escalator payments to be "withheld" in second and third year.
 * Cut in shift differentials.
 * Employer got GM parts contract after getting unions to accept freeze.
 * 10 per cent wage cut; scheduled pay increases to be delayed.
 * Concessions made to aid employer to obtain contract to produce engines for Ford. Smaller outcome reported with another union at Columbus, Ohio.
 * New contract runs 39 months with possible reopening in April 1984 based on industry conditions. Workers to receive a portion of escalator payments due at end of old contract with remainder directed to "relief" (up to 300 per cent). No guaranteed wage increase included. Employees were not to lose non-union subsidiaries. Rules limiting local escalation of licensing delays related.
 * New contract to run until September 1984 with escalator based on company sales. Elimination of basic (3 per cent) wage increases. Loss of pension plan and other time off. Suspension of escalator until December 1982. Deferred escalator increases to be resumed in September 1983. Profit-sharing to begin in 1983. Income guarantees for workers with 15 years or more seniority equal to 50-75 per cent of base pay until retirement age. Two-year moratorium on plant closings due to outsourcing.
 Source: Daniel Mitchell, UCLA Inst. of Industrial Relations.



Backlog of K-cars outside a Chrysler plant in Detroit: unsold cars caused a change in the pattern of pay bargaining

Income is expected to decline for the third consecutive year, says Nancy Dunne.

Farming policies bring chaos to a world of plenty

WAYNE Cryts is a hero to many American farmers, so when he was released from prison early this month it was good news in otherwise bleak times.

"I did what I did out of desperation," he says.

What he did was to break a law he thought unjust. His act of defiance took place on February 16, 1981, when with the help of some 300 farmers driving more than 75 grain trucks he seized 31,000 bushels of soybeans he had stored in a Missouri elevator.

The elevator's owner had declared bankruptcy and a judge had ruled that the stored grain was one of his assets. Faced with disaster through the loss of his soybeans, Mr Cryts ignored federal marshals and Federal Bureau of Investigation agents and raided the elevator to reclaim his own crop.

Although a Grand Jury refused to indict the 35-year-old farmer, a Federal bankruptcy judge in St. Louis in April for refusing to name those who had helped him in the raid. By the time Mr Cryts was released, he had become a national hero. At a time when the farmers find themselves trapped by economic forces, beyond their control, he is seen in rural America as a man who bravely took charge of his own destiny.

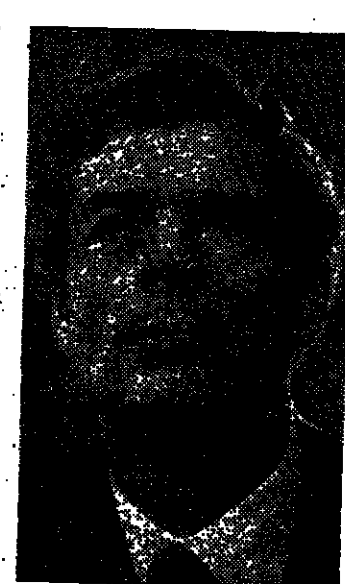
The country's 2.4m farmers are patriotic and law abiding. But, suffering through their third year of lean times, many now express disgust with Government agricultural policies they feel are either short-sighted or place unfair burdens on them.

First troubles

As the grain farmers see it their troubles began with President Carter's "partial grains embargo" against the Soviet Union, which he proclaimed after the Soviet invasion of Afghanistan. The embargo cost the U.S. dearly, according to a study by Schnitzer Associates, a Washington-based economic consulting firm.

It cut the nation's economic output \$11.4bn, cost 310,000 jobs, and resulted in a personal income of \$356m. Balance of payments losses of up to \$2.5bn arose from lost grain exports and up to \$1.9bn trade losses resulted.

The study assumed that trade would be seriously affected for at least three years and that wheat sales alone could be reduced by about 12m tonnes between 1983 and 1985. Despite efforts by Mr John Block, Secretary of Agriculture, to unload



Mr John Block, Secretary of Agriculture, efforts to unload a 23m-tonnes grain surplus

23m tonnes of the huge U.S. grain surplus on the USSR, the U.S. has clearly become a residual, instead of principal, supplier of agricultural products to the Soviets.

Prices never recovered after the embargo. Ronald Reagan came to office promising to end the ban and never again to impose it except as part of a total trade embargo.

Then, in December, the President declared a list of "sanctions" against the Soviet Union for its role in the Polish repression and broke off negotiations for a long-term grains agreement. With five months to go before the current pact runs out, farmers see little chance of a new pact being concluded.

Meanwhile, farmers are suffering the consequences of Government economic policy as well as foreign policy. As much as high interest rates they have been devastated by rising production costs and debts.

The interest paid by farmers last year exceeded their net income for the first time in history. Nationally, farmers had \$10 billion of debt for each \$1 of net income. The Department of Agriculture has estimated that the nation's farmers were \$194.5bn in debt on January 1, more than double the 1975 figure.

Farm income is expected to decline this year for the third consecutive year, while net income is expected to be half of what it was in 1979.

For the first time in around 30 years, the big three motor car companies are now operating under different contract terms. If the decentralisation of bargaining continues to be extended, it is hard to think that things will ever be quite the same again.

Richard Lambert

It was not until the Ottawa meeting of other grain exporters in April that he attempted to enlist U.S. competitors in an effort to reduce world stocks. But despite record world production and huge surpluses in Canada, Australia and Argentina are all planning to boost their output production again this year.

The U.S. Government has produced other farm programmes which are causing chaos, as are causing chaos in the powerful dairy lobby, has produced immense surpluses. Costs have jumped from \$46m in the fiscal year 1979 to an expected \$2bn in this fiscal year. In mid-May, the Government had been forced to stock 419m lb of butter, 694m lb of cheese (both of which are to be distributed to the poor) and 1bn lb of non-fat dried milk.

It would be wrong to blame the milk producers for the overproduction problem," Mr Richard E. Lyng, Deputy Agricultural Secretary, told a Congressional committee. "The problem was not caused by the producers. It was caused by those in government who did not have the foresight to see

what would happen with the passage of legislation that provided for inflexible adjustments in the price support levels which bore no relation to the market price.

The Reagan Government had no more foresight in regard to its sugar programme. Its exchange for political support from the sugar state legislators, the President refused to oppose a price support scheme which spurred the producer price of domestic sugar to nearly 21 cents per lb.

To protect the support price and ensure that the Government would not have to buy up sugar, the Department of Agriculture raised the fees and duties on sugar imports—much to the distress of many Latin American countries the Reagan Administration is trying to help with its Caribbean Basin policy.

World sugar prices fell dramatically and the fees and duties were insufficient to protect the support price. So the Administration was forced to institute a much-revised sugar quota. On top of that, a spokesman for the Commodity Credit Corporation, which administers prices support programmes, has said that the Government will be obliged to buy up sugar stocks after all to maintain the price.

In the end, analysts say, sugar producers will be more hurt than helped by the entire programme. Domestic sugar prices are now so high they say, that food industry users are continuing a massive change-over to less expensive corn-based sweeteners.

U.S. farmers, reputed to be the most efficient and productive in the world, see little relief in the near future. The Reagan Administration has been pursuing a programme of export expansion, but while exports are rising, they are earning less because prices are lower. The strong U.S. dollar has also made American exports less competitive.

The farmers' pessimism was expressed in a telephone call-in programme arranged on Capitol Hill. Of the 14,000 callers, 14 per cent said they did not expect to survive in farming and ranching, while 34 per cent said this is their worst year ever. But many continue to cling to hope of a drought somewhere else: a war, or "a miracle."

"We're living on past to nothing, and they could come in tomorrow and foreclose on me," one caller said. Like Mr Cryts, he concluded, "But I'm not going to go without a fight."

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THE UNITED STATES VII

ENERGY

Conservation and fuel switching reduce total consumption

Attempt to free energy from Government intervention

THE TWO national economic obsessions during the Carter presidency were inflation and energy. Inflation has now been superseded by interest rates, while the country's grandiose multi-billion-dollar plans to reduce, in Carter's words, America's "dark and dangerous dependence on unstable foreign oil" have all but been scrapped.

In May, Exxon abandoned a \$60m oil shale project in Colorado. The \$440m Alaskan pipeline designed to bring natural gas down from Prudhoe Bay has been postponed by another two years.

A whole string of alternate energy projects have been shelved. Most of the major oil companies are cutting back on planned energy expenditure. The nuclear industry is more than over in a state of coma. Mines are being shut down all round the country as metal prices continue to slump.

In the past two years, there has been a dramatic turnaround in American attitudes to energy and energy policy. The statistics tell the story with eloquence. After two successive oil shocks in the 1970s, America saw itself hostage to foreign oil; but by last April oil imports were back

The APJ study concludes: "Clearly, since first-quarter real GNP this year was nearly the same as that of first quarter 1979, the weather-adjusted 4.5m barrels a day fall in petroleum demand this year versus first quarter 1979 (a decline of over 20 per cent) can hardly be attributed to the economy."

The study then goes on to say: "This drop instead is largely explained by price-induced conservation, and, to some extent, fuel-switching. Again, this year's first-quarter real GNP was about 2 per cent below a year ago, while petroleum demand was down much more—about 9 per cent on a weather-adjusted basis—indicating once more that conservation and fuel switching are the primary causes."

Conservation has thus helped as much as the industrial recession to intensify what has now become known as the oil glut. In large measure, the American's new conservation philosophy was a product of President Carter's energy policies—one of the areas where the former President is given the greatest credit for success.

with the President preferring to shelve any gas deregulation proposals until the outcome of the mid-term Congressional elections, in November.

In a sense, President Reagan's approach to energy policy is summed up with the changes that have taken place in the Synthetic Fuels Corporation. The Government now intends to support only those alternate energy projects that make sense in the market.

As Mr Edward Noble, chairman of the Synthetic Fuels Corporation board, said: "If the private sector doesn't want it, why should the Government want it?"

A scramble

Deregulation of domestic oil prices has sent U.S. oil companies scrambling to search for and produce more oil within the country. Last year was a record for domestic drilling activity. According to the Hughes Tool Rotary Rig count, a record-setting 4,590 rigs were at work in the last week of December.

At any given time last year, the average of rigs at work was 3,970. And although the rig count has since declined in the face of the deepening glut in the first three months of the year, it is again showing signs of picking up.

At the same time, domestic crude output at 8.7m barrels a day last April was 1.7 per cent higher than in April 1981. Although two-thirds of this increase represents new production from Alaska's Kuparuk Field, which came on stream in December, since the middle of last year, according to the API, production in the other states, has, on balance, exceeded the levels of the year before—in stark contrast to the 300m b/d, average decline in domestic production of the 1970s.

The good news for the American consumer and motorist has not been all that great for the oil companies. After seeing their profits leap after the oil price increases, the first quarter of this year proved disappointing to say the least. Oil company earnings have been falling.

Indeed, one or two companies even reported a loss, largely as the result of sizeable one-time write-offs connected with withdrawals from unprofitable businesses; and in turn the oil companies have had to reassess their strategies.

Mr Clifton Garvin, the chairman of Exxon, said recently: "While the lower oil prices of recent months are clearly good news to inflation fighters and consumers of energy they are a mixed blessing to those who must concern themselves with long-range energy development."

He claimed that the reduced cash flow of the oil industry and the greater uncertainty about the future have led to a reduction in new drilling. "Unconventional energy development is in still greater trouble. Almost every day an announcement comes out that another synthetic fuels project is being cancelled or slowed down," he said.

Mr Garvin added that there are some hints that Americans in general may be beginning to relax their commitment to conservation. "I have read that recent automobile sales data show a modest trend back

toward bigger cars," he said. Even if we assume that these various trends in the wind will reverse themselves, as—sooner or later—they probably will, it would take a very brave man to put all his chips on being back on trend overnight.

"The things that need to be done to bring greater security to our long-range energy arrangements have quite clearly come up against some perplexing interior developments."

A growing number of critics of Reagan energy policies are also beginning to warn that a mood of complacency about energy may be seizing the country. They argue that although the market is now enjoying a phase of moderate oil prices these prices are unlikely to continue to fall.

Indeed, there have recently been signs that oil prices and prices of some energy products are beginning to rise again. The most obvious example is petrol prices. But industry analysts also believe that the current rise in prices is only part of a natural market adjustment and the medium-term outlook still argues strongly for flat prices. The long-awaited U.S. economic recovery is unlikely to prove a strong stimulus because as long as interest rates remain sustained the recovery itself is likely to be short-lived.

Paul Betts

ANOTHER TAKE-OVER BATTLE IS UNDERWAY, SAYS PAUL BETTS

The 'great oil company auction' reflects changing attitudes

FOR A brief three months, oil companies, their investment bankers, their lawyers and all those who jump and shriek on Wall Street, enjoyed a lull in what has been a remarkable 12 months of hectic take-over fever.

The U.S. oil and minerals sector had never seen anything quite like it.

Two of the country's largest oil companies, Conoco and Marathon Oil, were acquired for record sums by Du Pont and U.S. Steel, respectively.

Standard Oil of Ohio bought Kennecott. The Kuwaiti Government took over Santa Fe International. Elf Aquitaine of France took over Texasgulf.

In a period of about six months last year, more than \$25bn worth of energy assets changed hands. And now, after a brief pause, another major take-over battle between Cities Service, the country's 20th largest oil company, and Mesa Petroleum, a smaller independent Texas concern, is under way.

It has been called the "great American oil company auction." It has been the product of several factors, some inter-related. At the same time, more broadly, it reflects the significant changes that have taken place in the U.S. energy market and changing attitudes to anti-trust and competition.

In a sense, a whole series of major take-over opportunities presented themselves when oil company stocks fell from grace on Wall Street.

In the face of dwindling profits caused by the international oil glut, the large institutions moved out of oil stocks with a vengeance.

In turn, these depressed stock prices offered unique opportunities for companies, both in the U.S. and abroad, to acquire domestic U.S. oil and gas reserves at a relative bargain.



Energy Secretary James Edwards... tough job juggling with the energy hot potato

Indeed, it became cheaper to buy oil on Wall Street than to go out and drill for it.

Moreover, U.S. oil and gas reserves have traditionally been seen as a major prize because of their security and proximity to the world's largest consumer of energy. The prize was made all the more attractive with deregulation of domestic oil prices last year.

With the advent of the Reagan administration, expectations rose that the general approach to anti-trust and competition would change dramatically in the country. For years, the idea of one major company buying another seemed a non-starter.

But the new anti-trust busters of the Reagan administration indicated right from the start that big was not necessarily always bad. In turn, this prompted a number of major companies to test the new anti-trust climate to see how far they could now go.

Mobil, the country's largest oil company after Exxon, took the lead in testing the anti-trust climate. It bid for both Conoco and Marathon Oil, but both times failed to win the take-over contest. Indeed, what emerged was that while anti-trust application has changed in respect of size, it has not in terms of the effects a merger can have on competition.

Mr William Baxter, the head of the U.S. Justice Department's anti-trust division, has indicated that while so-called vertical mergers are acceptable, that is a merger which enhances a company's vertical line of integration, horizontal mergers must continue to be carefully scrutinised.

In the case of Mobil's two unsuccessful attempts to take-over another large integrated oil company, the courts blocked the deal because of possible anti-competitive implications in certain markets if it were allowed to acquire another major oil company.

But despite the two Mobil defeats and a clearer definition of Reagan anti-trust policies, take-over fever has by no means disappeared in the U.S. oil sector.

What is now clear, however, is that so-called hostile take-over bids by large oil companies appear to have little chance of success.

On the other hand, friendly deals continue to stand a far better chance even if they raise some horizontal anti-trust objections.

OIL STATISTICS

Year	Production (m barrels)	% of Opec production	Net oil imports (1981)	Value (\$bn)
1972	3,995	35	Country	
1976	3,589	31	U.S.	70
1979	3,726	33	Japan	69
1980	3,753	35	France	22
1981	3,772	45	Germany	29
			UK	5

Source: Petroleum Economist.

roughly, where they were in 1971, when energy had not yet become a dominant preoccupation of Americans.

Barely five years ago, oil imports were accounting for as much as 52 per cent of the country's oil demand. By last year, they accounted for only 36 per cent, and the Organisation of Petroleum Exporting Countries' share of the total has increasingly been eroded by the increase of imports from non-Opec producers.

Steady decline

Oil demand itself has been steadily declining to around 16m barrels a day and there are few signs of any substantial pick-up in the near future at least.

One simple explanation of the decline in consumption and demand, and hence in prices, is the recession. While the economic slowdown has clearly had an impact, it is by no means the only or principal cause of the huge changes that have taken place in the country's energy sector.

An interesting study recently published by the American Petroleum Institute shows that the biggest impact on the country's energy consumption patterns has come from conservation and from fuel switching caused by the higher oil prices of the 1970s. Americans are taking conservation seriously. Indeed, the U.S. economy appears to have played a relatively small role in the fall in petroleum consumption.

But Mr Carter's energy policies as a whole differed radically from President Reagan's approach. In turn the new Reagan approach has done as much as Mr Carter's in changing the country's general attitudes to this key sector.

Mr Carter's approach was based fundamentally on the idea of state intervention to assist, support and promote energy development to make the U.S. less dependent on foreign oil. While he began the crucial trend to deregulate oil and gas prices, he also set up the so-called Synthetic Fuels Corporation, which was to support the country's emerging alternate energy industry with some \$200m of federal money.

He pushed for accelerated conversion by utilities from oil to coal, which is in abundant supply in the U.S. Despite the raging controversy over nuclear power exacerbated by the Three Mile Island tragedy which still hangs over the entire future of the industry, President Carter also sought to push forward the development of nuclear plants.

In sharp contrast, President Reagan has sought to break the energy sector loose from Government intervention and control and has attempted to let the laws of the market place dictate energy policy. His first big decision after taking office was to lift all remaining price controls on domestic oil.

He has since attempted to speed up deregulation of gas prices, but this has become entangled in a political debate

Synthetic fuels fall victim to Reagan cutbacks

THE U.S. synthetic fuels industry has become perhaps the biggest victim of the Reagan approach to energy and the international oil glut. Ambitious and expensive projects to develop the country's vast resources of oil shale, to build coal liquefaction and gasification plants, and to produce energy from a variety of alternate energy sources have, in recent months, been falling by the wayside. Despite their public posture, the major oil companies (with one or two exceptions) are no longer enthusiastic about synthetics. Even Occidental Petroleum, whose chairman, Dr Armand Hammer, once said, "you can never drill a dry hole in shale," suspended its huge \$3bn Cathedral Bluff shale project with Tetraeco, in Colorado.

The U.S. Government itself, together with the Japanese and the West Germans, pulled out of a joint \$1.5bn coal liquefaction project in West Virginia. And Exxon has now abandoned its \$50m to \$60m shale project with Tetraeco, in Colorado, which was seen as the centrepiece of the emerging U.S. synthetics industry.

Former President Carter launched the great American synthetics programme in 1980; it was designed to produce 500,000 barrels a day of synthetic fuel in the U.S. by 1987, and as much as 2m b/d by 1992. To achieve these goals, the Government set up the Syn-

thetic Fuels Corporation to administer a \$50m federal programme to support the development of the country's synthetics industry.

Perceptions about future energy supplies in the non-Communist world have since changed dramatically. Moreover, the Government's philosophy regarding synthetics has also radically shifted. As a result, the sense of urgency to develop in the U.S. the world's largest synthetics industry has disappeared.

The Reagan Administration has, from the very start, placed the emphasis on minimising Government intervention in business and industry. In so doing, it has scaled down the role of the Synthetic Fuels Corporation and warned that the Government was unlikely to pump billions of federal dollars to support major synthetic programmes.

The combination of the new Government approach and the declining cash resources of even the biggest of the oil companies has now put the future of the synthetics industry in doubt. As the Bankers Trust Company warned: "Billion-dollar plus investments, as in synthetic plants, carry a significant risk, one that private firms often find difficult or impossible to assume individually."

The New York-based bank also adds: "With inflation and interest rates at near record levels, the opportunity cost

of a forgone investment in another area such as conventional oil and gas production makes synthetic development difficult to justify economically at present."

As Exxon's decision to shelve the Colony project illustrated, the costs of building a synthetic plant, and completing it, are unknown. With high interest rates, construction costs have risen dramatically. Between 1980 and this year, Exxon revised its cost estimates for Colony from about \$3bn to between \$5bn and \$6bn.

But with 90 per cent of the country's fossil resources consisting of oil shale, coal and tar sands, critics of the Government's policies towards synthetics have warned that the U.S. may deeply regret it in later years if synthetic development is now allowed to be halted.

Ultimately, these critics claim, the current abundance of conventional oil supplies and moderate prices will end and there will be a real need to exploit alternate energy resources.

In response to these critics, the Synthetic Fuels Corporation says the priority now is to develop the necessary infrastructure, technology, and know-how to ensure synthetics can be developed when their time comes, rather than spend billions of federal dollars in programmes with little economic justification at the current time.

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THE UNITED STATES VIII

INDUSTRY

Companies are struggling with a heavy debt burden and surplus manufacturing capacity, as Richard Lambert reports

Startling downturn in sensitive manufacturing sectors

THE Economic Recovery Tax Act of 1981, signed into law by President Reagan last summer, was the broadest piece of U.S. taxation legislation since 1945. It combined the largest personal tax cut in U.S. history with a number of special incentives designed to stimulate capital formation.

But industry has had other things on its mind. Capital spending peaked in the third quarter of last year, and with capacity utilisation in U.S. factories now running at only a little over 70 per cent, investment seems likely to decline well into next year, after falling by perhaps 4 per cent or more this year.

That would mark four consecutive years of falling capital spending in the U.S.

In some sensitive sectors, the scale of the downturn has been startling. Machine tool orders fell by 45 per cent in the first quarter of this year. Steel industry executives are now talking about shipments of little more than 700,000 tons this year, compared with 1,000,000 tons in 1979.

This represents more than just a cyclical downturn. The current year will feature in the economic record book on a number of painful counts—such as unemployment, the highest for more than 40 years; business failures, which are likely to hit a post-war peak; and the downturn in company profits, which in the first quarter of the year was the third steepest on record.

There are two key features

of this recession and together they have upset the Reagan Administration's plans for using tax policy to stimulate industry.

One is the very high level of real interest rates. This has had a devastating impact on a whole generation of finance directors, who were brought up to believe that the more their companies borrowed during an era of inflation the richer their shareholders would become.

Companies throughout the manufacturing sector are now paying the price in the shape of a heavy debt burden and substantial surplus capacity.

The other key feature is that U.S. industries are far more exposed to international competition than they have been in the past, and not only in their export markets. The table shows the market share of U.S. companies in a number of major sectors of the domestic market:

	per cent
Passenger cars	81.3
Steel mill products	83.3
Electrical components	81.5
Farm machinery	81.0
Industrial inorganic chemicals	78.5
Radio and TV receivers	49.0
Footwear	66.2
Metal-cutting machine tools	74.1
Food-processing machinery	77.5
Metal-forming machine tools	73.5
Textile machinery	55.8

Source: Department of Commerce

In all these sectors, U.S. companies had more than 90 per cent of their domestic market in the 1960s, and a number of the more important groups—most obviously steel and passenger cars—had distinctly cartel-like characteristics.

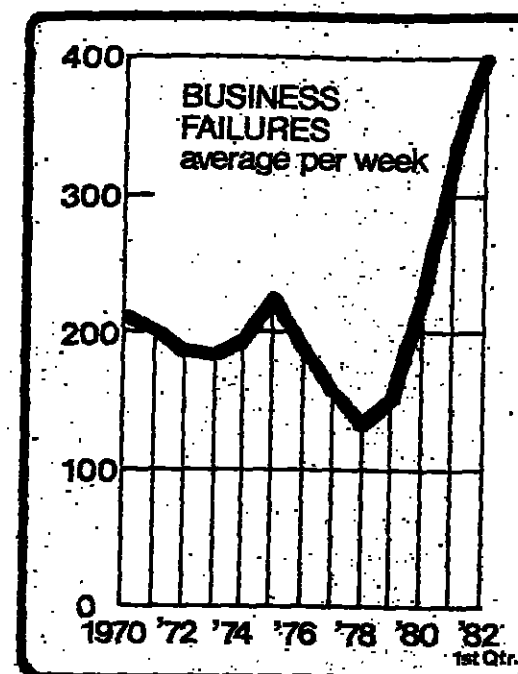
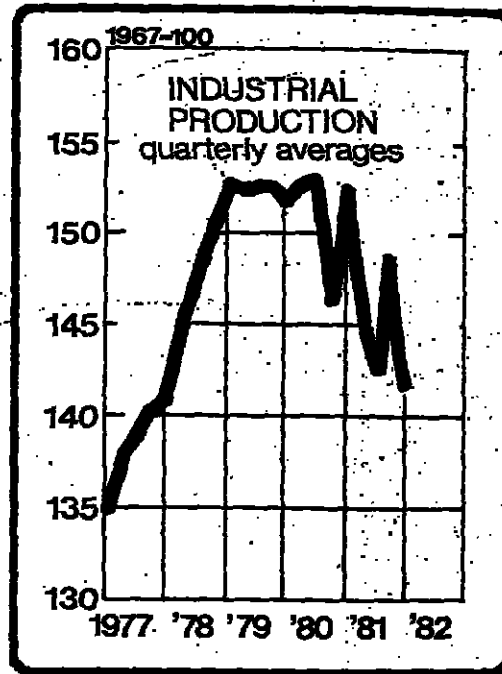
Thus production was concentrated in the hands of relatively few companies, all of which had comparable contracts of employment with their workers. High production costs could be passed on to customers without too much difficulty.

For example, wages in the motor industry were 43 per cent higher than for the private non-agricultural sector generally in 1971, and 69 per cent higher 10 years later.

Competition tended to focus as much on areas like design or delivery as on price or technology.

The impact of import competition on these industries can perhaps best be compared with the changes brought about by deregulation on companies in the airline, road transport or stockbroking businesses. For a time, cartel-like conditions may continue after the change, but if there is a really grave recession, like the one that is now drawing to a close, the shake-out will be ferocious.

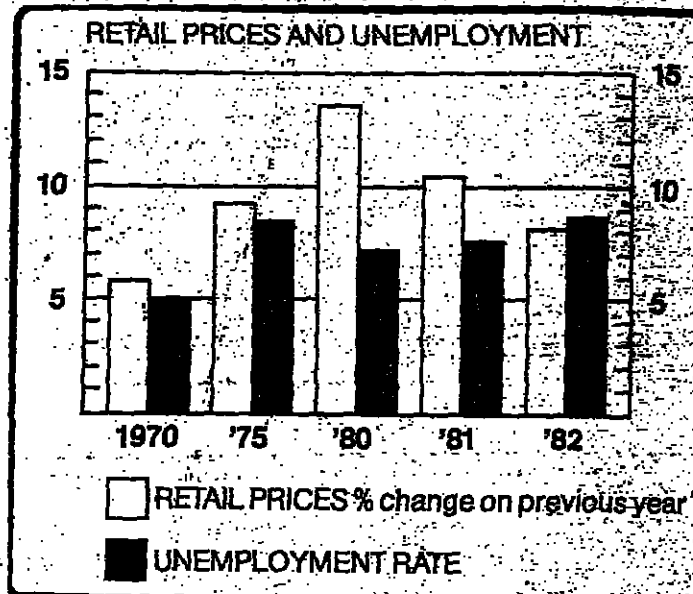
In the past few months, U.S. companies have been forced to take decisions about production and marketing levels that they were able to postpone or ignore in earlier years. U.S. industry is in the painful process of making a once-for-all



CORPORATE PROFITS BY INDUSTRY (\$m, annualised figures, current prices)

	1976	1979	1981	I	II	III	IV
Total domestic	137.4	162.4	192.3	182.3	194.6	186.4	186.4
Financial sector	17.1	31.6	28.6	24.3	22.7	22.4	22.4
Non-financial	120.3	130.8	163.7	158.0	171.9	164.0	164.0
Manufacturing	69.2	88.9	90.4	84.4	85.1	88.0	88.0
Primary metals	2.1	4.2	5.1	3.8	3.7	3.6	3.6
Electric/electronic	3.4	6.3	8.4	6.2	6.6	6.4	6.4
Machinery (non-electric)	6.3	8.8	8.7	8.2	8.6	8.5	8.5
Motors	7.2	4.3	1.6	2.7	2.2	2.2	2.2
Petroleum/coal	12.6	18.3	21.6	19.6	20.4	17.0	17.0
Total foreign	14.3	30.3	25.4	22.5	24.3	24.0	24.0

Source: U.S. Department of Commerce



INDUSTRIAL PRODUCTION BY SECTOR

(Yearly averages, 1976 = 100)

	Iron & Steel	Non-elec. Mach.	Elec. Mach.	Elects. Comps.	Motor vehicles & parts	Aero-space Equip.
72	107	116	122	159	136	82
73	123	134	143	210	148	89
74	120	140	144	213	128	90
75	96	125	116	155	112	85
76	105	134	135	201	142	82
77	104	144	145	214	161	86
78	114	153	160	247	170	97
79	113	164	175	296	159	112
80	92	163	173	305	119	115
81	100	171	172	312	122	110
82	79*	161	171*	315*	98*	103*

* Two months. † Three months.

Source: Federal Reserve System.

Product innovation: key to growth

PRODUCT INNOVATION has been the key to rapid growth in U.S. industry over the past decade. The development of new products was a key growth element in three-quarters of the fastest-growing sectors in the period, according to a recent analysis by the Bureau of Industrial Economics.

The study highlights the performance of 45 industrial groups which grew twice as fast as manufacturing industry as a whole between 1972 and 1978. Their compound annual growth rates ranged from 6.4 per cent to 19.1 per cent.

Product substitution was the second most frequently mentioned factor, occurring

in basic product industries like plastics as well as finished goods such as computers. Price was another important consideration. In no case was export expansion a growth factor unless accompanied by product innovation.

Growth leaders are distinguished from the general run of manufacturing industry by their above-average productivity gains, their more moderate rate of price increases, their greater reliance on export markets, and their rather higher level of concentration around a few leading companies.

Looking ahead, the bureau projects

that 20 of the 45 study industries will not continue their rapid expansion in the period between 1979 and 1985. The slowdown in the car-manufacturing and housing industries will hold some of them back. So will a less exciting rate of growth in the energy-saving sectors.

On the positive side, nine of the 45 are expected to achieve faster growth rates up to 1985. These are semi-conductors, process controls, instruments, office machines, measuring and controlling devices, fabricated pipe and fittings, instruments to measure electricity, radio and TV sets, structural wood members, and environmental controls.

PROFITABILITY COMPARISONS Manufacturing Industry

	Profit shares*	U.S.	Germany	UK
1955-59	2	38	28	28
1976-79	18	21	14	14

Net rate of return†

	1955-59	1976-79	1979-81	1981-82
U.S.	28	38	17	6
Germany	28	38	17	6
UK	28	38	17	6

* Defined as not operating surplus as percentage of net value added. † Defined as not operating surplus as percentage net capital stock of fixed assets (excluding land).

AUTOMOBILE SALES AND INVENTORIES

	Domestic	Foreign	Foreign as % of total
1979 I	9.13	2.30	20.1
II	7.87	2.43	23.7
III	8.59	2.22	20.8
IV	7.40	2.37	24.2
1980 I	7.87	2.73	25.8
II	5.43	2.87	27.8
III	6.40	2.90	26.4
IV	6.60	2.87	26.2
1981 I	7.49	2.57	26.6
II	7.57	2.57	26.6
III	6.93	2.59	26.1
IV	5.28	2.23	20.4
1982 I	5.97	2.30	27.9

Source: U.S. Department of Commerce

CAPACITY UTILISATION IN MAIN INDUSTRIES

	All manufacturers	Motors	Chemicals	Primary metals
1972	83.0	97.0	82.5	80.0
1975	77.0	83.2	74.3	72.8
1976	81.3	92.3	79.8	78.5
1977	82.8	90.3	78.0	80.0
1978	82.8	95.3	80.3	84.5
1979	82.8	83.8	82.8	84.3
1980	77.5	66.8	78.5	73.5
1981	76.0	62.3	75.0	73.3

Older industries are hit hardest

PROFOUND SHIFTS are taking place in the deployment of economic resources in the U.S. For a decade and more, the service sectors have been expanding much faster than manufacturing industry, and the South and South West have been growing at the expense of the old industrial heartland of the North.

These trends may well have been accelerated by the current recession. For example, more than twice as many people now earn a living by selling hamburgers for McDonald's as are employed by U.S. steel and more people now work in retail and wholesale trades than in the whole of U.S. manufacturing industry.

In 1970, by contrast, the number of manufacturing workers outstripped those in the wholesale and retail trades by nearly 50 per cent.

Services

Within the service sector, some activities have shown astounding growth rates. Medical and hospital services stand at the top of the list, having almost doubled their share of total employment during the 1970s, while growth in areas like entertainment and recreational services has also been well above average.

Regional shifts have been nearly as marked. Between 1968 and 1978 (two broadly comparable years in terms of the economic cycle) factory employment increased in the South and West by more than 900,000 and 300,000 respectively, but it declined in the North East by nearly 300,000.

The North East's share of total employment slipped from 25 to 22 per cent over the period, while the current map of unemployment in the U.S. shows that the recession has been causing far more pain in states like Ohio and Indiana than in Colorado or Arizona.

There are intangible reasons for these changes, such as the quality of life—it's a lot more sunny down South—or swings in regional political power. The Federal Government has also

played a big part, most obviously in the allocation of Defence spending.

In the quarter century up to 1976, the South increased its share of prime military contract awards from 11 to 25 per cent, while the west's share jumped from 16 to 31 per cent.

One explanation is that the industrial heartland of the North East has by its nature a heavy commitment to traditional industries like steel or shipbuilding, whereas new industries such as aerospace or electronics have tended to emerge in states like California or Texas.

As defence requirements have shifted from missile-bashing to missiles, Government allocations have favoured the regions which are strong in high technology products and skills.

In a period when established companies have been desperately trying to lower their production costs, the south must also have benefited from its history of relatively low wage rates and of non-unionised labour. As a region, it has the lowest exposure of any to industries with above-average wages, like primary metals or mechanical engineering, which have also tended to be those that have suffered most from foreign competition.

Although there obviously are some high-paying industries in the south, there are still very big regional differences in wage rates. For instance, average weekly earnings in Georgia this March were just under \$257 a head, compared with more than \$448 in Michigan. As it happens, the unemployment rate in Georgia that month was 7.7 per cent, compared with 17 per cent in Michigan.

These changes are of more than academic interest and have important implications both for Government and business. In a vast and highly diversified economy like that of the U.S., some sectors can be unaffected by economic pressures which are wiping out whole communities in other parts of the country.

Richard Lambert

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UNITED STATES IX FOREIGN INVESTMENT

Fears over land deals with foreigners

IF THE influx of foreign capital into U.S. industry and commerce makes some Americans nervous, the movement of Europeans and others into agricultural land rouses feelings which seem closer to paranoia.

"We are going to be getting into the situation where we not only depend on foreigners for energy, but also for the very food we eat," one emotional Congressman claimed recently.

If that is so, it will be an extremely long-drawn-out process. In its latest report on the situation, the U.S. Department of Agriculture said that, at the end of last year, 12.7m acres of U.S. agricultural land were in the hands of foreigners. This is less than one per cent of the farmland in the country. Increases in sales of land to foreigners have been steady rather than dramatic, the report shows, and in general, contrary to popular belief, there has been no

discernible impact on land prices or the use to which the land is put.

Even so, the emotions stirred by this modest influx of foreign land buyers have prompted the legislators to act. Since 1977, eight of the 38 U.S. states which have some form of restriction on foreign land ownership have, strengthened existing laws or introduced new regulations to control and monitor the sales.

eager to soothe the fears of the rural establishment, the Department of Agriculture made clear in its latest annual review that it found:

- No evidence that foreigners were buying the best land.
- No evidence that the new owners were changing farm land to other uses.
- And it rejected the complaints, stating that there was evidence that overseas buyers seemed more willing than native Americans to make improvements

to their holdings.

Most foreigners moving into the U.S. have bought land in the south and south west of the country. Florida, Texas, New Mexico, California, and Oregon seem particularly popular.

There is also a particularly heavy concentration of foreign interest in Maine, where overseas buyers have taken over some 2.6m acres or 14 per cent of all the farmland in the state. Almost all of this, however, is in the hands of three timber companies, believed to be Canadian.

Foreign institutions, such as pension funds, appear to have little interest in U.S. farmland. Corporations account for more than 10m acres of the land in overseas hands, and most of the balance is accounted for by the 5,800 private investors, each with an average holding of 130 acres.

CHRISTOPHER PARKES

NET PURCHASE OF U.S. EQUITIES IN 1981

	(Figures in \$m)			
	1st qtr	2nd qtr	3rd qtr	4th qtr
Europe	1,302	1,686	222	333
Belgium/Luxembourg	10	77	23	—
France	210	560	87	19
West Germany	73	10	-105	-4
Netherlands	57	55	-72	-33
Switzerland	227	161	-86	-22
UK	707	765	355	353
Canada	221	472	82	-39
Latin America	92	195	-260	25
Bermuda	44	30	-58	-5
Netherlands Antilles	85	51	-196	-16
Asia	25	636	652	136
Hong Kong	30	84	55	-14
Other Asian countries	42	368	567	197
Total	1,665	2,899	659	443

† Includes Bahrain, Iran, Kuwait, Oman, Saudi Arabia and the United Arab Emirates.

Source: Securities Industries Association.



Miami Beach, Florida: a sunshine state popular with foreigners

Overseas investors take a more cautious view

RATTLED by the recession and the Reagan Administration's budget dilemma, foreign investors have recently been taking a more circumspect view of the U.S. equities market.

At \$300m in the first two months of the year, net purchases—purchases after taking account of sales—of U.S. stocks by overseas buyers were "definitely on the low side," according to officials at the securities industry association in New York.

They have, however, picked up from the tail end of last year, when in the last quarter foreigners' purchases were only \$44.5m. Despite this falling off, the trade had picked up enough steam earlier in the year for dealers to break new records over the year as a whole.

For 1981, foreign investors' net purchases of U.S. equities rose to \$5.7bn, \$300m more than the record set in 1980. The previous high, recorded in 1978, was \$4.7bn.

Most of last year's progress was made in the first half of the year. There were those who believed a boom year was on the way as the U.S. economy appeared to be standing up to the recession better than most of the rest of the world. Later, as growth rates fell and the U.S. drifted into the economic mire which had bogged down most of Europe, overseas enthusiasm for investment waned.

The sales burst which characterised the first half of last year was fuelled mainly by the vigorous expansion of the U.S. economy, which was growing at an annual rate of almost 9 per cent in the first quarter. By the third quarter this rate had dropped to 1.4 per cent and overseas investors responded in predictable fashion, with their equities purchases in the last three months sliding away to the lowest quarterly level of the year.

As in 1980, UK investors were the leading buyers from Europe, accounting for more than 60 per cent of all European purchases.

Nervousness

Still, as economic prospects showed signs of improvement at home and as the U.S. began to feel the effects of recession, British buying tailed off to the extent that second half purchases were less than half those in the first six months of the year.

The French, too, who had piled nervously into the U.S. following the election of the first Socialist administration in 23 years, were quick to reduce their presence there with the onset of recession.

Belgium and Luxembourg, net sellers in 1980, made net purchases last year totalling \$110m. Dutch investors, also net sellers in the previous year, moved back to purchase a net \$97m worth of equities in 1981.

Although the early figures for this year indicate some reawakening of interests, foreigners are still wary, and seem likely to remain so while President Reagan struggles with his budget and while the economic horizon remains cloudy—and despite the fact that the dollar has more or less held its own on the foreign exchange market.

High U.S. interest rates during the year served to encourage foreign buyers to increase their holdings of U.S. Treasury bonds and notes. Holdings leapt by \$15.2m to

NET FOREIGN PURCHASES AND TOTAL FOREIGN HOLDINGS OF U.S. TREASURY NOTES AND BONDS IN \$M, 1980-81

	1980		1981	
	Net purchases	Holdings	Net purchases	Holdings
Europe	-1,655	17,900	1,994	19,894
West Germany	-2,589	7,191	1,137	8,238
Belgium/Luxembourg	-383	282	105	387
UK	947	7,183	-474	6,709
Asia	6,307	26,112	12,877	38,689
Japan	-1,596	9,479	1,301	10,780
Other Asian countries	7,672	15,867	11,307	27,174
All countries	4,986	50,981	15,181	66,142

OPERATIONS OF FOREIGN AFFILIATES OF U.S. MULTINATIONALS

	Total affiliates	Total assets (\$m)	Total sales (\$m)	Emp. ('000)
World	23,641	490,178	647,969	7,197
Developed countries	15,603	359,583	448,015	4,981
Developing countries	7,627	115,822	183,219	2,175
Latin America	4,804	75,041	73,287	1,347
Argentina	269	2,859	4,075	108
Brazil	767	17,331	19,340	436
Mexico	1,078	9,515	10,833	370
Bermuda	242	17,241	14,414	2
Venezuela	451	6,135	6,436	101

† Includes Central America and the Caribbean.

Source: Survey of Current Business.

\$66bn. Net purchases in 1980 were a modest \$4.9bn, the SIA reported recently.

Although the European countries swung from net sellers of \$1.7bn in 1980 to net purchasers of \$2bn in 1981, the lion's share of the activity originated in Asia, particularly the oil exporting countries, the SIA said.

Asian countries' holdings of Treasury paper jumped 48 per cent last year to \$38.7bn. Japan which made net sales of \$1.7bn in 1980, moved back and made net purchases of \$1.3bn, last year.

Opec holdings, however, rose even more sharply, with oil producers' purchases accounting for three-quarters of last year's increase in foreign holdings of Treasury paper.

They bought a net \$11bn worth, raising their holdings to more than \$27bn, compared with \$18bn at the end of 1980. This appears to reflect a return among the oil producers to a more cautious approach to U.S. investment markets.

As they moved strongly into the safe bond and note market, they pulled back noticeably from the stock market.

Losing their relish for U.S. equities, their net purchases in this area fell marginally to \$1.5bn, after almost doubling when they were looking bright for the U.S. economy in 1980.

Even so, Opec maintained a substantial presence in equities and at the end of the year their total holdings were second only to those of the British.

The attraction of the U.S. for foreign investors, according to Morgan Guaranty Trust, stems in part from the relative political stability and the safety investors perceive in the U.S. compared with the uncertain climate in many other parts of the world, including Europe and Canada.

While there is no shortage of window shoppers, foreign companies on the look-out complain that the prices being asked for U.S. operations are too high in relation to their current profitability.

The slackening pace of foreign activity may come as a relief to the many leading industrialists and politicians, who fear the arrival of the foreign entrepreneurs.

In a recent study of the performance of overseas buyers of U.S. companies, Dr Jacobus Severiens, professor of Finance at Cleveland State University, noted that a growing number of business and government leaders were afraid that the new owners may be insensitive or even antagonistic to U.S. economic needs.

Dr Severiens himself seems less concerned. He holds that the amount of foreign acquisitions is not a significant problem. Noting that U.S. holdings abroad far outweigh foreign owned assets in the U.S.—the ratio is \$215bn to \$66bn—he says that "considerations of reciprocity alone demand that the door should be left open for capital inflows."

Certainly the Reagan Administration, with its clear anti-regulatory bias and its strong commitment to private enterprise, would appear to be encouraging anyone to come who thinks he can make headway in the U.S. marketplace.

Success, however, is not easily achieved. Mr Jan Ekman, managing director of the Svenska Handelsbanken, one of the leading commercial private banks in Sweden, reported recently that the performance of many Swedish companies which moved into the U.S. in the 1970s had been something of a disaster. He was commenting

on a study produced for the bank by the Institute for International Business in Stockholm.

Prompted by a lack of information on performance while European enterprises were moving into the U.S. in ever increasing numbers, the report concluded that while Swedish companies performed no worse than other foreign investors in the U.S., there were still plenty of disappointments.

The roots of the difficulties lay, the report said, in inadequate feasibility analysis before takeover or merger, a far-too relaxed approach to the difficulties of establishing a product or an enterprise in the highly competitive U.S. market, and underestimation of the legal and regulatory problems peculiar to the U.S.

Performance

Dr Severiens is less critical, although he does remark that the financial results of foreign-owned companies in the U.S. are "not particularly impressive." Foreign buyers, he says, seem to be especially attracted by companies with poor performance records.

The U.S. government recently reported that in 1979 the average profit margin of companies purchased by overseas interests was 2 per cent of sales—a factor which reflected "low or negative rates of return on equity."

Sampling a mixed bag of 38 companies, Dr Severiens attempted to divine if, and to what extent, foreign buyers actually improved the performance of their acquisitions.

Included in the bag is one of the most often cited success stories—the BIC Pen Corp., built up into a flourishing business with annual sales since it was bought in 1959 as the Waterman Pen Corp. for \$2.5m.

The list also included those which have not done quite so well. Rhone-Poulenc, for example, the French chemicals group, recently gave up its 20 per cent stake in Morton-Norwich after an unhappy time in the U.S. market.

Examination of the general trend in overseas investment in recent years shows that about half the buyers have invested in industrial sectors which are either stagnating or even declining—such as chemicals, grocery chains and building equipment.

Others have gone for high-growth areas such as machine tools, energy and non-ferrous metals—all businesses which consume vast amounts of cash. This combination, Dr Severiens suggests, explains the lacklustre results revealed by his study.

Broadly, however, he concludes that foreign buyers have helped, "ensuring a substantial number of U.S. companies back to financial health." The only come with foreign-owned U.S. companies which had good or mixed results before takeover is less easy to pinpoint.

"On average, the only significant improvement acquired companies have shown is in earnings per share. This may be a sign that foreign acquirers are after long term profits," says Dr Severiens.

"If so, one can conclude that, in addition to their notable turnaround efforts, overseas purchasers are slowly but surely contributing to the growth of the American economy."

Christopher Parkes



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Dr Henry Kaufman—emerging as a leading critic of the Federal Government's policies



Mr Lelf Olsen challenges the popular view that the Government deficit will push up interest rates



Dr William Griggs doubts that interest rates will go down far enough to help the economy

Three leading economists assess the prospects

Outlook for interest rates draws conflicting views

VIEWS differ sharply on Wall Street about the outlook for interest rates, which could hold the key to the timing and strength of the U.S. economic recovery. Here are the views of three economists.

● Dr Henry Kaufman, the chief economist at Salomon Brothers and well-known for his bearish views, believes that the burden of U.S. treasury borrowing stemming from the huge Government deficit will push long-term interest rates back up to high levels in the second half of this year, or at the very latest early next year.

He is also predicting a rebound in short-term interest rates, but possibly not as sharp.

Dr Kaufman is sceptical of Washington's ability to rise above political wrangling and make the necessary compromise to bring the deficit down.

Because of this he doubts that the U.S. economy will do more than "sputter and stall" and he fears that corporate balance sheets are being severely strained by too much short-term debt.

Dr Kaufman is also emerg-

ing as a leading critic of the Fed's policies with their monetarist slant. He maintains that they are adding to the damaging volatility of interest rates.

● Mr Lelf Olsen, chairman of the economic policy committee of Citibank, predicted in January that U.S. interest rates would decline this year, and he maintains that his forecast is still "on track."

A challenge

Mr Olsen says that both historical experience and economic theory show that interest rates decline as people's fear of inflation abates, and he believes this process is now at work in the U.S. The high real rates of interest "cannot stand" provided that the Fed keeps up the battle against inflation, which he hopes it will.

Mr Olsen, a monetarist by inclination, also challenges the popular view that the Government deficit will push up interest rates. He says that the economic recovery, far from adding to the burden of credit demand, will add to the supply because companies will have excess cash to invest. He acknowledges that mar-

ket psychology currently thinks differently, but he labels it "fickle" and says it could make a sudden shift.

● Dr William Griggs, senior adviser at J. Henry Schroder Bank and Trust, believes the question is not so much whether interest rates go up or down, but whether they go down far enough to help the economy. And he doubts they will.

Unless the picture is changed by a dramatic breakthrough on the budget or a marked shift in monetary policy, both of which Dr Griggs says are unlikely, he expects the current state of slow economic growth, low inflation and high interest rates to continue.

The economy could get a boost from higher defence spending and tax cuts, but the burden of Treasury borrowing will keep interest rates at a level which will stifle credit-sensitive industries like housing, cars and durable goods. The real rate of interest may look high by historic standards, but it is not unreasonable in the existing economic environment.

David Lascelles

The high Budget deficits are worrying the markets says David Lascelles

Paying the price of Reaganomics

IT IS highly ironic that Reaganomics—supposedly a set of policies with a strong business slant—should have failed to inspire a more enthusiastic response from that sensitive barometer of the U.S. business climate, Wall Street.

Eighteen months after President Reagan came to office, promising to free the U.S. economy from the burdens of excessive regulation and taxation, the Dow Jones industrial average is down 10 per cent and interest rates are only marginally lower (some long-term rates are actually higher).

The White House claims this is because Reaganomics has not yet had a chance to work, and Congress is making a mess of the Reagan budget that is supposed to put everything right.

But on Wall Street, the picture is a little more complex: while people generally like the idea of lower taxes and less regulation, they have developed a fixation about the \$100bn and over budget deficits that overshadow Mr Reagan's plans.

The markets seem to be signalling that this is too high a price to pay for whatever benefits Reaganomics may bring in the long run.

This view is not universal. In fact, the Wall Street scene is striking for the diversity of opinion that exists there (see loan business below).

While views may differ about the prospects, the consensus just now is that the deficits will force the U.S. Treasury to borrow record amounts of money in the years ahead, and that this will push up interest rates and prevent any sustainable economic recovery from getting under way.

Oddly enough, the consensus holds whichever way that key player, the Federal Reserve Board, moves on monetary policy.

If the Fed maintains its firm grip on credit, the current clash between tight money and extravagant government borrowing will continue to hold up interest rates.

Should the Fed, on the other hand, yield to liberal pressures and ease up, it would risk inflating deep-seated fears about inflation, and in the end interest rates would go back up again, as well.

As it is, the Fed's persistence in its 2½-year-old war on inflation under Mr Paul Volcker,

its chairman, has probably earned it the highest level of credibility it has enjoyed on Wall Street for a long time, even though critics complain bitterly about the volatility that its monetarist tactics have injected into interest rates.

In the stock market, these upheavals have had an impact as broad as it is deep. The Dow Jones rose briefly in the opening weeks of the new Administration in early 1981, hitting the magic 1,000 mark and coming within a whisker of its all-time high of 1,051 before relapsing into an 11-month slide which took it below 800—a fall of 20 per cent. It has since recovered some of that ground, but unsteadily.

Oil price slump

The fall was not entirely the Administration's fault. The slump, in the world oil price weakened oil stocks which were powerful market leaders. But the major casualties included interest-sensitive stocks (banks, utilities, insurance companies), cyclical stocks like airlines and manufacturing, and even the high technology stocks which were dragged down by the slump in the electronics business.

Among the few exceptions were companies involved in video games (the Warner Communications) and of course the takeover stocks which soared during last year's largest-ever merger wave.

On the interest rate front, the improvements have occurred mainly at the short end of the market. The prime

INTEREST RATES

	Prime Rate	10-year Treasury Note	Real Rate
1970	7.9	5.9	2.0
1971	5.7	4.3	1.4
1972	5.3	3.3	2.0
1973	8.0	6.2	1.8
1974	10.8	11.0	-0.2
1975	7.9	9.1	-1.2
1976	6.8	5.8	1.0
1977	6.5	6.5	0.3
1978	9.1	7.7	1.4
1979	12.7	11.2	1.4
1980	15.3	13.5	1.8
1981	18.9	10.4	8.5
1982*	16.2	8.1	8.1

* 2 months Source: Federal Reserve System, OECD

rate has fallen from 20 per cent when Mr Reagan took office to around 16 per cent, largely because the key Fed funds rate on interbank money has eased. However, this fall is clearly insufficient to trigger an economic recovery, and it has not produced any major rally in the bond market.

Yields on long term treasury bonds are currently in the 13-14 per cent range, little changed from a year ago, while corporate bond yields have gone up a bit. Bellwether top-quality utility issues are yielding 15-16 per cent, about half to a full percentage point more than last spring.

Financial analysts say that these rates, rather than the easier short term rates, reflect Wall Street's "gut" fears about the outlook, and that Reaganomics will not be able to claim any lasting victories until they come down.

High interest rates have reduced the pace of corporate borrowing in the bond market to a trickle, though issues with special attractions like zero coupon or warrants have found ready buyers. Borrowers will in future have greater flexibility to take advantage of brief "windows" thanks to a new SEC "shelf registration" rule which dispenses with many time-consuming registration formalities.

From an investor's standpoint, these extraordinary conditions have made life painful and frustrating in one sense, and relatively simple in another. Investors in stocks and bonds have suffered losses which in some cases have been very large.

Last year, the Standard and Poors composite index of 500 stocks yielded a negative 4.8 per cent.

Nimble traders

In current terms, holders of bonds did better, earning returns of 10-15 per cent but they had to be nimble traders to avoid capital losses.

The winners were those who took the simple route of investing in the money market, either through the money market funds (whose assets now total a staggering \$200bn) or by buying things like Treasury bills directly. These have yielded 13-17 per cent in the last 12 months with virtually no risk of capital loss.

In many ways, it seems just a little too easy, and money market investors may yet turn out to be the losers for having

failed to pick up stock or bond bargains during the slump. But with such high real rates of return (six per cent and more) these unusual conditions have actually created a constituency for high interest rates.

These easy yields have been specially severe for the stock market because they have drained capital away from equity investment. On the other hand, such enormous amounts of liquidity could spark a powerful rally once the mood changes. The gyrations of both the fixed income and equity markets have created a fertile breeding ground for financial futures, the highly leveraged instruments which enable investors and financial institutions to hedge themselves against market fluctuations, or simply speculate.

Active contracts now exist for both short and long-term interest rates in the U.S. and Europe, though the intensity of competition between exchanges in New York and Chicago has whittled successful contracts down to a mere half dozen.

This spring has also seen the start-up of stock index futures which enable investors and traders to take positions on broad movements in share prices. Initial reception has been enthusiastic, and they could end up surpassing the interest rate futures that have dominated the field so far. The U.S. regulators have also authorised options on futures which offer an even more highly leveraged way of trading on movements in financial and commodity markets.

Credit risk shadows lengthen

U.S. BANKS may have a lot of problems, but finding loan business is not one of them. Despite the recession, U.S. industry and commerce is crying out for bank credit, pushing the volume of bank lending up to a record level of \$143bn in April.

The reasons are not specially healthy, unfortunately. U.S. companies need the money to supplement their reduced cash flow and finance unsold stocks. Normally, they would raise this money in the bond market, but they have been unable to because of the high interest rates there.

The briskness of loan business has enabled most U.S. banks to increase profits, though the upward line is far from smooth. But these gains are only being registered under the darkening shadow of credit risk.

Domestically, bankruptcies have shot up, producing spectacular failures like Braniff International and AM International. Abroad, the well-publicised troubles of sovereign borrowers in East

Europe and Latin America have added to the strains. In addition, the recent huge default of Drysdale Government Securities showed that damaging bolts can also strike from unexpected quarters.

Aside from Drysdale, which will wipe out Chase Manhattan's entire earnings this quarter, banks have braced themselves for failures and none are in difficulty. However, they have been forced to increase provisions for loan losses and reclassify doubtful loans, and this has eaten into earnings.

Even so, the strains on the U.S. banking system are still nowhere near as great as they were during the severe 1974-75 recession.

According to Mr George Salem, banking analyst at Bache, the Wall Street investment firm, the peak for non-performing loans in 1974-75 was five per cent of total loans for major banks.

At the end of last March it was 2.3 per cent, though he warns it could creep up to three per cent by year-end.

The problem is more alarming in the savings and loan industry, some of whose members are being crushed to death by high interest rates, prompting one of the most dramatic rescue operations that U.S. financial regulators have had to mount.

Several dozen small S and Ls have either been closed or pushed into mergers with stronger partners (their loan portfolios subsidised by the authorities to make them economic).

The drama reached a high point in April when Fidelity Financial, a \$1bn institution in San Francisco, was forced out of business. That bank was now being bought out by a large New York bank and used as an entrée into the attractive California market.

Various legal and regulatory reforms are being put together in Washington to enable S and Ls to compete more effectively, and to beef up the resources of the rescuer's disposal.

Plugging the 'Drysdale' loophole

BOLDNESS and caution are the two virtues that America's banks and financial institutions find they need to prosper these days. If that sounds contradictory, it is because the fast-changing world of finance currently offers mouth-watering opportunities for those who are bold enough to seize them. But it also conceals some nasty traps for the unwary.

Only last month three of New York's largest banks—none of them noted for recklessness—took a \$300m rap from the default of a small bond trading firm hardly anyone had heard of.

At the same time, Bank of America, the U.S.'s largest bank, got the preliminary go-ahead to buy a stockbroking firm marking the first—albeit limited—step by the banking industry into new pastures.

The default of Drysdale Government Securities contained some important lessons for the finance industry because it showed just how badly its fabric is being damaged by the exorbitantly high and volatile interest rates that have bedevilled the U.S. for three years now.

Sharp swings

On the one hand, the sharp swings in rates have attracted aggressive and often under-capitalised traders into the financial markets, adding perhaps to trading volume, but also increasing trading jeopardy.

On the other hand, banks and investment firms have found their profits so badly squeezed by gyrating interest rates that they may have become less scrupulous about how they drum up business. How else could Chase Manhattan, Manufacturers Hanover Trust and U.S. Trust have had such enormous dealings with a firm that was clearly trading well beyond its capacity?

The Drysdale affair has led to some sober re-evaluation on Wall Street. Credit standards are being tightened up; certain trading conventions are being changed to plug loopholes that Drysdale was able to exploit.

What remains to be seen is whether it leads to tighter regulatory control.

The principal regulators of the finance industry like the Federal Reserve and the Treasury—acting very much in the Reaganite spirit—are argu-

INTEREST RATES

Comparison of International Bank Lending Rates to Prime Borrowers (end of period)

	1976	1977	1978	1979	1980	1981	Feb 1982
U.S.	6.00	7.75	11.75	15.25	21.50	15.75	16.50
West Germany	6.50	6.00	5.50	9.75	11.50	13.00	13.00
UK	15.50	8.00	13.50	18.00	15.00	14.50	13.50

Source: Morgan Guaranty.

ing against closer government involvement in the Treasury securities market where Drysdale came to grief, mainly because they say Drysdale was an isolated case, and controls would only cut market efficiency.

However, politicians in Washington are focusing on how many other potential Drydales there may be, and how they can be spotted in advance. Some Congressmen appear to favour controls, though their numbers are small.

The affair was unfortunately timed since it comes just as the banking industry is campaigning for major reforms of U.S. banking law to allow it to enter new fields and join the financial service "bundling" vogue that has already produced new creatures like American Express-Shearson, Prudential-Bache and Sears-Dean Witter.

Traditionally the U.S. has always been hostile to the idea of banks becoming involved in the securities business, mainly because of possible conflicts of interest.

Support has, however, been growing in Washington for an Administration proposal to allow banks to set up securities subsidiaries which would be separately regulated by the Securities and Exchange Commission.

The large banks have opposed this idea because they want to be able to participate fully and directly in the securities markets. But the huge Drysdale loss adds force to the argument that it would be prudent to oblige banks to deal in securities through identifiable, regulated—and capitalised—entities.

As it is, the pace of regulatory reform continues at a slow pace, further blurring the edges between what is a bank, an investment firm, an insurance company and any other outfit that deals in credit.

moves in the shake-up, are also suffering from one of the worst downturns in the insurance cycle in decades.

Cut-throat competition has pared profits to the bone, forcing some companies like Aetna Life and Casualty to raise premiums up and risk losing market share rather than join the blood-letting.

Again, high interest rates are partly to blame. Insurers can obtain such high returns by investing their premium income that they can afford to cut rates. Whether they will be able to pay out claims when they start rolling in is another matter.

Painful though high interest rates are, they could be doing some good by exposing weaknesses in the U.S. financial system. Thrift institutions may be collapsing, but their demise has driven home to regulators just how badly placed banks are to compete against new-fangled savings and investment instruments.

They have also forced life insurance companies to pull up their socks and work to give policyholders a better return. Change may be slow coming, but it is on the way.

David Lascelles

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The view from Wall Street of the front of the New York Stock Exchange (right).

THE UNITED STATES XI

SOCIAL TRENDS

Anatole Kaletsky on how the mobility of Americans affects U.S. politics and economics

The flight to the Sunbelt

CONSTANT stirring is what has always kept the American melting pot from boiling over. The constant stirring of the political stability and the consistency of its 200 years of economic progress has been the American people's extraordinary mobility.

Social fluidity has contributed in several ways to the strength of U.S. business. As well as providing workers wherever entrepreneurs could use them, the mobility of the population has arguably weakened the trade unions by subdividing workers into many regional and ethnic groupings.

It may even have been a factor in the failure of Socialist ideas to make any headway, even among American radicals, against the deeply-rooted belief that history is shaped by self-propelled individuals and not by governments or social groups or classes.

The constant population movements, the waves of immigration a century ago and the eagerness to try new life styles have also contributed to economic development from another direction. They have created powerful surges of demand—for new types of services and products, for ever-growing communications and transport networks, for new homes and urban infrastructures.

Indeed, some historians define the broad outlines of American economic development by these surges: the 19th century age of the railroad; the 1920s boom in the ownership of motor cars and electrical appliances; the post-1945 construction of the inter-state highways (probably the largest civil engineering programme in history) and, most importantly, the growth of the suburbs with their detached houses and indispensable equipment of television sets, telephones, utilities and labour-saving gadgets.

The most recent of these great population movements, which is now reshaping the U.S. economy, is "the flight to the

Sunbelt," a steady movement of people and businesses, which began in the 1960s, away from the old industrial cities of the north-east and Great Lakes region to the resource-rich states of the south and west.

It has shifted the country's political and economic centre of gravity. Between 1970 and 1980 just three of the 50 states—California and Texas and Florida—accounted for 42 per cent of the nation's 23m population growth. While the total population increased by 11.4 per cent during the 1970s, compared with an increase of 13.4 per cent in the previous decade, some of the Sunbelt states showed spectacular growth—63 per cent in Nevada, 53 per cent in Arizona, 43 per cent in Florida and 42 per cent in Wyoming.

New York State, meanwhile, lost 3.8 per cent of its people while the north-east as a whole grew by only 0.5 per cent.

Shift in Congress

This population movement has been followed by a corresponding shift in the distribution of Congressional seats and voting power in Presidential elections. The 1982 Congressional election will be the first in U.S. history in which a majority of the House of Representatives will be returned by Southern and Western states.

Economically it has produced paradoxes and opportunities. The flight to the Sunbelt has contributed to the deterioration of northern cities and their infrastructure while new cities in the Sunbelt have been developed almost from scratch. It has meant, for example, that 20 per cent fewer Americans go to work by public transport now than 10 years ago, despite two energy crises and the big increase in the price of fuel.

Water is becoming the Sunbelt's most serious problem. Industrialists, farmers and citizens are already clashing over the rights to, and pricing of, water supplies. In states like Arizona, Utah and New

Mexico air-conditioning and piped water have made orange groves and residential paradises out of some of the continent's most arid and inhospitable terrain. Water will soon become as big a political and fiscal issue as energy.

Politicians from the northern cities hit by the Sunbelt's growth point to the enormous resource costs of this population movement and want to limit it with controls and more regional fiscal incentives. But for the entrepreneurs of the South and West the very size of the challenge involved in building cities out of the desert has created huge business opportunities.

Until the late 1970s the booms in many Sunbelt cities appeared to be self-sustaining. As the population grew, the seemingly insatiable demand for housing, office space, retailing and services multiplied many times over any initial injections of jobs and incomes into the area.

As population and demand grew, the local economies grew still faster and most Sunbelt states enjoyed higher per capita growth rates than the industrial North East. On average, incomes per head rose between 1970 and 1980 by 148 per cent in the South and West of the U.S. compared with 130 per cent in the North East.

To many Americans—most importantly to the former Governor of California, Ronald Reagan—the Sunbelt seemed to be the concrete manifestation of "supply-side economics." This is the theory that low taxes and freedom from regulation will stimulate entrepreneurs and workers to lift an economy up by its own bootstraps, whatever difficulties it may originally have faced.

Most Sunbelt state governments, with their "right to work" laws which make union closed shops illegal, their low local tax rates, low levels of welfare provision and laissez-faire attitudes to business regulation, have probably earned some, at least, of the credit for their states' rising prosperity.

In the past few years, however, as parts of the national economy have collapsed and as interest rates, which affect all areas equally, have soared, it has become clear that the Sunbelt should not be viewed as a uniform economic region, some how insulated from the troubles of America's traditional industries and older states.

The key construction industries have been hit hard throughout the Sunbelt and unemployment has risen. But more interesting is the fact that the resilience of other, tertiary or service-type industries, which had been mainly responsible for the Sunbelt's appearance of self-perpetuating growth, is waning markedly across the Sunbelt's various sub-regions.

The impulse

The tertiary industries' strength may prove to be not a self-perpetuating product of benign Government policies but, instead, closely related to the often overlooked variety of underlying advantages which gave each part of the Sunbelt its initial impulse to grow.

This impulse may have come from the explosion in energy prices, as in the energy-rich states of Texas, Louisiana, Oklahoma and Wyoming. Or, as in some of the south-eastern states and the non-oil-bearing parts of Texas, the stimulus may have been the relocation of traditional manufacturing industries seeking cheap, non-unionised labour.

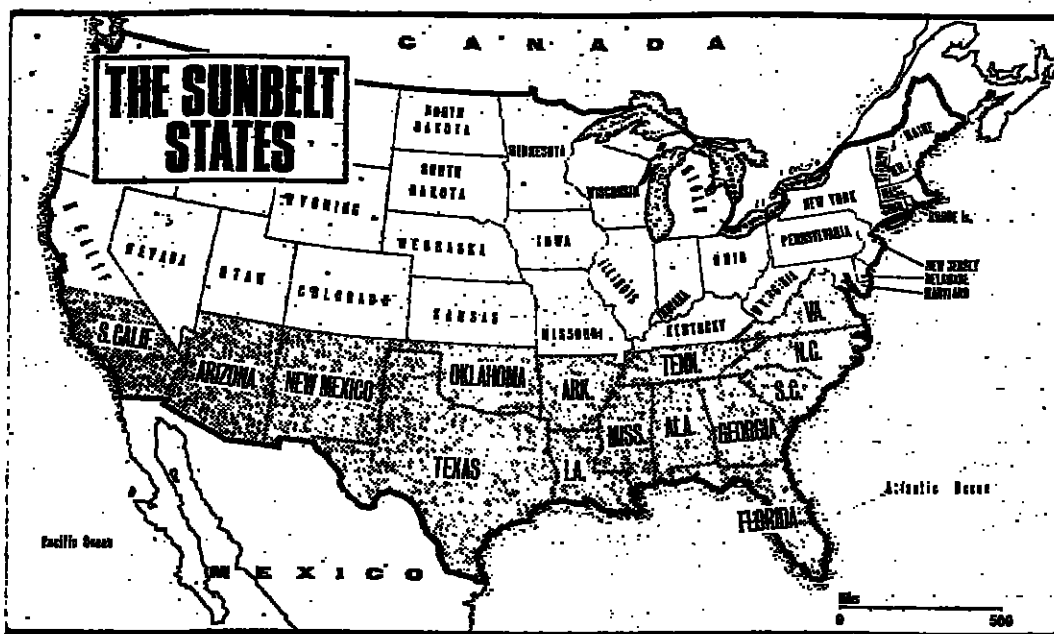
It may have been based, as in Florida and Arizona, on the tourist and retirement industries, or the stimulus may have come from the new electronics and aerospace industries. These in turn moved to Sunbelt states like Arizona, New Mexico and California largely because of the vast military establishments which tended to be located in remote and infertile areas.

The direct or indirect dependence of many Sunbelt industries on defence and other Government contracting is a point which liberal Northern politicians try not to let their conservative Southern adversaries forget when it comes to voting on Federal spending and tax cuts.

It is generally expected that the Sunbelt economies will diverge into several groups related to their local resources. A recent Harvard-MIT report suggested, for example, that over the next 10 years growth will decline steeply in the Pacific and south-eastern states, while the oil-producing states and the mineral-rich Rocky Mountain region will continue to boom.

Indeed, investors in the property market of two of the Sunbelt's archetypal boom towns, Houston, the Texas oil capital, and Atlanta, Georgia, the hub of the south-eastern region, say they are already discounting such a differential development.

Even supply-side economics, a low-wage hinterland and "right to work" laws are probably no match for oil wealth in pulling an economy up by its own bootstraps.



Housing was the first to succumb in the property sector when rates soared. David Lascelles discusses recent changes.

Drastic overhaul for real estate finance

ALTHOUGH the whole of American business has been hit by high interest rates, few segments have had to absorb quite such a heavy blow as real estate.

After soaring at an unprecedented rate in the 1970s, values have levelled off and even, in some cases, declined. Spending on new construction is weak, the rate of house-building is bumping along close to its lowest level since the war. Even normally bullish real estate brokers and investment advisers are urging caution.

"The U.S. economic recession and the fact that inflation has at least temporarily subsided, are important factors in the reduced interest in real estate," said Mr Donald Bodel, president of Richard Ellis, the U.S. affiliate of the London property firm of the same name.

"More important, rental growth has subsided due to the economy and evidence of over-building in some areas," he added. The slowdown might not be readily apparent to visitors to large U.S. cities where skylines are still pierced by cranes and the streets full of the roar and dust of construction.

However, these are the lingering vestiges of the extraordinary boom that followed the last real estate slump in 1974-75, one of the most severe the U.S. has suffered in the post-war period. The growth of the services industry, the rebirth of city centres as well as expansion into the suburbs created unprecedented demand for office space, and rentals soared.

In the private sector, a combination of high inflation and the tax advantages of property ownership resulted in houses doubling or even tripling in value in only five years. The property boom had acquired such momentum that it managed to keep going for over a year after U.S. interest rates reached scarily high levels in 1980-81, with the prime rate hitting over 20 per cent.

Housing was the first to succumb. Construction, which hit a peak of 1.6m new housing starts (annual rate) in January 1981, plummeted throughout last year to only half that level this winter. The average mortgage rate is currently 16-17 per cent.

Commercial construction held on a little longer before tumbling downwards in the second half of last year. Vacancy rates, while still impressively low in some areas, are edging up, injecting a certain softness into rents.

Although the downturn has been registered nationwide, it has obviously affected some areas worse than others. Vibrant cities like New York and those in the sunbelt states of the south and southwest have held up better than those in the recession-prone states of the north and mid-west. And top quality property has been stronger than second class.

To some extent, the size of the downturn—particularly in housing—has been disguised by sellers willing to offer below-market finance to purchasers in exchange for a strong price, a practice known by the euphemism of "creative financing."

But the owners of commercial real estate have also been obliged to be more creative to clinch a deal.

General Motors, though based in Detroit, owns a skyscraper in mid-town Manhattan which it tried unsuccessfully to sell. Instead, it made a deal with a group of investors including Kuwaitis, to grant them an option to buy the building in ten years for at least \$500m in return for a \$500m mortgage of only 10 per cent.

A reshaping

The high cost of money has already led to a reshaping of real estate finance. Aside from spelling the death of the fixed rate mortgage and hastening the changeover to a more European flexible rate system, it has produced new creatures like the equity mortgage in which finance companies supply funds at below-market rates but share in a property's equity.

In commercial construction, the trend is increasingly away from straight bank or debt finance to equity finance and partnerships. This has greatly increased the opportunities for direct investment in real estate by institutions and individuals.

Foreigners have been specially active. Brokers report a consistently high level of overseas interest in most types of commercial real estate, be it shopping malls or office blocks because of the higher yields available in the U.S. market.

Non-U.S. pension funds have invested larger proportions of their assets in real estate (over 20 per cent in some cases) than the U.S. funds which have thus far been wary of raising the percentage share into double digits.

The UK Coal Board pension fund has accumulated \$400m of properties in three years. BP's pension set up a joint venture in

April with Aetna Life and Casualty Insurance Company to buy a \$100m office block in Denver, Colorado.

Yields on high class properties have been in the 8-9 per cent range, but real estate consultants note that they have begun to edge closer to ten per cent recently, another sign of the downturn.

This more attractive return still looks meagre, however, compared to the 14 per cent and more that investors can currently obtain in the bond market. While some institutions are still buying, others say they prefer to park their funds in securities for the time being.

For bolder investors, periods of market weakness are not the time to pull out of the market but to seek bargains.

"We expect to see some excellent opportunities this year," said the manager of real estate investment at a major insurance company, though he added that with money markets offering such high yields, the amount of funds he channels into property may be smaller for a while.

The pace of foreign investment has also been inhibited by the strong dollar and new laws in the U.S. which tighten the tax net for non-U.S. investors in real estate. Brokers differ over how big an impact the 1980 law has had: some say it has scared people off, others maintain that good lawyers and tax accountants can find ways round it.

With the U.S. economic outlook so uncertain, few real estate experts care to predict when the turnaround will come.

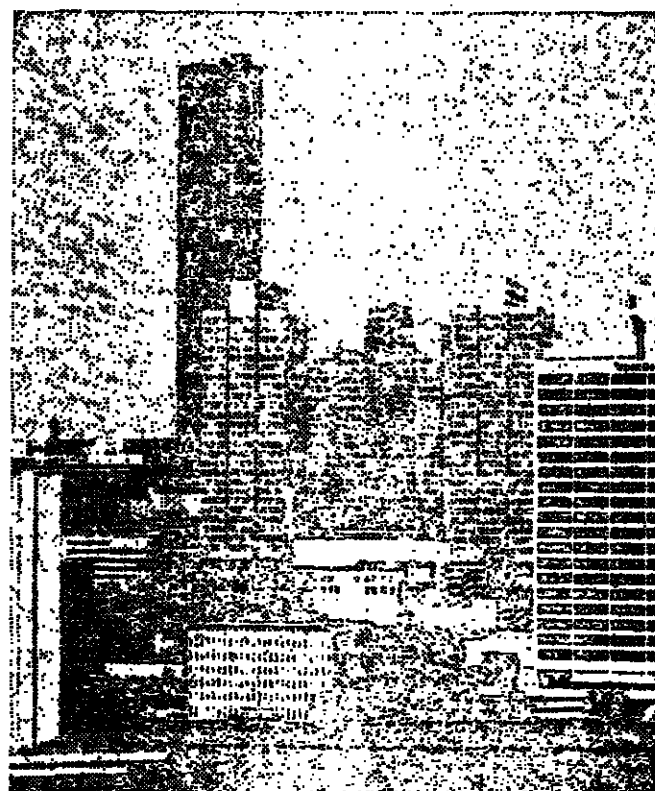
All of them agree, however, that a sharp drop in interest rates is the key. So they are watching indicators like inflation for clues. The progress of the budget battle in Washington to bring down the Reagan Administration's huge deficits is important, so is the Federal Reserve's conduct of monetary policy.

The present oversupply of space in many cities will also have to be taken up, which is why most people believe the market has still some way to go down before it starts back up.

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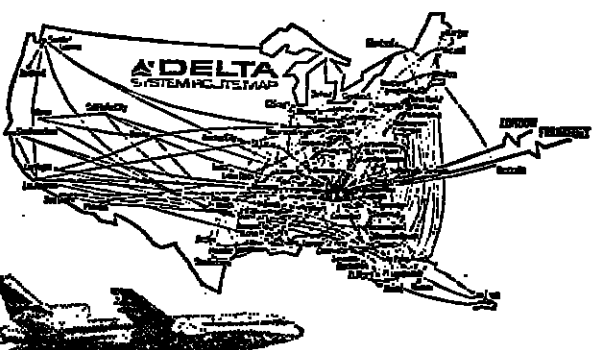
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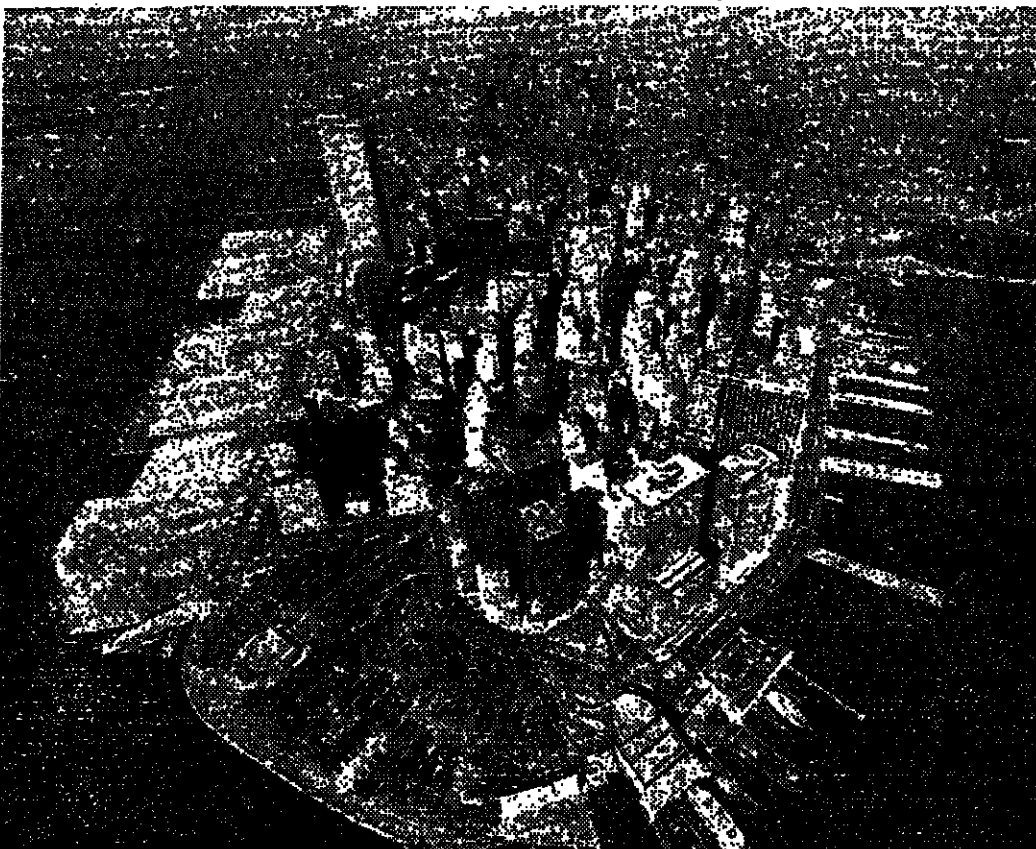
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Aerial view of Manhattan: less affected by downturn in commercial construction

After an earlier hardline approach to the Soviet Union, Mr. Reagan now talks of his desire for a constructive relationship with Moscow

The tone of U.S. rhetoric has changed dramatically

NOT SO very long ago, in the words of President Ronald Reagan, the Russians were "liars and cheats," remorselessly determined to establish world domination without the slightest moral or political inhibition.

Without the Soviet Union, Mr. Reagan said in his presidential election campaign, there would be no problem "hot spots" anywhere in the world. The U.S., according to the incoming Reagan administration, would have no contact with Moscow unless the Soviet Union radically improved the pattern of its worldwide behaviour.

Seventeen months into his presidency, the same Mr. Reagan is preparing for a summit meeting with President Leonid Brezhnev, the Soviet leader, and talking of his desire for a constructive relationship with Moscow. A new round of U.S.-Soviet strategic arms reduction talks (START) is to begin in Geneva in two weeks' time, and Mr. Reagan wants a mutual com-

mitment to arms restraint while a new agreement is negotiated. The tone of the rhetoric has changed dramatically. The Soviet Union is still "aggressively" pursuing its interests, but we hear no more about cheating and lying. And yet Soviet troops are still waging a bitter war in Afghanistan; Poland remains under the heel of military oppression and—if the Americans are to be believed—Soviet allies such as Vietnam and Laos are using vicious Soviet-supplied chemical weapons against their opponents in defiance of international conventions.

What has changed?

In the first place, the logic of world events over the past year and a half—whether in the Middle East or in the South Atlantic—has drummed home the lesson that the Soviet Union is not entirely and exclusively responsible for every single threat to world peace. Secondly, the pressure of

public opinion and the anti-nuclear weapons movement, both in Western Europe and the U.S. itself, has convinced Mr. Reagan that he cannot take the political risk of continuing his hardline approach—without at least making a shot at a more stable relationship with Moscow.

Mr Reagan still believes that Communism is the Number One Enemy and must be confronted with all the means at America's disposal.

If he wanted to come to Europe earlier this month as a "man of peace," it was partly because he did not want his visit to be remembered mainly for vast anti-Reagan demonstrations televised to millions of viewers around the world. To be fair, he is also prob-

ably sincere in his wish to achieve a superpower strategic balance at reduced levels (if he can't attain American superiority).

Thirdly, there have been significant shifts in the power balance in the murky world of political Washington. After an extremely shaky start, Mr. Alexander Haig, the State Secretary, has gained ground at the expense of Mr. Casper Weinberger, the hawkish Defence Secretary. Although he may not seem that way to many Europeans, Mr. Haig, a former NATO Supreme Commander, is considered a dove in Reagan administration terms.

Mr. Haig has angered conservatives by appointing professional diplomats to senior positions that they feel should be held by Right-wing Reaganites, as well as by many of his attitudes to foreign policy.

He is regarded as soft on western Europe—the state

department has been the least bellicose department in trying to counter the planned natural gas pipeline from Siberia to West Germany and other European countries—and soft on China.

Mr. Haig regards U.S. relations with Peking as far more important strategically than its links with "loyal", anti-Communist Taiwan.

Despite his sometimes erratic behaviour and his famous incomprehensible "Haigpeak," he has managed to exploit his position as the only senior member of the administration with some foreign experience. Mr. Weinberger, unlike Mr. Haig, a member of the Reagan inner circle, is said by his critics to have failed to get on top of his job and to spend too much time travelling.

The shift in emphasis can be seen clearly in the Middle East. When it became clear that Iran was decisively winning its war with Iraq last month, Mr.

Haig gave a major policy speech warning of the dangers of Iranian, not Soviet expansionism in the Gulf.

He made no attempt to brand Iran, in the usual Reaganite terminology, as a Soviet "surrogate" or "proxy."

Much less is now heard of the original plan to build a "strategic consensus" of friendly nations in the Middle East (including Israel) against the Soviet Union.

Two things have altered that: ● The first is the impossibility of persuading even the most moderate Arab countries to enter any kind of military arrangement to which Israel is a party, however blurred the definition of such an arrangement may be at the edges.

● The second is the growing, if reluctant, recognition in Washington that the Soviet threat simply is not the predominant pre-occupation of the Arab nations.

By concentrating now much more intensely on the Palestinian autonomy talks, and the crisis in Lebanon, Mr. Haig at least seems to be demonstrating his grasp of this point.

In addition, it has become clearer that simply by giving military assistance to Arab countries, the U.S. is not going to gain automatic control over their policy-making.

Saudi Arabia, still regarded—along with Israel—as the lynchpin of U.S. Middle East policy, has made it quite clear that it will not leap to attention at Washington's command simply because it has been allowed to buy a fleet of five American early warning radar aircraft (AWACS).

Jordan has made it clear that if it does not receive the American arms it wants, it will turn to Moscow. But Washington's attempt to woo Arab countries with military aid continues, albeit in slightly lower key, as demonstrated by last month's visit to Washington by King Hassan of Morocco.

Israel, under Mr. Begin's leadership, remains a major problem. The Reagan administration would like to do much more to restrain Mr. Begin from his more provocative acts, such as the move into Lebanon, and put greater pressure on him to reach an autonomy agreement. But the administration remains a virtual prisoner of the powerful Jewish lobby both in Congress and outside it.

With the European Middle East "initiative" at least for the time being dead and buried, a major source of transatlantic friction has been removed from the foreign policy arena. Indeed to stress the over-riding importance he attaches to the Atlantic Alliance—a phrase they use loosely, and rather strangely to cover all the industrialised countries, including Japan.

It is true that Mr. Reagan came to office pledging to rebuild the Alliance. But for most of his first year-and-a-half, Europeans only seemed to figure largely in his thinking when they had done something wrong, like being too friendly with the Soviet Union, or staging anti-nuclear demonstrations, or failing to support the administration's policies in Central America.

American support for Britain over the Falklands is likely to have long-lasting reverberations for U.S.-Latin American policy.

Apart from Mr. Haig, most of the senior members of Mr. Reagan's team, often of Californian origin, appeared more Pacific than Atlantic orientated. That is still the case. It explains, at least partly, the administration's continuing drive to persuade Japan to spend more on defence, and the pre-occupation with Taiwan.

China, despite the recent visit to Peking by Mr. George Bush, the Vice-President, remains a major unresolved problem, and one on which the administration is itself split.

Nobody has yet come up with a suggestion as to how to reconcile support for Taiwan, through continuing arms sales to appease Mr. Reagan's Right-wing backers, with the maintenance of a close strategic relationship with Peking as part of the world-wide campaign to stand up to the Soviet Union.

Similar dilemmas pervade America's own Western Hemisphere. The administration, Mr. Haig included, warns constantly of the danger that the Soviet Union, either directly or via Cuba, will acquire a foothold on the continental land mass of Latin America.

But there is no evidence that

the propping up of Right-wing regimes will do anything other than make the feared threat more likely to materialise.

The much-acclaimed elections in El Salvador may have been a setback for the Left-wing guerrillas, but they have backed in producing a government more likely to promote revolution than defeat it.

Mr. Reagan's much-trumpeted plan for the development of the Caribbean Basin is increasingly beginning to look like a damp squib, despite its initial welcome from some of the countries in the area.

American support for Britain over the Falklands is likely to have long-lasting reverberations for U.S.-Latin American policy. The U.S. is probably more bitterly hated than the UK in Argentina today. But Washington is unlikely to agree with its critics that it was unwise in the first place to involve up too closely in authoritarian governments. Like that in Buenos Aires. All the signs are that it will redouble its efforts to do so.

For despite the change in tone, the fundamentals of Mr. Reagan's world outlook have not altered. He still believes that "Communism" is the Number One Enemy and must be confronted with all the means at America's disposal. Friends are to be judged on how far they are prepared to stand up and be counted in this struggle, and not, for example, on the grounds of human rights.

Differences with Western Europe remain profound, especially over East-West relations, but also on issues such as El Salvador. Mr. Reagan's growing friendship with South Africa and the whole question of Third World development. Here again, Mr. Reagan remains unshaken in his belief that developing countries must pull themselves up by their own bootstraps by exercising good capitalist principles, despite the fact, as has often been pointed out, that many of them have no boots, let alone bootstraps.

Some of the original preconceptions may have had to be abandoned in the light of experience, but the essential message remains the same, even if it is coming over in rather more velvet tones.

Reginald Dale

Wary eye on opinion polls

CONTINUED FROM PAGE 1

pected—and the hoped for surge of confidence in Reaganomics on Wall Street and in the business community has failed to materialise.

Mr. Reagan had hoped to be able to come to Europe with a budget compromise agreed between House and Senate. He was however reduced to the position of having to assure his partners at the Versailles summit that a budget would soon be passed that would set deficits on a downward path, leading to something like budget balance at some unspecified time in the future, and that interest rates would therefore soon start to come down.

Unfortunately for Mr. Reagan, the Administration's economic forecasts over the past 18 months have consistently proved over-optimistic. Economic recovery is now predicted for the second half of the year, but even Mr. Donald Regan, the Treasury Secretary, admits that it will be anaemic if budget deficits are not brought under control.

Meanwhile, unemployment has reached the post-war record level of 9.5 per cent and is not expected to drop substantially if

and when the recovery comes. The one bright spot, a dramatic drop in the inflation rate, has ironically compounded the deficit problem by reducing expected tax revenues from incomes and business profits.

The economic malaise has presented Mr. Reagan with two serious political problems. If things do not improve much by the autumn it will allow the Democrats to go into the elections arguing with some conviction that Reaganomics has failed. It is getting more and more difficult to blame the recession on the Carter administration.

Conversely, persistent economic problems make the actual pursuit of Reaganomics more difficult in itself. It will be far less easy this year for Mr. Reagan to rebuild the coalition of the Republicans and right-wing Democrats that joyously marched into the lobby to support his tax and budget plans last summer.

Mr. Reagan's aides say his determination to get the economy straight first was the reason why he delayed coming to Europe until he had been 18 months in office. He had to

come this month, of course, because of the Versailles summit. But it is true he has a tendency to concentrate on one issue at a time.

His critics would say that he neglected foreign policy for much of last year while working on his economics programme. The conduct of foreign policy has also been made more difficult by the traditional rivalry between the Pentagon and the State Department, and the tension between Mr. Haig and the outspoken Mrs. Kirkpatrick, the U.S. Ambassador to the United Nations.

There can be no doubt, however, about the Administration's overall orientation—as last week's speech by Mr. Reagan to the joint houses of the British Parliament demonstrated. The tone has altered over the past year. Mr. Reagan is now "a man of peace." But the main thrust remains the overriding need to combat Communism around the world with all the means at the West's disposal. It may sound simplistic to many Europeans. But, as they say on the other side of the Atlantic, "It plays well in Peoria."



Away from the Falklands dispute, harmony in Windsor Great Park: the Queen and Mr. Reagan go riding (above) and Prince Philip and Mrs. Reagan (below)



Alexander Grant Summary of Results BUSINESS CLIMATE SCORE 1981 RANKINGS

RANK	STATE
1	Florida
2	Texas
3	Colorado
4	Kansas
5	North Dakota
6	Mississippi
7	New Mexico
8	Arizona
9	Louisiana
10	Georgia
11	South Dakota
12	Tennessee
13	Nevada
14	Idaho
15	Nebraska
16	Oklahoma
17	North Carolina
18	Virginia
19	Missouri
20	South Carolina
21	Arkansas
22	Wyoming
23	Utah
24	New Hampshire
25	Indiana
26	California
27	Alabama
28	Montana
29	Maryland
30	Vermont
31	Wisconsin
32	Minnesota
33	Iowa
34	Ohio
35	Delaware
36	Oregon
37	Washington
38	New Jersey
39	Kentucky
40	Maine
41	Massachusetts
42	Connecticut
43	Illinois
44	Pennsylvania
45	Michigan
46	Rhode Island
47	New York
48	West Virginia

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DEATH OF KING KHALED

New king's unenviable mantle

By Richard Johns

KING KHALED was buried with simple ceremony in an unmarked grave yesterday, well within 24 hours of his death from a heart attack, in accordance with the strict tenets of the puritan Wahhabite sect to which the House of Saud and most of its subjects belong.

The calm of the proceeding was in itself a reassuring sign of continuity and cohesion. There was never any doubt that the designated heir-apparent, Crown Prince Fahd, would succeed as the fifth monarch.

The obsequies to King Khaled were in marked contrast to those for King Feisal in 1975. His funeral had been delayed beyond the customary time limit to allow a gathering of heads of states and their representatives. There were several reasons why his passing was a far more dramatic event. King Feisal was a formidable statesman by any standards and a colossus in the Arab region — roles to which King Khaled did not aspire and for which he was not qualified. To some friends and well-wishers of the state possessing about a quarter of the world's hydrocarbon resources, the assassination by a crazed nephew suggested the possibility of the regime's instability. Moreover, the departure of a monarch, who concentrated power tightly in his hands, raised apprehension of a dangerous vacuum.

The smooth succession and the quick evolution seven years ago of a more collegiate form of rule under the benign King Khaled quickly laid those fears to rest, showing both the adaptability and the durability of the regime. It may seem and is in many respects an archaic one. Yet the ruling hierarchy of a confederate clan numbering, if its collateral branches are included, as many as 20,000 souls has — despite its obscure, hitherto decision-making processes — been shown capable of discharging ever-mounting oil revenues to the tune of some \$350bn in the 1975-82 period and maintaining, after the dislocations of 1976-7, an orderly economic growth well in excess of 10 per cent.

It has also conducted a generally shrewd foreign policy despite the strains arising from the contradiction between its friendship for the West and pan-Arab commitments.

As expected, Fahd as Crown Prince emerged as the chief executive of what is still to be



The late King Khaled and his successor King Fahd pictured centre. Prince Abdullah (right) is the new Crown Prince. Prince Sultan (left) is heavily tipped for further advancement.

remarkable degree a family business both on the domestic and foreign fronts. King Khaled, his elder half-brother, essentially reigned rather than ruled. But he was far less of a figurehead than had been assumed. All decisions were deferred to his final approval. Moreover, he was a vital point of synthesis at the heart of the House of Saud, reconciling different factions, reconciling the more "progressive" modernising elements, whose leader was identified as Fahd long before Feisal's death, and the traditionalists.

From this point of view King Khaled will be missed. His departure as an arbiter within the heart of the Royal Family could even result in tensions and friction. In 1985, after several months of deliberation following the death of King Saud and the accession of King Feisal, he was chosen as Crown Prince very much as a compromise candidate.

The Saudi clan, like most such extended tribes in Arabia, has never followed the principle of primogeniture. Seniority by age is respected devoutly though. Chosen by a process of consensus and with the need for approval by the ulama, or priesthood, the leader elected is the eldest member of the main branch — now the direct descendants of the founder, King Abdul-Aziz — reckoned best qualified to maintain loyalty and preserve the common interest.

Of a shy, almost retiring disposition with no taste for

matters of state and a preference for hunting, he seemed to many observers a surprising compromise choice at the time. Prince Mohammed, his elder full brother, whose counsel is accordingly sought on any matter of importance, was passed over because of his volatile temperament and, evidently, his alcoholic bouts. It was he who ordered the extra-judicial execution for adultery of his grand-daughter Princess Mishal in 1977. So, too, were two somewhat colourless brothers, Nasir and Saud.

Fahd, then the fifth surviving son of Abdul Aziz, seemed the most suitable candidate by virtue of his outstanding intelligence, grasp of the world at large and interest in development. The preference given to Khaled, however, reflected a respect for tradition. His close links and understanding of the tribes, as well as his piety and modesty were very much in his favour. The seizure of the Grand Mosque in Mecca in November 1979 by religious fundamentalists — an almost atavistic eruption and extreme protest against secularisation in Saudi Arabia — emphasised in no uncertain manner the need to satisfy and appease conservatism.

King Fahd would be as well aware as any member of the ruling hierarchy of the imperative of not offending traditionalist susceptibilities and the consequent constraints on the kind of social change which arguably is necessary if the

Kingdom's development ambitions are to be fulfilled. He lacks the common Bedouin touch of the late monarch. His gambling and lifestyle has been the cause of adverse comment. The concentration of power within the House of Saud represented by him and his six full brothers — the so-called "Sudatri Seven" — for foreigners because their mother came from the important family of that name — is an object of resentment among other members of the Royal Family including some of the other 30 surviving sons of Abdul Aziz.

His relations with Prince Mohammed have long been bad. In the past he has viewed with some misgivings and distrust Prince Saud al Feisal, the Foreign Minister, and Sheikh Ahmed Zaki Yamani, Minister of Oil. He is feared rather than loved by leading technocrats in the Government.

Balance in the upper echelons of the leadership was achieved when Prince Abdullah was finally singled out in 1977 by the consensus as third in line after debate and differences. The bluff Commander of the National Guard with his strong Bedouin roots and affiliations has duly become Crown Prince. He will no doubt continue also to lead the levies whose prime purpose is the defence of the regime. The unresolved, contentious issue relates to who should be his successor. Prince Sultan is the other outstanding senior son of Abdul Aziz and one who has held the defence

portfolio for nearly two decades. Yet there are those who strongly oppose his becoming the next heir apparent.

Differences about the place in the hierarchy of the hard-working and ebullient Prince Sultan are likely to continue within the obscure bosom of the family. They are unlikely, though, to disrupt the basic solidarity which the clan knows is a prerequisite of its survival. As far as the succession is concerned the most critical challenge remains some way in the future. That will arise when the consensus decides the throne should pass to another generation. But the existence still of 30 sons of Abdul Aziz, the youngest of whom is only about 35, ensures that for the next decade at least there should not be a lack of suitable candidates among them.

Suspensions and rivalries may make it difficult for King Fahd to assert strong leadership. As Crown Prince, his performance has been inconsistent not the least because of his own very much less than perfect health — overweight, diabetes and back trouble which may be partly responsible for his reputation for bouts of indolence. The probability is that he will rely more heavily than before on the support of his full brothers among whom Prince Salman, at present Governor of Riyadh, seems destined to a more prominent role.

The fact that King Fahd has for seven years been the chief formulator of policy in itself assures continuity. At home the

Saudi Government will continue to pursue optimum development, especially broadening of the country's productive base, compatible with social stability, the containment of expenditure and keeping foreign manpower to acceptable limits. An immediate test of his resolve will be whether or not the long-promised Consultative Council and Basic Statutes of Government materialise.

In March he renewed a pledge, first made in King Feisal's "reform programme" of 1962 and strongly reasserted by him early in 1980, that they would be promulgated in a matter of months. Over the years the time-honoured, traditional methods of consultation have looked increasingly inadequate in a fast developing society even if they have been amplified by the advice sought and taken from leading technocrats. It is not at all certain that he can overcome the tensions within the hierarchy as to what evolution of the system is necessary or possible.

Another test will be his response to the audible murmurs of discontent over the lack of movement in the administration. Since 1975 there has been only one change in the Council of Ministers.

Inevitably, however, King Fahd's overriding preoccupation must be the threat to the stability of the region and its traditional regimes posed by the Iran which was sending shivers down Saudi spines anyway. He can take a great deal of the credit for the formation of the Gulf Co-operation Council, the grouping of conservative Arab oil producing states, well before Iraq's final military collapse.

The course of events could be seen as a vindication of his policy of close co-operation and friendship with the U.S. — one that has come under increasing criticism from many, including princes, in Saudi Arabia who have also looked askance at his willingness to allow the Kingdom's oil to be produced at a rate beyond its financial requirements.

Now his difficulties can only be compounded by the turmoil in the Lebanon, the crushing of the Palestinian resistance there by the Israelis and the prospects of a radicalisation throughout the Arab world as a result. The mantle which King Fahd has assumed is not one to be worn lightly or envied.

Lombard

The wrong issue for Mr Tebbit

By John Lloyd

THE CLOSED SHOP, which the Thatcher Government early identified as the unions' and libertarians' Achilles heel, may prove the wrong issue on which to fight.

The so-called Tebbit Bill, due to become law this summer, discourages closed shops by requiring a massive vote in their favour to make them lawful, and offers workers who are unfairly dismissed for not joining an unlawful shop possible pay-offs of £20,000 or more.

In the abstract — the level at which much of the debate has been conducted — the closed shop can easily be represented as a repressive institution. It compels workers to join unions to which they may be indifferent or even hostile, and exacts a membership fee for doing so. In many unions, especially those for manual workers, part of that fee — the political levy — goes to the Labour Party, unless the worker goes through the often cumbersome business of contracting out. A clear case of loss of freedom — connived at by two powerful groups, the employers and unions.

The issue is not, of course, confined to the abstract level. It has its real victims — the Welsh dinner ladies, the Sandwell poultry inspector, the British Rail employees who won their case against BR in the European court — and others less well known.

All of these to whom this writer has spoken, appeared sincere in their opposition, neither hungry for publicity nor — as far as can be judged — constitutionally inclined to disrupt. They did not accept the basic union organisational tenet — that unity is strength, and thus their outrage over being dragged down had no countervailing sentiment. They were non-joiners forced to join: they revolted.

But there is more evidence that the system is not widely resented in practice. The unpublished Gennard report on the closed shop — commissioned by the last Labour Government and drawing its findings from more than 1000 private and nationalised companies — finds that only 12 per cent of managers surveyed regarded closed shops as leading to inefficient-

cies; two in three of the shops made explicit provision for non-joiners; and most were concluded when membership was already nearing 100 per cent.

Gennard's study was confined to personnel managers; but its findings are bolstered by the recent plea from the Engineering Employers' Federation to Mr Norman Tebbit, the Employment Secretary, to delay implementation of the closed shop clauses for two years — after the next election — to avoid what the EEF believes will be widespread disruptions. Mr Tebbit is likely to do so.

Most practising managers seem to regard the closed shop as part of the normal give and take of industrial life in which management gains something (orderly bargaining) and unions gain something (a stronger leverage). It is almost certainly the case that unions regard the retention of the system as more important than management — because it can assist them to gain hegemony over working conditions, most obviously in national newspapers' print shops.

Most kinds of power are achieved at the expense of individual liberty: managerial power over the conditions of labour no less than unions' power to alter these conditions. In the abstract, citizens are free to choose whether or not to work for any employer or none, and it is intolerable that on exercising that free choice they should be compelled to join a union. Practically, most must earn a living within a restricted field of choice and the loss of liberty (to do other, enjoyable, things) which entails standing on a production line for eight hours a day, for example — is already so great that another compulsion is neither here nor there, especially if it brings, or is felt to bring, benefits.

Because this is so, and because most workers generally have no very strong feelings about the closed shop, unions may find it difficult to rouse members in their defence. Equally, the Government may well find that employers do not care to use the legislative tools fashioned for them, which would chip away at their effectiveness.

Letters to the Editor

Current cost accounting: the Emperor's clothes

From Mr B White

Sir, — I take issue with Michael Lafferty (June 7) in his comment on SSAP 16.

He criticises Keymer & Haslam as representing a part of the profession not concerned with auditing or advising companies affected by SSAP 16; yet the letters page details the practical experience of preparing current cost accounting figures. Unfortunately, the debate has taken on the air of the king's clothing, when the couriers and wise men have become so committed to a point of view that the honest truth of practical clothes constructors are ignored. It is sad that, yet again, it takes the effort of a small but clear-sighted unit to do what the big battalions would realise they lack the initiative to do themselves.

It is understandable that the Government would like an agreed and generally accepted principle on which it could base its new company tax policies, but unfortunately life, and inflation, is not simple. By now, it should be clear that CCA is not a rational basis for taxation policy, and perhaps alternative thoughts should be given to a

simple and possibly less equitable method, such as the payment of a flat but low rate on the profits published in the historical accounts.

Barry H. White,
51, Fordington Road,
Highgate, N6.

From Mr J. Clayton

Sir, — I am grateful to Mr F. E. Bleasdale (June 9) for illuminating a problem that has troubled me for nearly seven years: why did the consultative council of accounting bodies (CCAB) reject the view of its chairman that now that Sandilands had reported, it should be implemented without delay?

He should read Governor Richardson's address advocating current cost accounting to reduce bank taxes and note Mr Richardson's embarrassment at the substantial reduction in that area due to the development of leaseholding.

Bank profits are excessive? I thought my table (June 2) pretty forceful to which might be added that between 1969 and 1979 profits of the Big Four rose almost tenfold, commercial industrial profits 2.2 times and inflation 3.2 times. As to the converse situation when low interest rates apply

I said "such tranche to be reviewed quarterly and adjusted in case of need."

My approval of current cost accounting has been expressed in many publications since 1975. What I do — violently — disapprove of are the standard accounting proposals issued from time to time by the CCAB or the accounting standards committee. I do so because while pretending to implement Sandilands they attempt (deliberately) to destroy it. At

initially they reject its basic principle "money is the unit of measurement." Hence the monstrous monetary working capital adjustment formula for reducing bank profits by some 50 per cent — 60 per cent. Ironically this formula postulates the stability of money whereas banks expropriated their depositors by way of inflation last year alone of £12bn! Initial proposals by the standards committee — 12 — were rejected in 1977 and it is hoped that the latest — standard 16 — will likewise be thrown in the dustbin by our members at the meeting on July 29.

Jack Clayton,
19 Park Road,
Cheam, Surrey.

Assassinations of diplomats

From Mr A. Kouyoumdjian

Sir, — On Page 2 of June 8, there is a report on the assassination of a Turkish diplomat yesterday by Armenian terrorists.

I vehemently protest about the reference to the 1915 massacres of Armenians by Turks as "alleged." It is the very neglect by the media to recognise and publicise this fact and referring to it as "an alleged claim" that has led some of my more hot-headed compatriots to kill over 24 diplomats.

I wonder if any of you would dare to refer to the Nazi Holocaust as "alleged." The Armenian massacres did away with a higher proportion of the Armenian race (60 per cent) and no Nuremberg Tribunal nor compensation nor Israel — on the back of innocent Palestinians for us. Yet we are still around. I hope you are justly ashamed.

Armen Kouyoumdjian,
46 Manor Drive,
Wembley Park, Middlesex.

U.K. timber importing

From the Joint Managing Director,

Svenska Cellulosa (UK)

Sir, — I noticed in your report (June 5) on the planned merger of International Timber and Montague L. Meyer that our company's name was mentioned as an illustration of expanded distribution activities by foreign producers in the UK. This is quite accurate, but the implication made in the article that this company has bowed its system by bypassing traditional importer contacts is certainly not the case. I am quite sure that Mr Meyer would agree that many of the developments that have taken place have done so with the encouragement of the UK timber importing trade who, in our case, sell rank as prime customers because of their expertise, financial stability and interest in building up long term continuity through good and bad times. One of the objectives in our life is to avoid the vulnerability to the peaks and troughs of the trade cycle by co-operation.

C. L. Grace,
44 Berth,
Tilbury Dock, Essex.

The DC-10 beyond this century

From the Corporate Vice-President—Europe McDonnell Douglas Corporation

Sir, — The headline "Douglas may halt DC-10 production" (June 9) is misleading, even on the evidence of the story which appears below it.

The story gives an accurate assessment of the situation regarding civil aircraft but fails to mention the military version of the DC-10 — the KC-10A — which is built on the same production line. The U.S. Air Force has reaffirmed its requirement for 60 KC-10As. Firm orders for these aircraft and the USAF plan is to order the remaining 44 at a rate of between eight and 12 each year.

It is unlikely that the DC-10 line will be closed while these aircraft remain to be built. The civil version of the DC-10 has by no means reached the end of its useful life and the programme of technology updating referred to in your story will ensure that the DC-10 will meet the requirements of the civil market up to — and may be beyond — the year 2000.

It is no secret that this market is depressed at the moment and that times are hard for both airlines and civil air-

craft manufacturers. But the depression will end and the DC-10 is in a good position to weather the two or three lean years ahead.

No one can be absolutely certain of anything as volatile as the civil aircraft market and the word "may" is indispensable when making predictions.

I suggest, however, that a headline which stated "Douglas may keep DC-10 in production for next 15 years" would give a more accurate picture than the one your newspaper used.

W. E. Kramer,
Scott House,
66 Goldsworth Road,
Woking, Surrey.

Sources of suitable candidates

From Mr M. Webb-Bowen

Sir, In your leading article of June 1 you underlined the difficulties of finding suitable candidates to head up nationalised industries. The announcement that Sir Derek Ezra will be succeeded by Norman Siddall is one of the relatively rare examples of the principle of succession operating in the public sector. All too often, after well-publicised difficulties in finding the right person, nationalised industries find themselves with a head grafted on from elsewhere.

Unfortunately, the appointment of men of the calibre of Sir Michael Edwards and Ian Macgregor is extremely rare. In both cases the men concerned were prepared to put up with the disruption of their careers. That they were prepared to do so shows that service in the public sector is not simply a question of money. It is, however, undoubtedly true to say that the difficulties of recruiting top people to head up nationalised industries are made greater by the relatively low salaries on offer. The consolation of a knightship is not enough to make up the difference, particularly as many of the top jobs in the private sector also carry this ultimate "perk."

Should there not be more imagination used in the search for suitable candidates for the nationalised industries? Instead of going for one of the "stars" in the private sector and trying to lure him over, why not look at some of the successful divisional heads in some of our larger private sector companies? Such men in their middle to late 40s might welcome the challenge of a nationalised industry and the public sector salary structure need not be too greatly disturbed.

M. I. Webb-Bowen,
27a James Street, WC2.

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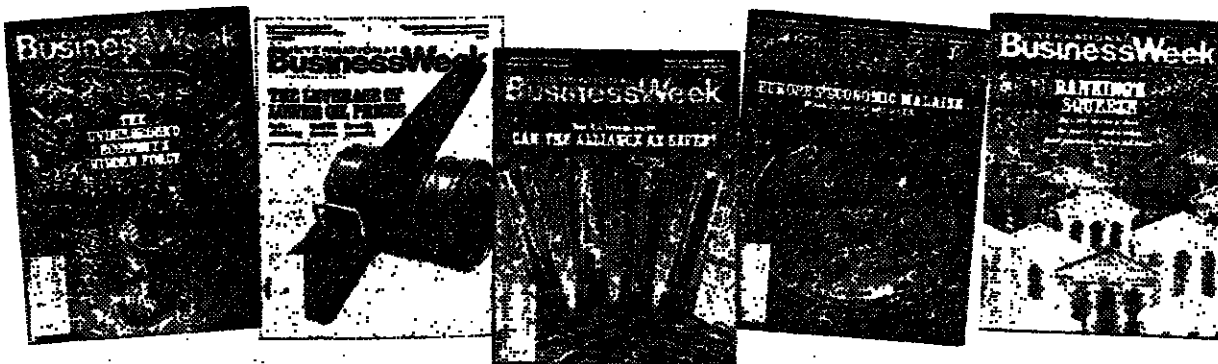
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MINING IN ZIMBABWE

A crucial industry marks time

By Tony Hawkins in Harare

MOST OF Zimbabwe's major mining companies expect to make a loss this year, due to the unhappy combination of constant—or even falling—prices and rapidly escalating costs, especially wages. This bleak assessment of the current state of Zimbabwe's strategically-vital mining sector was given at last month's annual meeting of the Zimbabwe Chamber of Mines by Mr Roy Lander, its president.

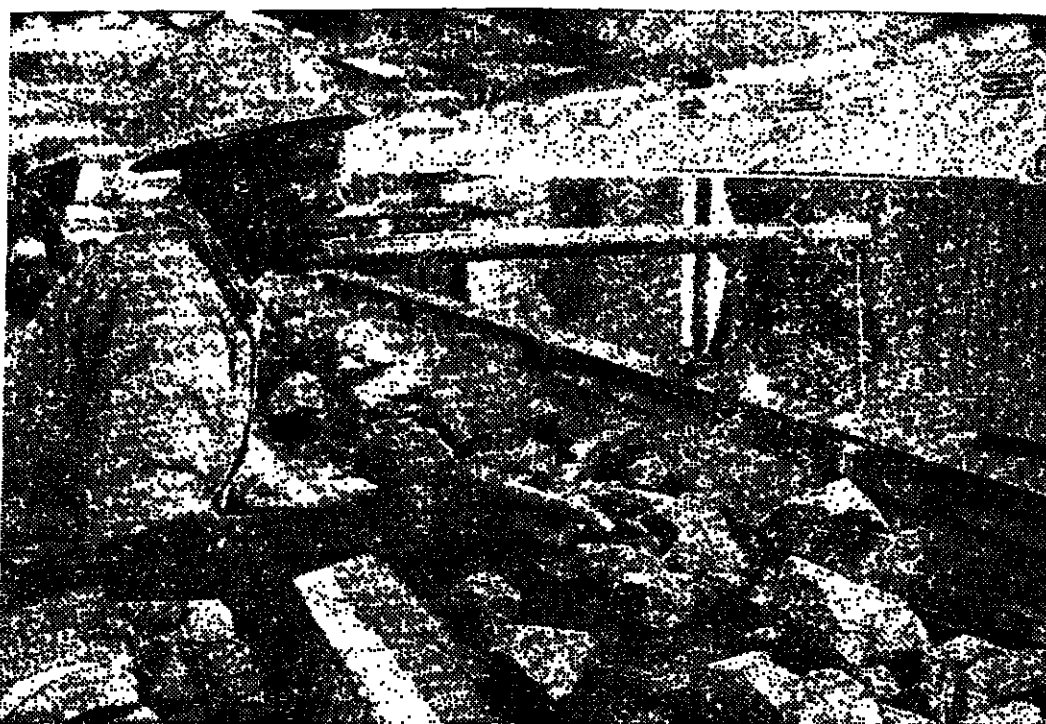
Mr Lander, a senior executive with the Anglo American Corporation in Zimbabwe and managing director of the country's largest nickel producer, Bindura Nickel Corporation, is well-placed to make such an assessment. His own company's fortunes offer a mirror image of what is happening across the industry. Profits fell from nearly £7m in 1980 to £2.75m last year and in 1982 Bindura is forecasting a loss of some £6m.

Of the other major mining houses, the Rio-Tinto Mining (Zimbabwe) group says it may well make a loss this year and has warned that its Empress nickel mine may have to be placed on a care and maintenance basis. Falcon Mines needs an average gold price this year of at least \$340 to break even, while MTD Mangula recently reported a first half loss and announced that it had been forced to borrow \$4.4m under Government guarantee, to ensure continued operations at its copper mines.

Indeed, the mining industry's after-tax profits slumped from \$94m in 1980 to \$29m last year. If the gloomy forecasts made by the large mining houses turn out to be at all accurate, this year profits will be negligible and the industry as a whole could even dip into the red.

The mining industry is strategically crucial from the foreign exchange viewpoint. It contributes only some 7 per cent of gross domestic product and less than 6 per cent of total employment. But mineral exports (including gold and ferro-alloys) were valued at some \$240m last year or 36 per cent of total exports. The main mineral exports were ferro-alloys (\$60m), asbestos (\$56m), gold (\$47m), nickel (\$35m) and copper (£13.5m).

According to Mr Lander, the market potential for asbestos this year looks "decidedly weak" and he sees "little



The sorting table at Lonrho's Corsyn mine at Mazoe, Zimbabwe

hope" of an early recovery in the price of gold. The gold price has been substantially lower so far this year than last and both copper and nickel remain in the doldrums.

The 13 per cent a year growth in the value of Zimbabwe's mineral production since 1970 was largely attributable to improved prices for the country's metals. In volume terms production was virtually stagnant, growing less than 1 per cent a year between 1970 and 1981. In volume terms, output in 1981 was the lowest it had been for 10 years. Last year's production of asbestos, chrome, coal, copper and iron ore was lower than in the mid-1970s.

Undoubtedly, the main problem is depressed world demand and prices, exacerbated by far-reaching cost increases, especially labour but also transport, fuel and electricity. At the time of independence in April 1980, the minimum wage in the mining industry was Zimbabwe \$38 a month (£28). In three stages, this was raised to \$105 a month (£78) in January 1982.

Mr Lander estimated that this year the industry's wage bill will be \$2100m more than in 1979. This means, in fact, that

the wage bill will have more than doubled (actual increase 115 per cent) over three years during which time the value of output will have risen an estimated 20 per cent. In other words, wages will have risen from 27 per cent of total output to almost 50 per cent. The impact of such wage increases on labour-intensive operations such as the chrome mines on the North Dyke in Zimbabwe has been extremely severe.

Escalating costs have been accompanied by stagnant or even declining productivity, because of emigration, with the industry suffering a substantial loss of skilled and experienced white manpower. At the end of last year, there were nearly 500 vacancies for skilled staff on the larger mines alone.

Although there has been a marked increase in exploration activity, there is very little new mine development in hand at present. Major expansion programmes, initiated some years ago, such as the Renco gold mine development by Rio-Tinto, underground work at Shangani nickel mine (Anglo American Corporation), asbestos mill expansion (the Turner Newall group) have been completed and the only substantial new project

currently under way is the expansion at Wankie Colliery to provide coal for the new thermal power station there. Capital budgets for 1982 have been "slashed," says Mr Lander, and spending on new mines has virtually stopped.

One major uncertainty—the establishment of the state-owned Minerals Marketing Board which is to take over the marketing function from the mining houses—has been resolved with the appointment of a general manager (whose name has still to be announced). But the industry is apparently relieved that an experienced metals man has been given the tricky task of establishing a sales operation at a time of international recession.

The mining houses, which strongly opposed the plan to "nationalise" their marketing function, say that, having lost the argument, they will now co-operate closely with the board to ensure maximum efficiency.

The next stage of state intervention in the industry will take the form of a mining development corporation to be established later this year. It will develop mineral properties in its own right and be the vehicle used by the Government for joint ventures in strategic fields

such as coal and uranium. But it is apparently not intended that the state should take a controlling interest in such joint ventures nor that it should purchase equity in existing mining operations, though the Government may yet have to do this to keep such mines afloat or to finance development.

The obvious solution to the industry's immediate problems would be a devaluation of the Zimbabwe dollar. Mr G. Carey-Smith, chairman of Bindura Nickel Corporation, who is also the Anglo American Group's chief executive in Zimbabwe has—rather tactlessly—called for a 25 per cent devaluation.

It is a measure of the insensitivity of big business in Zimbabwe that the chief executive of the largest single business entity in the country—and a South African-owned group to boot—should have publicly urged the Government to devalue. Whatever the logic of the suggestion—and it is common cause that the Zimbabwe dollar is significantly overvalued—such advice is best given in private.

That said, devaluation would give the industry temporary respite, though unless accompanied by wage and employment policies, the benefits could be rapidly dissipated in an economy that imports one-third of gross domestic product and whose imports, already strictly controlled, offer little or no scope for further foreign exchange savings.

In the longer run, viability will only be restored by the combination of higher prices, wage levels linked to productivity and adequate investment policies. The replacement cost of the assets of the larger mining houses is put by Mr Lander at \$2.3bn, and on the assumption that mines have a life of 30 years, the industry should be investing some \$75m a year merely to maintain the existing capital stock, let alone provide for any expansion.

However, in the past two years mining investment has averaged \$65m a year and with only one large-scale project currently under way—at Wankie—there is little likelihood of sustained volume growth until the late 1980s. Even that will occur only if an international economic upturn is accompanied at home by appropriate investment-inducing policies.

First Union General Investment Trust Limited

(Incorporated in the Republic of South Africa)

A MEMBER OF THE LIBERTY LIFE GROUP

INTERIM REPORT FOR THE HALF-YEAR ENDING 30 JUNE 1982

	Notes	Half-Year Ending 30 June 1982	Half-Year Ending 30 June 1981	Year-ended 31 December 1981
	1 & 2	(Estimated)	(Actual)	(Actual)
Net income after taxation		R7 600 000	R7 985 000	R14 138 000
Number of ordinary shares in issue		74 520 000	74 520 000	74 520 000
Earnings per ordinary share		10.20 cents	10.71 cents	18.97 cents
Ordinary dividends:				
Interim—declared 11 June 1982		5.0 cents	5.5 cents	5.5 cents
Final—declared 10 December 1982		—	—	5.5 cents
		5.0 cents	5.5 cents	11.0 cents
Net asset value per ordinary share	3	225 cents	280 cents	309 cents

NOTES

- The income of the Trust does not accrue evenly over each half-year period of the financial year but is dependent on the timing and dividend policies of the Trust's underlying investments.
- Surpluses or deficits on realisation of investments are transferred to a non-distributable reserve in terms of the articles of association of the company and are not included in the results above.
- The net asset value shown under 30 June 1982 was calculated at the close of business on 9 June 1982 after deducting the ordinary dividend herein declared.
- Your directors anticipate that, in the absence of unforeseen circumstances, the Trust will record a modest increase in earnings and dividends for the year as a whole.

DECLARATION OF INTERIM ORDINARY DIVIDEND IN RESPECT OF THE YEAR ENDING 31 DECEMBER 1982

Notice is hereby given that interim ordinary dividend No 43 of 5.0 cents (1981: 5.5 cents) has been declared in respect of the year ending 31 December 1982 payable to ordinary shareholders registered in the books of the company at the close of business on Friday 25 June 1982. The ordinary share register of the company will be closed from Saturday 26 June 1982 to Saturday 3 July 1982 both days inclusive.

The dividend has been declared in the currency of the Republic of South Africa and cheques in payment thereof will be posted from the offices of the South African and United Kingdom transfer secretaries on or about 30 July 1982.

Cheques in respect of ordinary dividends issued by the United Kingdom transfer secretaries will be drawn in United Kingdom currency equivalent as at 23 July 1982. Non-resident shareholders' tax at the rate of 15% will be deducted from dividends where applicable.

On behalf of the board
D. Gordon (Chairman)
J. R. McAlpine (Director)

Johannesburg
11 June 1982

South African Transfer Secretaries
Central Registrars Limited
4th floor
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CONSOLIDATED BALANCE SHEET
(In thousands)

ASSETS	March 31, 1982
Cash and due from banks	\$ 3,593,986
Time deposits, due from banks	2,435,569
Investment securities	4,472,754
Trading account securities	735,943
Funds sold	1,092,857
Loans	22,225,880
Less: Unearned income	424,846
Allowance for loan losses	263,706
Net loans	21,537,328
Lease financing	744,276
Bank premises and equipment	698,453
Customers' liability on acceptances	1,244,962
Other assets	909,282
Total assets	\$37,465,390
LIABILITIES	
Deposits:	
Demand	\$ 7,441,979
Demand—NOW	1,181,180
Savings	3,850,630
Other time	12,276,310
Foreign offices	2,799,403
Total deposits	27,549,502
Short term borrowings	5,585,408
Acceptances outstanding	1,249,191
Other liabilities	817,584
Notes, debentures and mortgages	625,429
Total liabilities	35,827,114
CAPITAL	
Stockholders' equity	1,638,276
Total liabilities and stockholders' equity	\$37,465,390

For more information contact: London First Interstate Bank, Brian Weston, Vice President, California House, 36/39 Essex Street, London WC2R3AS, England. Telephone: (01) 353-4211. Telex: 883307, Cable FICALBANK or Los Angeles First Interstate Bancorp, Bruce Willson, Senior Vice President, 707 Wilshire Blvd., Los Angeles, CA 90017, (213) 614-3103. L.A. Telex 674421.

First Interstate Bancorp

INTERNATIONAL BONDS

Shake-out for rudderless market

As painful as the shake-out may be for some houses, it also

helped others—those with the requisite nerve and capital—to pick up hammering at knock-down

puts up Bergans At Stockholm prices. The question facing the market this morning, however, is whether the catharsis is finished or not.

About the only bright spot in the Eurobond market is the sterling sector where falling interest rates have produced a few new issues. Both the £30mm Banque Francaise du Commerce Extérieur and Norsk Hydro 14½ per cent bonds seem to be doing well, quoted at discounts of 1 per cent or less. New issues of 1 per cent or less, the watershed

The samurai bond market (foreign borrowers in the domestic yen sector) fell by 1 point last week amid little trading. Eurofima's new ¥15bn 8.4 per cent paper appealed to Japanese domestic investors, however, and traded close to its issue price of 99½.

Alan Friedman

CS	6,284
SBC	6,500
Citicorp Intl.	7,625
Soditic	7,000
<hr/>	
SG Warburg	14,500
Hambros Bank	14,500
<hr/>	
ABN, Amro Bank	*

Kredietbank Intl.	14.118
Yamaichi Secs. Bank of Tokyo	8.712 8.500

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TECHNOLOGY

EDITED BY ALAN CANE

Total could cut cost of pipeline repairs

BY ALAN CANE IN BERGEN

A TECHNIQUE for repairing deep-sea pipelines has been developed here by the French Total CFP organisation, which promises to cut by half the cost of conventional repairs.

It consists of a method of inserting a rubber composition plug in the pipeline on either side of the damaged area, so the faulty section can be cut out without flooding the line.

According to Total CFP, this technique when it has been fully proved, should cut the cost of repairing major damage to, say, the 300 km Frigg pipeline from US\$400m to US\$200m.

The basic principles are not new. British Gas has been using a technique involving rubber plugs for low pressure pipelines since at least 1968 according to industry experts—but the Total technique is designed specifically for deep water where pressures can be 300 atmospheres per sq in and more.

No novelty

That such a technique is no mere novelty is illustrated by the fact that official figures show there were at least 52 instances of damage to gas and oil lines in British waters (chiefly in the North Sea) between 1975 and 1981.

Most of these were caused by ships' anchors or by trawl boards; there was no loss of life and in only one case was there significant leakage.

Nevertheless, a deep sea repair kit is becoming an essential part of the pipeline contractor's set-up.

Conventionally, if a gas pipeline is damaged (buckled in the industry jargon) the flow is cut off and the pipe flooded with seawater prior to cutting out the damaged section and replacing it.

It is possible to add in a piece of by-pass piping to keep the flow going during repairs, but this leaves the repaired line with flanges protruding; these are clearly weak points.

Flooding a gas line is a ticklish procedure; anti-corrosion chemicals have to be added to protect the inner surfaces of the pipework and there is also the possibility of a chemical reaction between seawater and

hydrocarbons in the gas, resulting in an ice-like substance which can block the line.

According to Mr John Lowe, of British Undersea Pipeline Engineers (BUPE), if Total has indeed developed a technique able to plug a 32-inch undersea pipeline to withstand pressures of 300 lb per square inch, the undersea contractor's reputation will have been considerably strengthened.

Essential repairs

Mr Alan Millett of British Undersea Engineers put it more strongly: "It is essential in gas pipeline repairs underwater to avoid the formation of hydrate in the line."

Does the Total technique live up to its promise? First, it must be said that Total is releasing details of the technique at a very early stage; it has spent about Nkr 15m so far on research and development and expects to spend about Nkr 40m in all by the end of the project.

Land tests of the system will not be completed until the end of this year.

A complete repair operation at the depth of the Frigg line will not be demonstrated until the spring of next year.

If the Frigg line was damaged today, Total could not use its new technique to repair it despite the huge savings promised.

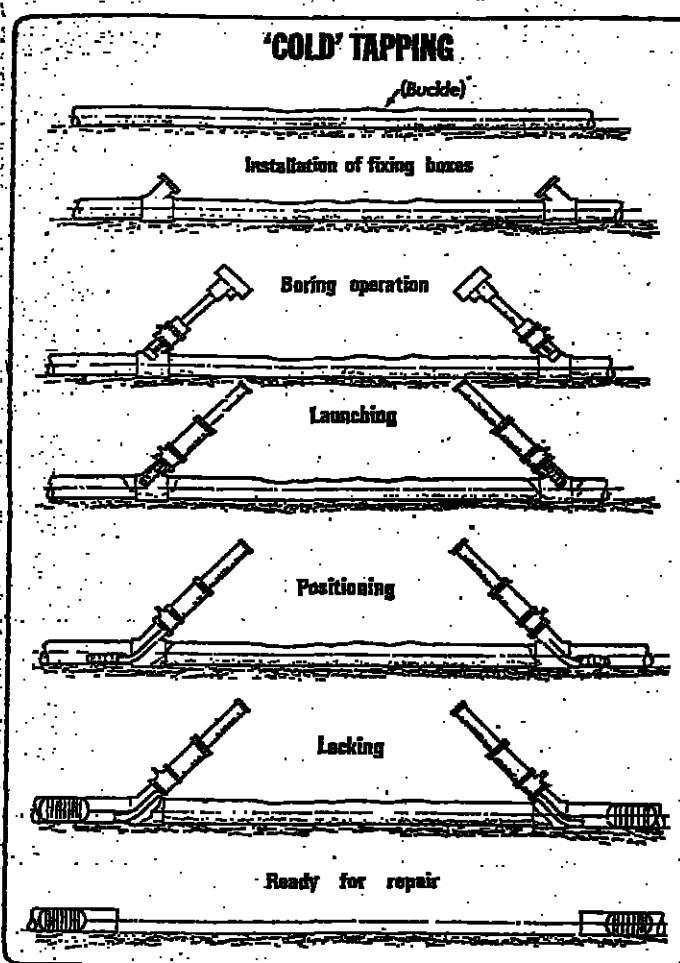
What Total has done is develop a method of trepanning a hole in an undersea pipe, cleared of gas, through which mechanical arms (lammers) thrust the plugs into the line. The hole has to be cut at 45 degrees to allow suitable clearance for the plug.

The plug can be one of two kinds—a capsule, steel braced like a Michelin tyre, developed by Kleber, or a rubber composition ball developed by Pronal.

When in place, the plugs are inflated using sea water to a pressure at which they seal the line effectively.

Once the line is sealed, the damaged section can be cut out, and a new section let in, using conventional hyperbaric welding techniques.

How are the plugs removed from the line? Gas pressure



About 150 metres down, divers attach the fixing boxes to the damaged pipe to take first the tapping machine and then the plug launcher. Buckle and boxes are then cut away.

in the line, when it is restored, is considerably above the pressure the plugs are designed to resist, and they are simply blown along the line and out.

The secret of the Total "cold tapping" technique is the new composition rubbers used in the plugs. Pronal is a specialist in the kind of elastomers Total has found essential for its oil technology.

The contractor for the project—part of Total's wide ranging deep-sea pipeline programme—is Comex-Kongsberg;

the work is going on outside Bergen where there are adequate shallow and deep water test facilities.

Mr Rene Quinn, cold tapping project manager, said he believed the new technique could save 40 of the 85 days it now takes to flood, dry and repair a line. The cost to the customer would be in the region of 5 per cent of the revenues saved.

The technique will be offered to pipe line operators on a royalty basis.

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Talking through the typewriter

A MACHINE called Type-n-Talk developed by Votrax of Detroit has been made available in the UK by Sands-Whiteley Research and Development of Royston.

The unit can work over an RS 232 link to a variety of computers and allows any alphanumeric material entered on a keyboard and normally seen by the user on a VDU screen, to be heard from a loudspeaker.

Thus, dumb people become able to speak through the machine and blind people,

who cannot use computers where interaction with a screen is involved, can now interact on a verbal basis with computing systems. Typewritten words are automatically translated into "electronic" speech by the unit's microprocessor-based text-to-speech algorithm.

There are some restrictions about how the English words are typed—something of a phonetic approach is used so that for example "plough" is entered as "plow" to avoid "cough, bough, dough" problems. GEOFFREY CHARLISH

Telephone efficiency

USING telephone lines more efficiently is the aim of ATS Communications, of Haywards Heath, Sussex.

It has recently introduced the telephone line doubler which it says can increase the telephone call capacity on a limited number of telephone lines.

The equipment uses a technique borrowed from satellite communications. Basically, a microprocessor listens for the natural pauses between conversations and uses any

silences to insert part of someone else's conversation.

By interweaving the speech it is possible to almost double capacity of the telephone system. The microprocessor ensures that one conversation is not mixed with another.

ATS say that the major users of such equipment would be major companies which have a number of privately leased lines for inter-office communications. More information on 0444 414911.

Portable terminal

WEIGHING ONLY six ounces and with dimensions of 5 1/2 x 2 1/2 x 1 1/2 inch, the latest portable terminal from MSI is equipped with an acoustic coupler and can clip directly on to the mouthpiece of a telephone for data transmission to a remote location.

The MSI/85 has a 12 digit liquid crystal display and its 20-key keyboard will accept a wide variety of data formats including modification of entries and check digit verification.

To confirm or amend previously made entries it is possible

to page backwards through the data until the entry in question is located.

Up to 4,000 characters of data can be accumulated in this way for later transmission at the press of a key. The unit is powered by disposable wrist-watch batteries which will provide over three months' regular service.

The machine, which can also be used as a conventional calculator, costs £185 in quantities of 100. More on 0734 587861.

Aid for robot welding

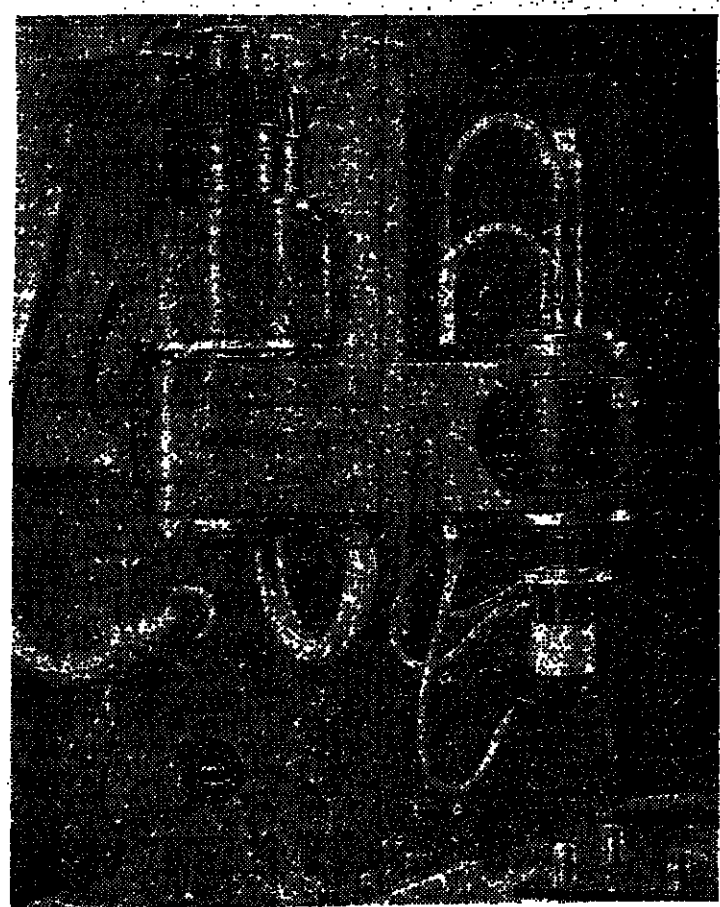
A NEW range of high speed robot manipulators called Orbit has been launched by ESAB. It will be of interest to companies intending to bring in robot welding of heavier workpieces since there will be models able to cope with loads of 160, 500, 1600 and 5000 kg.

The machines use servomotor rather than pneumatic drives with the result that heavy workloads can be turned through 90 deg in 2.7 secs compared with about 11 secs in the company's earlier

models.

It is claimed that these new machines, of low inertia, are not subject to heavy stresses because balancing is excellent and the workpiece is moved around in its own centre of gravity.

Movement is controlled by a microprocessor, as are the welding parameters, and setting up a program is said to be no more difficult than using a simple calculator. More from ESAB AB, Haskelsgatan 72, Box 5904, 402 77 Gothenburg, Sweden.

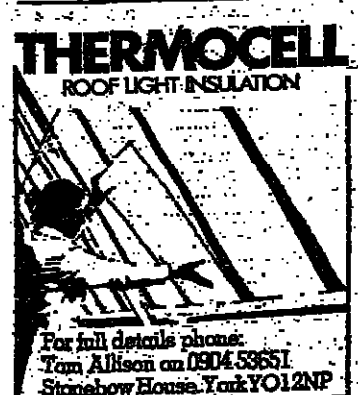


The Duros PT 300H from Dainichi-Sykes Robotics is a DC servo motor driven robot, shown here stimulating a precise assembly process to a tolerance of ± 0.1 mm. The PT 300H, which is also available in vertical configuration as the PT 300V, features either pneumatic or DC servo driven vertical movement to assist positioning. Details from Dainichi-Sykes Robotics Limited, Walton Summit Centre, Bamber Bridge, Preston, Lancashire. Telephone 0773 322444.

High speed analogue data store

MICRO CONSULTANTS, has launched a new version of its high speed data recording system which is designed for military and industrial applications.

Dubbed PCL, the system is capable of accepting several hundred analogue channels but stores the information on only 26 tape recorder tracks, to use tape economically. More information on 01-668 4151.



Estimating and control by computer

P-E CONSULTING GROUP and CFS Data Systems have developed a microcomputer based system for estimating and control.

Called "React" it costs only £10,000 for a single user system and just under £20,000 for four terminals, processor, 10 Mbyte Winchester disc drive and 240 characters per second printer.

The system is claimed to carry out assembly by build up and quotation summary listings, component routing information, estimating routines for material and labour costs, progress control and cost reporting.

So CFS and P-E are the latest to offer a microcomputer based solution to what has been a problems solved using a mini. More on 021 707 3866.

ALAN CANE

This announcement appears as a matter of record only

May, 1982



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Continental Illinois National Bank and Trust Company of Chicago
Middle East Bank Ltd., Dubai
Dai-ichi Kangyo Finance (Hong Kong) Limited
The Muslim Commercial Bank Limited
The Saudi National Commercial Bank (OBU Bahrain)
Al-Ahli Commercial Bank, B.S.C.
Nanyang Commercial Bank Ltd.
The Nippon Trust and Banking Co., Ltd.

Gulf International Bank B.S.C.
Chemical Bank
The Chase Manhattan Bank, N.A.
Bank Al-Jazira
Libyan Arab Foreign Bank
The Bank of Nova Scotia Asia Limited
Kuwait Asia Bank E.C.
The National Bank of Kuwait S.A.K.
The Saudi British Bank
First Pennsylvania Bank N.A.
National Bank of Abu Dhabi
Allied Bank of Pakistan Ltd.

Agent

Bank of America International Limited

WORLD STOCK MARKETS

NEW YORK

1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	9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FINANCIAL TIMES SURVEY

Monday, June 14 1982

Channel Islands

The popular and deserved view of the Channel Islands as a convenient and pleasant holiday resort has come to be modified in recent years by the growth of a sophisticated offshore banking centre. This has greatly reinforced their economy

Banking rivals tourism as mainstay

BY ANTHONY MORETON, Regional Affairs Editor

FROM THE size of the crowds moving along St Helier's pedestrianised King Street on Jersey or the High Street at St Peter Port on Guernsey it would appear that the Channel Islands are having a good season. Certainly tourism is much improved on Jersey this year, though the omens are not quite so bright on Guernsey where forward bookings are slightly down.

What has helped Jersey is television. Last year the island was the backdrop to a BBC detective series called *Bergerac* and this led to an enormous increase in interest in Jersey. Hoteliers and the tourist authority report a surge of inquiries while the series was running and many visitors mentioned it while booking.

Fortunately for Jersey the BBC is making a second series for showing this summer and is planning to re-run last year's series in 1983 so Jersey should continue to benefit for the next couple of years. With the fine spring weather, which always helps those holidaymakers who delay booking until the last moment, there are hopes that

Jersey may edge close to the record numbers who arrived in 1980.

The resurgence in the holiday industry in Jersey and, to a lesser extent the holding of the line in Guernsey, where the outlook appears to be for a drop of no more than 2 per cent this year, is gratifying. Tourism still accounts for a very large share of the Islands' national incomes and any drop has to be made good elsewhere.

But if tourism continues to play a strategically important part the Islands' main strength these days is as an offshore financial centre. With a single rate of tax—20 per cent—and no capital taxes the Islands are an enviable place to do offshore business.

That business continues to expand in both islands. One more international bank, Anglo-Irish Bank, has opened in Jersey, bringing the total to 48. A number of others have also made approaches to the authorities and a decision is expected towards the end of the year.

Guernsey has not seen any increase to its strength in the past two years but another bank, coming from outside Europe

and the U.S. is expected to announce its intention to open in St Peter Port within the next few months. This would bring the total to 49.

Both islands now are in the happy situation of being able to be very selective towards potential applicants. They are predominantly looking for blue-chip names that will add to the internationalism of the islands and are less likely to smile favourably on a bank which duplicates the services or geographic area of one already there.

On Jersey the finance and banking sector now accounts for about 25 to 26 per cent of the national income, while in Guernsey it is just over 40 per cent. On Jersey the wealthy immigrants contribute another 23 to 24 per cent of national income and, as in the finance sector, the States (or government) takes a very selective line about potential immigrants.

Wayside

It is probably more difficult for a wealthy man to get into Jersey than into Heaven. Although there are no written rules it is generally accepted that a potential immigrant must be able to contribute at least £10,000 a year in tax, which postulates a gross income of £50,000, and must buy a house that will cost about £200,000. These figures vary slightly according to economic circumstances—that is, whether Jersey wants more or fewer people.

It is not enough, though, simply to have money. A tough interview with the island authorities is necessary and many fail by the wayside. At the moment Jersey is taking about 15 wealthy people a year, though it might edge up to 20 this year.

If the potential immigrant does not succeed in this approach he, or she, can live in digs for 10 years after which they are allowed to rent accommodation for another 10 years. Then, after 20 years, they are allowed to buy a property.

On Guernsey the rules for the rich are rather different. A potential immigrant can take up residence if he can buy a house on the open register. There are only 1,200 of these and only a small number are on the market at any one time. They invariably command a price well into six figures.

These regulations have not stemmed the flow of those who want to live on the Islands. For this, the Islands point to their political stability, financial probity, attractive climate, nearness to London and pleasant environment.

It is the first two of these factors which have contributed to their enormous growth as financial centres. Neither the abolition of exchange controls in Britain in 1980 nor the appearance of International Banking Facilities in New York earlier this year had done anything to reverse the flow of funds into the Islands.

It was thought by some commentators at one time that the New York move might lead to

a repatriation of Euro-dollar funds to the U.S. but the figures show no reduction in the level of deposits recorded in either island this year.

The development of international loan operations and their funding has led to deposits on Jersey rising above £13bn. This compares with £7.9bn at the end of 1980 and £11.5bn at the end of last year. On Guernsey it was reported that there was not a great amount of "booked" business on the island because it was much more a transaction centre. Here, too, funds have been rising strongly and are now approaching £3bn.

Both islands continue to attract new company registrations. The total went to 2,474 in Jersey last year compared with 2,288 in 1981. The big growth was in trading companies registered for residents outside the British Isles, where a 24 per cent increase took the figure to 1,078.

The same rise took place in Guernsey, where 1,073 companies were formed in the year, the majority for non-Britons. The increasing internationalism of the new company registrations is a matter of considerable satisfaction to the authorities on both islands.

Captive

Stung perhaps by the success of Guernsey in setting up as a centre for the captive insurance business Jersey is moving into this field too. An Insurance Business Law is being proposed which will remove the impediments to incorporating an insur-

NEW COMPANY REGISTRATIONS					
JERSEY					
	1977	1978	1979	1980	1981
Trustee, finance and mutual fund companies	74	51	46	55	38
Private investment companies for:					
Jersey residents	114	102	88	71	58
British Isles residents	220	168	202	209	149
Residents outside British Isles	373	384	366	521	527
Trading companies for:					
Jersey residents	368	301	310	283	202
British Isles residents	246	256	310	300	323
Residents outside British Isles	374	503	698	889	1,078
Total	1,769	1,765	2,020	2,288	2,474
Aggregate companies at year-end	11,387	12,513	13,813	15,210	16,643
GUERNSEY					
Number of companies at year end	4,924	5,526	6,162	6,690	7,295
of which formed during year	899	879	898	1,003	1,072

ance company. This law is expected to be debated by the States in the summer and, if passed, could be law by next spring.

However, Jersey's intention is to allow in only the blue-chip names in the hope that this method will be self-regulatory. The Islands have a fear of a spreading bureaucracy.

Such an approach could be short-sighted. Insurance is a fast-moving business and an amount of regulation is almost certainly necessary. Guernsey, which has allowed captive insurance for some years, and now has over 100 companies, is moving towards a new insurance law which will allow it greater control over its captives.

The island has the ability to vet companies when they are set up but now believes it needs an on-going capability which will give it closer supervision of the industry. It is concerned about the move by captives into third-party business and believes that if this happens such companies should be properly capitalised and have proper solvency margins.

Guernsey is also noticing the emergence of an international reinsurance market, which reinforces its belief that some degree of regulation is necessary.

The long saga of Jersey's attempt to bring its company legislation up to date appears to be coming towards a conclusion. The story started back in 1971 when a former official was asked to draft a revised company law to take into account modern conditions. That report, published in 1975, was received with stunned amazement and the financial community fought a long and so far successful battle against wide-ranging change.

However, partly under outside pressure and partly because of a recognition of the need to make some changes, the Islands have been edging ever nearer to reform. A Security of Intangible Property Law, which allows intangible movable property to be given as security for a loan, was passed last week by the States. This was the least important of the recommendations made in the 1975 report.

The next move will be the insurance law and then it is hoped to make progress with a new trust law, the final draft of which is being considered by officials. This will redefine the duties, powers and responsibilities of trustees and confirm the validity of trusts in Jersey. It is hoped to have this debated by the States by the end of the year.

But the big one, a new company law, is still a long way away. Equally distant is any move on insolvency. "Some progress" is reported to have been made on both items but the impression left is "not much".

Instrument

It has to be accepted that company law works in Jersey and that no matter how long it takes to bring in new legislation neither the island nor the financial community nor outside interests will suffer. But in a quickly changing world there is need for an instrument which will reflect modern conditions and only the inherent conservatism of the islands has prevented the adoption of new laws to meet modern conditions.

If company law revision is of particular concern in Jersey, Guernsey is much more concerned with attracting light industry to counter the structural changes that have taken place following the run-down of horticulture and the economic pressures on agriculture and fishing, three of the island's "traditional" industries.

Guernsey already has a certain amount of light industry, including one factory, Tektronix, which employs 600 workers. Its present industry covers micro-electronics, boat-building, toys, industrial heaters, temperature control units, packaging, knitwear, pharmaceuticals and food processing.

The island has launched a campaign to attract new industry. Up to now, according to Mr Roy Le Poidevin, president of the States Committee for Commerce and Light Industry, "we have always taken a passive role. Now we are moving over to a more active stance. We specifically do not want to concentrate on micro-chip or electronics industries but we do want to attract a wide range, a cross-section, of light industry."

The campaign started last October but it has really got off the ground this spring and Mr Le Poidevin confesses to being "very pleased indeed" at the response. "We are getting inquiries not only from industrialists but also from commercial firms which want to feature us."

The intention of the drive to seek more industry is to broaden the base of industrial opportunities, especially for young people. Although unemployment on the island is not high by UK standards—just under 700 out of a workforce of about 26,000—there will be 650 young people coming on to the register this summer and the evidence is that long-term unemployment is rising.

Ask the question.



- 1 Can you give me quotations for deposits in sterling and other currencies?
- 2 I'm resident outside the UK. How can you help me?
- 3 What are the advantages of setting up a company in the Channel Islands?
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Accommodation? Good value at all levels. Many hotels are holding their prices at last year's rates. The top hotels also have sophisticated conference facilities for groups of varying sizes, including suites for smaller sales meetings or seminars. Jersey's main conference centre is at Fort Regent. It takes 2000 delegates in its Gloucester Hall, and 140 in the presentation complex.

Why not enjoy your conference this year? For details, write to John Layzell at the Jersey Convention Bureau, St. Helier, Jersey, Channel Islands. Or phone: 0534 78000.

Jersey

small island big talking point

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CHANNEL ISLANDS II ISLANDS NOTEBOOK

BY ANTHONY MORETON

Travel by air

IF YOU'VE time to spare, go by air. The saying is just as applicable today as it was in the days of shoe-string and sealing-wax flying.

I remember James Cameron once writing a heartfelt piece about the travails of air travel. At the end of a long arduous stint many years ago he landed in New York and determined on a relaxed trip back to Blighty on one of the Queens. His plans were shattered when he received a cable from his office on the last morning in New York stating starkly: Urgent. Proceed Londonwards soonest. (They really did send cables like that in the old days.)

Cameron wearily resigned himself to the loss of his sea crossing and booked a ticket on the first available flight for London. In those days, before the Atlantic could be flown in a single hop, the route went via Gander, Greenland and Prestwick.

On the way Cameron's plane hit fog at Gander, engine trouble in Greenland and suffered further delays in Scotland. A very weary and washed-out Cameron arrived five days late at Waterloo on his way home to be met by passengers streaming off the boat train from Southampton fully relaxed, well fed and nicely tanned by the Atlantic breeze.

I can't claim that my flight to Jersey came into that category but it always seems to be my misfortune to set out for the islands when some hazard of weather conspires to defeat man's ability to keep aircraft flying. I once spent a whole day at Gatwick waiting for the first snow for heaven knows how many years to be cleared from Guernsey's runways.

This time, and not for the first, it was fog. Last year I could not get from Jersey to Guernsey and had to make a dash for the sea ferry, which

was itself hours late. Fog is all the more unbelievable at the destination when it is patently so fine at Heathrow.

The one consolation is that people who live on islands know the problem only too well and build it into their calculations. You fix an appointment for 9.30 and they reply they will be glad to see you when you arrive, which is a very different thing. I once worried about not being able to get off the St. Helier in winter and was told not to worry, my hotel bed would still be available. How come? I asked, the hotel is full. "Yes," I was told, "but if the aircraft does not come in the person we let your room to won't be arriving. So it's yours."

Wealth symbols

IF YOU are rich and live on either Jersey or Guernsey the thing to do is to flaunt your wealth. No end of Rolls-Royces, Ferraris and Jensens are to be seen despite a speed limit on Jersey of 40 mph and an even more courtly 35 mph on Guernsey. These speeds it must be difficult to get a Rolls out of first gear and the cost in petrol quite horrible (though softened by the price of just over £1 a gallon). On Guernsey the Ferrari owner has about 135 mph in reserve.

Things were not always thus. Older residents on Jersey can remember the time when there was just one Rolls on the island. "There goes Lady Trent," they would say. To have the only Rolls showed a real touch of class.

If the speed limits are frustrating the islands do have one good custom of alternate filtering from the right at roundabouts and unmarked crossings. This prevents long queues of stationary cars waiting to jump into a gap. Drivers always let the car on the right go first knowing that their turn comes next. Traffic is heavy but jams

are few. Driving manners, like other manners, have a nice old-world touch about them. I saw one young boy, age about nine, lift his cap to the crossing warden as he came out of school.

Local flights

THE FLIGHT between Guernsey and Jersey takes just 15 minutes and must be the nearest thing to the days of pioneer flying one can get in the UK today. Airguerny Air Services' Triplaners take 16 passengers sitting two abreast and so light is the aircraft it is virtually impossible to open a paper, let alone turn the pages.

For those who like their flying there's all the fun of watching it actually happen. Since there's no cockpit the pilot sits just a row ahead of the first two passengers and those in the front of the plane get a full view of all the checks he undertakes; lights come on or go off, switches are flicked, levers pulled or pushed and suddenly, you're in the air. For those who are rather more apprehensive about flying the trip must be hell.

The airline plays an important role within the islands because it not only provides a bus-type service between Jersey and Guernsey but also links Alderney with the two as well as Southampton, Shoreham and Cherbourg. One of the fleet has the registration letters G-JOBY. It Airguerny were an American airline a pilot would no doubt have christened that plane Pal Joey.

Tailpiece

THERE IS a wine bar and restaurant in the centre of St. Helier, on Jersey, called No. 10. Next door to it the building is being converted. The name of the contractor is Thatcher.

Water supply becomes political issue

THE CONCEPT of nationalisation is so alien on Jersey that many of its inhabitants are known to have uprooted from the UK just to avoid it. All the more surprising, therefore, that the island has just gone in for a little public ownership itself and, moreover, has done so without any overt opposition.

At the heart of the issue is who should control the island's waterworks or, more specifically, the 100-year-old Jersey New Waterworks Company. Water is an emotive enough subject in this country; ask the Welsh. But on

islands water is one of the most important and jealously-guarded resources.

Plans to create a reservoir by flooding a local beauty spot led last year to a shareholders' revolt (the only sort of revolt deemed socially acceptable on Jersey) as a result of which three shareholder representatives were appointed. One of those, Mr Colin Tett, was a London accountant who claimed to have accumulated about a quarter of the shares.

The island's authorities were disconcerted at the size of this shareholding and the

States agreed last week to spend £1m on acquiring just over half the shares in the company. Mr Tett attempted to counter this move by offering to buy shares providing the directors backed his bid and accepted it for their own holdings. They refused and went for the Government offer.

So Jersey looks like getting a national water board. One wonders if there will be any more here long to privatise the authority. Any number of high-Tories at Westminster could give guidance on this if wanted.

DATAPROCESSING HAS LINKED OLD AND NEW INDUSTRIES

From fruit to offshore finance

WHEN Fruit Export, a 78-year-old Guernsey firm of tomato growers and packers, invested in a computer in 1971 it was not looking much beyond mechanising its own accounts and offering a similar service to other growers and local businesses.

But the venture, launched at a time when tomatoes were still Guernsey's mainstay, has given Fruit Export, through its computer subsidiary, Datalink (CI), a profitable stake in the offshore finance industry that has increasingly taken over from horticulture.

Packages

At Datalink's computer bureau alongside Fruit Export's packing sheds on the outskirts of St. Peter Port, about 20 Channel Islands-based offshore funds are being processed.

The bureau is also handling, along with work for its parent company and other growers, an increasing volume of business for banks, finance companies and professional firms.

About 70 per cent of the annual returns made to the Guernsey company registry, and 35 per cent of those in Jersey, are processed by Datalink.

The change from being a horticulture-orientated service to being part of the finance industry's infrastructure began when Mr John Hare moved from Bermuda in 1977 to join Datalink as managing director.

With 20 years computer experience behind him, he had been data processing manager since 1968 for the Bank of Bermuda, going there originally to set up all their computer systems.

His arrival coincided with an approach to Datalink by Kleinwort Benson's Jersey and Guernsey subsidiaries, which were looking for an integrated computer system to replace their ageing mechanical and electronic accounting equipment.

Mr David Hinchaw, who heads Kleinwort Benson's operations

in the islands, says no existing banking package seemed to come anywhere near meeting their requirements.

The packages on the market were generally geared to substantial foreign exchange and money market dealing operations.

What Kleinwort Benson wanted was a system capable of handling a typical offshore banking situation, involving a large number of deposit, loan and current accounts, as well as substantial stocks and shares transactions, largely on behalf of managed trusts and companies—and all stated in a variety of currencies.

The system also had to be independent: there was no question of linking into a computer-based outside the Channel Islands. "We felt that clients must be totally confident that information regarding their affairs was retained entirely within the Channel Islands," says Mr Hinchaw.

One of the most wasteful aspects of Kleinwort Benson's existing system was that banking and security transactions had to be entered three times—first into the bank's own books, then into those of trusts and managed companies, and finally at the year-end into balance sheet and report formats.

It was therefore stipulated that the new computer system should automatically produce a mirror entry of each banking transaction in a separate trust or company record—and in the appropriate currency—and simultaneously post away the balances for the end-of-year reports.

Specifications

The specifications were clear, at least in outline; the problem was to get them translated into a working software package. Kleinwort Benson, which did not have computer analysts or programming staff in the Channel Islands, decided that the best method would be to tie up with a suitable consultancy firm. Datalink was chosen because it was on the spot and a long period of development, requiring day-to-day liaison, was foreseen.

It took four years of close co-operation between the two

teams to produce Databank—but it was "a good marriage," says Mr Hare.

The result was a self-contained, in-house system that could handle all Kleinwort Benson's Channel Islands banking, company and trust management, securities and investment portfolio operations.

Since then a similar system has been put in for Lazard Brothers in Jersey and for the Royal Bank of Canada in Guernsey. In September Hambros Bank (Jersey) is to install it.

Mr Hinchaw welcomes the use of the offshore package by other banks, because he believes this could lead to a useful exchange of experience, with Datalink acting as the clearing house for new ideas.

Meanwhile a further phase of Databank to handle portfolio valuations is being developed for Lazard Brothers. Datalink also plans to put offshore unit trust funds processing on an in-house system for selected banks within the next 12 months.

Benefit

A major benefit for Channel Islands banks is that they have been able to expand their business without having to apply to bring in specialist staff from outside—or try to tempt them away from other local employers.

In no case have computer-trained staff had to be imported to operate Databank; it is a completely on-line system that has proved to be easily worked by existing staff.

Datalink itself is very much an indigenous enterprise. Most of the team are islanders attracted back from industry or university on the mainland. Only three of the 27 staff—one of them Mr Hare himself—are under licence from the island's housing authority through lack of residential qualifications.

As a final reminder of the company's roots in Guernsey soil there is 78-year-old Mr Reg Warley, who joined Fruit Export 60 years ago, retired, and is now back working in Datalink's accounts department.

EDWARD OWEN



Golfer Tony Jacklin tees off from the roof of the St. Pierre Park Hotel in an unusual "topping-out" ceremony

Money goes into hotels

IN AN unusual "topping-out" ceremony golfer Tony Jacklin last month drove off five balls from the roof of the St. Pierre Park Hotel, which is being built on the site of a former French Catholic college in Guernsey. It was not just an ordinary celebrity appearance, however, because Jacklin is the designer of a nine-hole golf course in the hotel's 40 acres of grounds.

The 134-bedroom St. Pierre Park, a \$44m investment by Jersey's Am Street Brewery, is claimed to be the largest project undertaken by private enterprise in the Channel Islands. Scheduled to open next March it will give Guernsey a much-needed extra conference hotel with amenities such as an indoor swimming pool, health club and shopping arcade.

Although Channel Islands hoteliers had a difficult time in 1981 (this year is looking rather better, especially in Jersey), the level of investment gives no impression of an industry lacking confidence.

Within the next month a \$1m extension will be unveiled at Jersey's elegant Hotel L'Horizon on St. Brelade's Bay—one of the very few hotels in the islands that has risked putting up its rates this year.

In the more popular-priced market \$1m is being spent on Jersey's Mayfair Hotel by the island's second largest group, Modern Hotels.

Jersey has, however, what is virtually a new hotel right on the St. Helier harbour front after the rebuilding of the Pomme D'Or at a cost of nearly \$4m. It is one of five hotels owned by the island's largest group, Seymour's, a family concern controlling 1,877 beds.

At one time Jersey's only conference hotel was the 620-bed Hotel de France, conceived in the grand old tradition. It is still the main venue for large gatherings and banquets, but has been joined by several others, among them the Atlantic, Grand, L'Horizon and Mermaid.

Latest arrival is the Pomme D'Or, which in its rebuilt form has facilities for up to 200 delegates and has become the first Channel Islands member of the Guaranteed Venues scheme.

Jersey's meeting-place for conferences of 1,000 to 2,000 is the Fort Regent leisure centre, where the Royal Antediluvian Order of Buffaloes has just been holding its triennial convention.

Accepted

In Guernsey the Duke of Richmond, Old Government House and Royal are the established conference hotels but Ronnie Ronalds—owned by the entertainer—is competing for this business now that it has been accepted (along with the Atlantic in Jersey) as a member of Best Western Hotels.

While Jersey and Guernsey have done reasonably well out of conferences, earning upwards of \$4m a year between them, both believe they could do better.

Jersey's new tourism president, Senator John Rothwell, shares the view of many people in the industry that the island has not done nearly enough to sell its facilities. "The Continental market in particular is virtually untapped, he thinks.

The senator is to call a meeting shortly of all interests involved and hopes that out of it will come something which, surprisingly, Jersey lacks at present—an official conference bureau with a full-time officer.

In contrast to Guernsey, where self-catering accommodation provides 22 per cent of the tourist beds, Jersey has hardly any except in private houses. The authorities there have always taken the view that, in an island where land for local housing is desperately short, it would be wrong to build villas or flats for holidaymakers.

This policy has been relaxed slightly to allow two hotels to add self-catering units but the industry would like to be free to convert some of its establishments partly or wholly to this use. Jersey's authorities have now decided, in view of the obvious demand, to introduce a self-catering category under the Tourism Law.

EDWARD OWEN

Select market in tax-haven homes

"COASTAL OR manor type property, million pound bracket, wanted by 111K approved applicant." So ran a recent advertisement in Jersey's local paper. It was an indication that demand for tax-haven homes in the Channel Islands is on the move again following sluggish interest during 1981.

As every Jersey resident knows, 1(1)K is the essential first step for anyone wishing to move into the island by virtue of their wealth and/or distinction. Estate agents like Langlois and Hampton & Sons, which specialise in high-priced housing, report that in the last few months several expensive properties have changed hands.

Not that the advertiser's aim offer was any guarantee of speedy satisfaction. There is only a handful of properties in that class in Jersey's 45 square miles.

Noirmont Manor, 45 acres of mature woodlands and gardens, indoor heated swimming pool, staff and guest cottages, might have suited—but it was sold for \$700,000 last year.

Farmhouse

For around \$200,000 you can own a restored Jersey farmhouse with four to six bedrooms and central heating for \$485,000—a secluded granite country house with 15 acres of agricultural land and three acres of garden, heated swimming pool, tennis courts and out of six bedrooms with own bathroom.

The island's housing authority recently changed the price guideline for wealthy newcomers. Previously they were expected to seek properties from \$100,000 upwards. Nowadays the authority indicates from \$150,000 to \$200,000 as a base because it maintains there is

a demand from local people for properties up to around \$160,000.

Guernsey's two-tier system is more straightforward. The island has a pool of some 1,800 "open market" properties for newcomers to occupy without restriction. Top open market price is about \$500,000, scaling down to around \$72,000, for which you might get a terraced house with three bedrooms but possibly without central heating.

Exclusive

According to Guernsey agents Lovell and Partners, sales of open market properties are picking up again. They have nearly 100 on their books but only four at Fort George—an exclusive housing estate for wealthy settlers where prices range from about \$130,000 to \$400,000.

Speculative office development in Guernsey is being led, to the finance sector either before building work begins or during construction. Prime space is between \$4.50 and \$5.50 a sq ft and from \$2.50 for good older lots.

In contrast, it is bargain days for office space in Jersey. This is because local civil servants are being moved into Cyril Le Marquis House, an 11-storey building in St. Helier, constructed in centralised most of Jersey's government departments.

It is the island's largest office block and crystal ball gazers among estate agents think it is likely to release 26,000 to 30,000 sq ft on to the market elsewhere.

William Bull, a leading agent in the commercial field, is quoting \$5.35 a sq ft for the best offices. But it is expected that desirable first floor premises in good positions may become available for as little as \$2.50 a sq ft.

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A FINANCIAL TIMES SURVEY

ISLE OF MAN

JULY 15 1982

The Financial Times is planning to publish a survey on the Isle of Man in its issue of July 15, 1982. The provisional editorial synopsis is set out below.

Introduction: After a long period of rising prosperity, based on the growth of the Financial sector, the Isle of Man is now looking for fresh areas in which to resume the advance. Changes in the UK have knocked some of the sheen off the economy and plans are being considered in Douglas which would make the island less dependent on outside forces. The election of a new parliament offers a good opportunity to assess the changes that might be made and discuss whether they will bring renewed growth.

Editorial coverage will also include:

- Politics
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Copy date: June 10 1982

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

CHANNEL ISLANDS III

Knitwear trade makes modest comeback

GONE ARE the days when knitting had to be banned in Channel Islands churches because the clicking needles of the congregation drowned the sermon.

Nor do Jersey's menfolk have to be driven from their stitching back to the fields during the spring sowing and harvest time under threat of incarceration in Mont Orgueil Castle on bread and water.

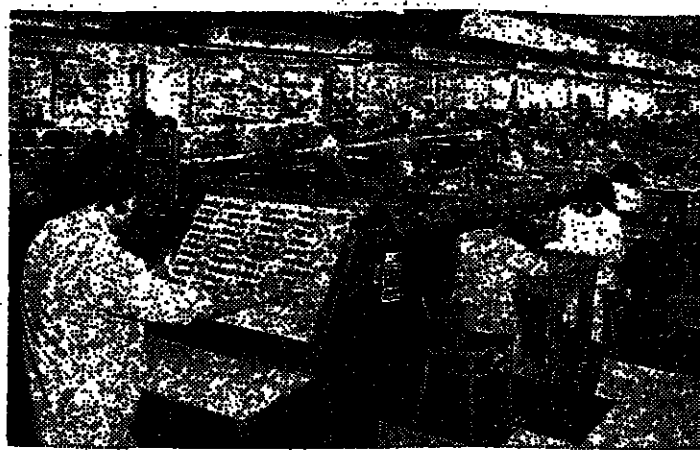
But the knitwear industry, which from the 16th to 18th centuries supported most of the population in the islands, has been making a modest comeback.

Today, it contributes over 55m a year to the island's export figures.

Guernsey fishermen's sweaters in piled wool are still hand-finished at Le Tricoteur, the company largely responsible for making them popular in the UK.

Mr Robert MacDougall, who launched Le Tricoteur in 1965 when he was 24, employs 60 staff and 300 outworkers. He started with a single helper and six hand-knitters.

More than three-quarters of



Jersey factory of Pierre Sangon International, with 120 employees

the turnover is exported—mainly to the UK, but with growing demand in the US.

Mr MacDougall sent a consignment of traditional Guernsey to the Falkland Islands for the first time just before hostilities began, so he has no idea whether it ever arrived at Port Stanley.

The Jersey family business headed by Peter (alias Pierre) Sangon switched in the late 1950s from the women's knitwear it had been producing since 1905 to male leisure fashion.

Pierre Sangon International makes Continental-style sweaters, shirts and blouses for

export, chiefly to the UK but also to Saudi Arabia, Japan and even Hong Kong.

The company employs 120, and is better known in Jersey as Sumerland. This was the name of the orphanage run by nuns of the Sacré Coeur, who started a small knitwear venture to provide work for their charges.

They turned for advice to a ladies' tailor, who eventually took a controlling interest in the enterprise. He was Louis Sangon, Peter Sangon's grandfather.

From the knitting nuns of Jersey it is a short leap to Channel Jumper in Alderney, founded by Craig Osborne and his wife, Lee.

What began as a cottage industry run from their bedroom eight years ago has become Alderney's only real light industry, employing 12 in summer and winter.

Exports are now worth about £100,000 a year, and the company turns out 300 Guernsey-type sweaters weekly, including the Alderney and the Guernsey Zipper.

E.O.

Moves to promote more jobs

The highest unemployment figures since the last war have made the protection— and creation — of jobs for local people a major concern in the Channel Islands over the past year.

It has been a particularly hot political issue in Guernsey, where the horticultural industry — traditionally the major employer of unskilled and semi-skilled labour — has been rapidly contracting and shedding workers.

A decision to introduce work permits not just for all immigrant labour but even for UK businessmen wanting to launch new ventures, was reversed at the last minute in Guernsey's Parliament by only two votes. Opinion swung around after members of the Finance Committee had warned that the proposed law would sabotage efforts to create new job opportunities for local people by the expansion of light industry.

At the end of last year Guernsey set up a Department of Commerce and Industry, backed by a £125,000 Government grant to mount a campaign to attract new business to the island.

Existing industries are also being encouraged to expand. Inducements include a government subsidy to help them promote and exhibit their products overseas. Unlike UK companies those in Guernsey and Jersey get no aid of this kind from the British Overseas Trade Board.

Jersey is also seeking to widen job prospects for local people through developing light industry, but with less urgency than Guernsey.

More sites are to be made available, and the Island Government has allocated £25,000 for a three-year trial period to help local concerns with their overseas trade promotions.

The idea of work permits has never been welcomed in Jersey, not even by TGWU official René Liron. Instead, the Island government launched an advertising campaign early this year to persuade employers to give preference to local labour for the good of the economy. Meetings were held with business organisations, hoteliers and the farmers' union, and full-page advertisements in the local press hammered home the message.

Many Guernsey politicians and labour leaders are still

fearful that because work permits have been abandoned infiltration of UK and Irish workers—particularly in the building trade—will jeopardise employment chances next winter for many islanders.

One safeguard won by the protectionist lobby is a disclosure of information law introduced last year, which requires the social insurance department to pass on the names, addresses and employers of incoming job-seekers to the housing and labour departments.

The aim is to enable the authorities to monitor, for the first time, the number of immigrant workers and what happens to them—and, particularly, whether they are in illegal occupation of housing.

Some of those who spoke out against work permits in the island parliament made powerful use of a pending new housing control law. Its provisions will close a number of bolt-holes now available to immigrant workers, such as living in families in Guernsey households.

Draft legislation was approved in March 1980 and the law was then expected to come into force on January 1, 1981. But it is still in the hands of the Privy Council and even Housing Committee president Roydon Falls does not know when it is likely to reach the statute book.

W.M.

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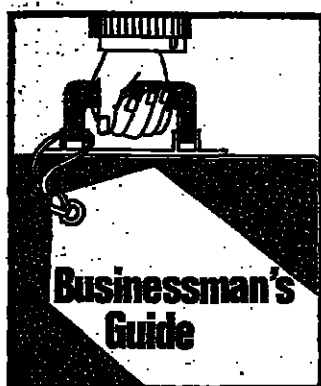
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BY AIR

From London (Heathrow): British Airways has four flights daily to Jersey and Air UK four flights daily to Guernsey.

From London (Gatwick): British Caledonian has at least three flights daily (more at weekends) to Jersey and Air UK has two flights daily to Guernsey.

From Amsterdam: NLM City Hopper has five flights weekly to Guernsey, four of them calling at Jersey.

From Paris (Charles de Gaulle): Jersey European Airways has three flights Monday to Saturday and two flights on Sunday to Jersey.

There are also regular flights to the islands from many UK and some French provincial airports.

BY SEA

Sealink runs car ferry services to Guernsey and Jersey from Portsmouth and Weymouth. Emeralds Ferries operates an almost year-round

St. Malo-Jersey car ferry service and Condor hydrofoils runs from St. Malo to Jersey. Sark and Guernsey except in mid-winter.

INTER-ISLAND LINKS

Aurigny Air Services has 14 flights daily between Jersey and Guernsey, and also links both islands to Alderney. Sealink and Condor hydrofoils operate between Jersey and Guernsey. Sark is reached by hydrofoil from Jersey and by Isle of Sark Shipping Company ferries from Guernsey.

CAR HIRE AND TAXIS

Avis, Godfrey Davis Europcar and Hertz, together with many other car hire firms, operate in Jersey and Guernsey and there are ample taxi services. Taxis and hire cars are also available in Alderney but in Sark the choice is between bicycle, horse-drawn carriage or walking, except for a tractor-drawn "bus" up the hill from the harbour.

BUSINESS HOURS

Banking hours are 9.30 am-3.30 pm both at UK clearing bank branches and international banks. Office hours are generally 9 am to 5 pm-5.30 pm but many businesses close at lunchtime for one to 1½ hours. Most offices close on

Saturdays. Department and multiple stores increasingly stay open at lunchtime but a number of shops still close. Thursday is early closing day but many shops now ignore it.

BANKS

The UK clearing banks all have several branches in Jersey and Guernsey and one or two also operate in Alderney and Sark. British merchant banks and international banks are well represented in both Jersey and Guernsey.

TAXATION

Income tax is 20p in the £ (except in tax-free Sark) both for individuals and companies. CI-registered companies not trading locally pay a flat corporation tax rate of 300p pa. There are no other individual or corporate taxes and VAT is not levied in the islands.

RESTAURANTS

Forty-eight Jersey restaurants received gastronomic awards from British and French judges in this year's Good Food Festival. The Guernsey list is also a small selection from a wide range. Fresh seafood, including lobster, is the islands' specialty.

JERSEY
In St. Helier: La Capucine, 67 Halkett Place (34602); Maure's, La Motte Street (20147); Victoria's, Grand Hotel, Esplanade (72355).
Out of town: Sea Crest, Petit Port, St. Brelade (49877).
Informal lunch: La Bastille
Tavern, 4 Wharf Street, St. Helier (30063).
Guernsey
In St. Peter Port: La Frégate, Les Cottis (24624); Le Nautique, Quay Steps (21714); Steak and Sifton, 23 The Quay (23080).
Out of town: Marina Restaurant.

informal lunch: Ulla's Kitchen, 2 Mill Street, St. Peter Port (23730).
Alderney
First and Last, Braye Street (3162); Old Barn, Langis Bay (2537).
Sark
Aval du Creux (2036); Petit Champ (2046).

HOTELS

Jersey
In St. Helier: De France, St. Helier Road (21321); Le Tourist, Grand Esplanade (22301)—£26/£28; Pomme d'Or, Weighbridge (78644)—£19.00; Royal Yacht, Weighbridge (20511)—£19.50.
Out of town: Atlantic, La Moye, St. Brelade, adjoining golf course (44101).
Mar-Dec.—£32.00; 1/Jan-Mar.—£32.70/£36.85 plus 10 per cent; Marmalade, St. Peter, near airport (41255)—£17.50.

Alderney
In St. Peter Port: Duke of Richmond, Cambridge Park (26231)—£24.50; De Havelot, Havelot (22199)—£19.20; Moore's, Le Pollet (24482)—£18.50; Old Government House, Ann's Place (24921)—£27/£29; Royal, Glazegny Esplanade (23921)—£28.00.
Out of town: Ronnie Ronald's, St. Martin's (35644)—£21.50; St. Margaret's Lodge, Forest Road, St. Martin's, quite close to airport (35757)—£20.00.
Guernsey
Belle Vue, The Buttes (2844)—£14.50 + 10%; Dovercourt House, Val Fontaine (2549).
Closed in winter—£17.00; Sea View, Braye Street (2738)—£14.50.
Sark
Aval du Creux (2036). Closed in winter—£17.00; Dixcart (2015). Closed in winter—£17.20 + 10%; Stock's (2001). Closed in winter—£21.50.

E.O.

Keen competition in wine and spirits

NOT SURPRISINGLY in an archipelago where many family fortunes were founded on smuggling, the Channel Islands have long-established wine trade connections.

In the early 19th century, after British customs posts and revenue cutters had strangled the smuggling business, Guernsey became an important entrepôt centre through which port, French wine and brandy were shipped to England.

Relics of that era survive along the St. Peter Port harbour front, where many of the shops and offices occupy former cellars.

Today Channel Islands wine merchants conform to EEC regulations and confine their buccannery to stocking up visiting yachts.

But the islands remain a good place to buy wine. Vintages that have virtually vanished elsewhere are on sale—and at VAT-free prices which, except at the vin ordinaire end, are often lower than in France.

The choice in St. Helier and St. Peter Port is much wider than in any comparable town on the UK mainland, and the bulk of the wine comes direct from the Continent, mainly through St. Malo but also via Rotterdam.

Traditionally the islanders are beer drinkers, but as in Britain, and for much the same reasons, the pattern has been changing lately. Wine imports have more than doubled in the past decade.

More than 20 merchants, brewers and import agents compete fiercely for Jersey's business, among them firms started in recent years by people in the catering trade.

In Guernsey the main suppliers have been reduced to seven following the takeover of two rivals by the Bucktrout group, which traces its origins to a Breton who arrived in the island in 1830.

In what is generally agreed as a price-conscious market, local merchants have to contend with high freight costs and the other disadvantages of handling small quantities.

Contrary to the impression sometimes given by tourist pub-

licity, they also have to pay rates of duty that are higher than in any EEC country except the UK, Eire and Denmark.

On a litre of 70° proof spirit Jersey's duty is £2.23 and Guernsey's £2.60, while on a 75° cl bottle of table wine Jersey levies 28p and Guernsey 30p.

The trade in Guernsey still believes the island made a bad mistake by increasing its duty on spirits by 70p a litre in 1980.

Local merchants say this finally lost them a large part of the tourist business in Scotch to the air and sea carriers. Meanwhile an estimated £600,000 increase in excise revenue failed to materialise.

The airlines and shipping companies have pushed hard to capture the lucrative trade in selling visitors their permitted one litre of take-home spirits (the Channel Islands are treated by the UK and French customs as non-EEC countries).

A litre of proprietary Scotch, which sells for around 25 in Jersey and £5.60 in Guernsey, can be had for £3.95 on the Sealink ferries, £3.80 on the hydrofoils linking the islands with France, and £4 on Air UK's aircraft.

In Guernsey there has been a swing to locally bottled spirits which—because of the island's duty structure and no national advertising overheads—can be sold at £1.55 less per litre than proprietary brands.

Jersey charges duty according to proof strength, but Guernsey levies a flat rate. This enables local suppliers to import in bulk at over 90° proof and effectively save 88p per litre in duty on a 70° proof locally bottled Scotch.

Within the Channel Islands, Sark is the low-duty area. Alderney, after successfully resisting Guernsey's full duty increase in 1980, is now back in line with the larger island.

Customs officers in Jersey and Guernsey make spot checks on boats arriving from Sark. A few years ago, until the small island overhauled the duty differential, Guernsey was seriously thinking of setting up a customs barrier against its neighbour.

E.O.

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D|C| Department of Commerce & Industry

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36.50	35.50 36.50+0.02	36.50+0.02
36.75	35.75 36.75+0.02	36.75+0.02
37.00	36.00 37.00+0.02	37.00+0.02
37.25	36.25 37.25+0.02	37.25+0.02
37.50	36.50 37.50+0.02	37.50+0.02
37.75	36.75 37.75+0.02	37.75+0.02
38.00	37.00 38.00+0.02	38.00+0.02
38.25	37.25 38.25+0.02	38.25+0.02
38.50	37.50 38.50+0.02	38.50+0.02
38.75	37.75 38.75+0.02	38.75+0.02
39.00	38.00 39.00+0.02	39.00+0.02
39.25	38.25 39.25+0.02	39.25+0.02
39.50	38.50 39.50+0.02	39.50+0.02
39.75	38.75 39.75+0.02	39.75+0.02
40.00	39.00 40.00+0.02	40.00+0.02
40.25	39.25 40.25+0.02	40.25+0.02
40.50	39.50 40.50+0.02	40.50+0.02
40.75	39.75 40.75+0.02	40.75+0.02
41.00	40.00 41.00+0.02	41.00+0.02
41.25	40.25 41.25+0.02	41.25+0.02
41.50	40.50 41.50+0.02	41.50+0.02
41.75	40.75 41.75+0.02	41.75+0.02
42.00	41.00 42.00+0.02	42.00+0.02
42.25	41.25 42.25+0.02	42.25+0.02
42.50	41.50 42.50+0.02	42.50+0.02
42.75	41.75 42.75+0.02	42.75+0.02
43.00	42.00 43.00+0.02	43.00+0.02
43.25	42.25 43.25+0.02	43.25+0.02
43.50	42.50 43.50+0.02	43.50+0.02
43.75	42.75 43.75+0.02	43.75+0.02
44.00	43.00 44.00+0.02	44.00+0.02
44.25	43.25 44.25+0.02	44.25+0.02
44.50	43.50 44.50+0.02	44.50+0.02
44.75	43.75 44.75+0.02	44.75+0.02
45.00	44.00 45.00+0.02	45.00+0.02
45.25	44.25 45.25+0.02	45.25+0.02
45.50	44.50 45.50+0.02	45.50+0.02
45.75	44.75 45.75+0.02	45.75+0.02
46.00	45.00 46.00+0.02	46.00+0.02
46.25	45.25 46.25+0.02	46.25+0.02
46.50	45.50 46.50+0.02	46.50+0.02
46.75	45.75 46.75+0.02	46.75+0.02
47.00	46.00 47.00+0.02	47.00+0.02
47.25	46.25 47.25+0.02	47.25+0.02
47.50	46.50 47.50+0.02	47.50+0.02
47.75	46.75 47.75+0.02	47.75+0.02
48.00	47.00 48.00+0.02	48.00+0.02
48.25	47.25 48.25+0.02	48.25+0.02
48.50	47.50 48.50+0.02	48.50+0.02
48.75	47.75 48.75+0.02	48.75+0.02
49.00	48.00 49.00+0.02	49.00+0.02
49.25	48.25 49.25+0.02	49.25+0.02
49.50	48.50 49.50+0.02	49.50+0.02
49.75	48.75 49.75+0.02	49.75+0.02
50.00	49.00 50.00+0.02	50.00+0.02
50.25	49.25 50.25+0.02	50.25+0.02
50.50	49.50 50.50+0.02	50.50+0.02
50.75	49.75 50.75+0.02	50.75+0.02
51.00	50.00 51.00+0.02	51.00+0.02
51.25	50.25 51.25+0.02	51.25+0.02
51.50	50.50 51.50+0.02	51.50+0.02
51.75	50.75 51.75+0.02	51.75+0.02
52.00	51.00 52.00+0.02	52.00+0.02
52.25	51.25 52.25+0.02	52.25+0.02
52.50	51.50 52.50+0.02	52.50+0.02
52.75	51.75 52.75+0.02	52.75+0.02
53.00	52.00 53.00+0.02	53.00+0.02
53.25	52.25 53.25+0.02	53.25+0.02
53.50	52.50 53.50+0.02	53.50+0.02
53.75	52.75 53.75+0.02	53.75+0.02
54.00	53.00 54.00+0.02	54.00+0.02
54.25	53.25 54.25+0.02	54.25+0.02
54.50	53.50 54.50+0.02	54.50+0.02
54.75	53.75 54.75+0.02	54.75+0.02
55.00	54.00 55.00+0.02	55.00+0.02
55.25	54.25 55.25+0.02	55.25+0.02
55.50	54.50 55.50+0.02	55.50+0.02
55.75	54.75 55.75+0.02	55.75+0.02
56.00	55.00 56.00+0.02	56.00+0.02
56.25	55.25 56.25+0.02	56.25+0.02
56.50	55.50 56.50+0.02	56.50+0.02
56.75	55.75 56.75+0.02	56.75+0.02
57.00	56.00 57.00+0.02	57.00+0.02
57.25	56.25 57.25+0.02	57.25+0.02
57.50	56.50 57.50+0.02	57.50+0.02
57.75	56.75 57.75+0.02	57.75+0.02
58.00	57.00 58.00+0.02	58.00+0.02
58.25	57.25 58.25+0.02	58.25+0.02
58.50	57.50 58.50+0.02	58.50+0.02
58.75	57.75 58.75+0.02	58.75+0.02
59.00	58.00 59.00+0.02	59.00+0.02
59.25	58.25 59.25+0.02	59.25+0.02
59.50	58.50 59.50+0.02	59.50+0.02
59.75	58.75 59.75+0.02	59.75+0.02
60.00	59.00 60.00+0.02	60.00+0.02
60.25	59.25 60.25+0.02	60.25+0.02
60.50	59.50 60.50+0.02	60.50+0.02
60.75	59.75 60.75+0.02	60.75+0.02
61.00	60.00 61.00+0.02	61.00+0.02
61.25	60.25 61.25+0.02	61.25+0.02
61.50	60.50 61.50+0.02	61.50+0.02
61.75	60.75 61.75+0.02	61.75+0.02
62.00	61.00 62.00+0.02	62.00+0.02
62.25	61.25 62.25+0.02	62.25+0.02
62.50	61.50 62.50+0.02	62.50+0.02
62.75	61.75 62.75+0.02	62.75+0.02
63.00	62.00 63.00+0.02	63.00+0.02
63.25	62.25 63.25+0.02	63.25+0.02
63.50	62.50 63.50+0.02	63.50+0.02
63.75	62.75 63.75+0.02	63.75+0.02
64.		

	P.O. Box 915, St. Helens, Oregon	0634-78
	Commodity Trust	(126.86) 134.90(+0.21)
S Ltd.	Southwest (Jersey) Ltd.	
	4, Hill St., Douglas, Isle of Man	0624-23
	Copper Trust	£10.53 30.88
TSS Trust Funds (C.I.)		
10 Ward St., St. Helens, Jersey (CI).		0634-77
TSS EUR Fund Ltd.	€2.0	96.8
TSS JAPAN FUND LTD.	¥2.0	45.8
TSS US FUND LTD.	\$2.0	62.1
Prices at June 9. Next set day Jan 30.		
Tokyo Pacific Holdings N.V.		
Infinite Investment Co. N.V., Caracas		
NAV per share June 9 \$77.47.		

[illegible]

\$186	Southern Ind. May 29	\$7,975		A-250
11.50	Penn. Mar. 29	8,200		B-250
11.50	N.Y. Apr. 29	8,200		C-250
11.50	Farm. Ind. May 29	8,200		D-250
4.16	Country Ind. May 29	1,500		E-250
	Weekly Ind. May 29	1,500		F-250
-54000	M. G. Tyrrell & Co., Jersey City Ltd.			
12.00	P.D. S. 32, Heller, Jersey, C.I.			
	Ottaw.	\$10.00		
12.00	Index Invest. Fd. Mgmt. Co., S.A. Ltd.			
36.20T	London & Commercial Bankers' Ltd.			
12.75	2 Theobald's Ave., London	01-638 61		
9.26	Union Invest. Fund - [REDACTED]	59.80 (+0.3)		
	Unions-Investment-Growth-Fund WITH			
	Pastback 76/77, D 6000 Frankfurt 16			
27.40	[REDACTED] 1975	15,800 (+10)		
1.90	[REDACTED] 1976	17,500 (+10)		
66.64A	[REDACTED] 1977	36.35		
7.40	[REDACTED] 1978	37.50 +0.10		

[illegible]

Worldley Investment Services Ltd.		
4th Floor, Hatchedown House, Hong Kong		
Wardley Trust	HK\$35.50	4.00
Wardley A. F. Fund	25.00	1.00
Wardley Bond Trust	32.25	10.00
Wardley Japan Trust	33.57	15.25
World Wide Growth Management		
10a, Sainsbury Road, Luxembourg		
Worldwide Gth Fnd	\$17.18	
Int. Adm. M. & C. Inv. Mgmt. Ltd., London		
West Commodity Management Ltd.		
110, St. George's St., Douglas Head		0624 2220
West Com. Fund	49.25	4.00
China Fund	79.50	7.25
Precious Metal Fund	176.75	115.25
Commodity Fund	100.00	104.00
Green Int. Fnd.	34.95	0.95

NOTES

Prices are in pence unless otherwise indicated as time deposits. 3 weeks no prefix refer to U.S. dollars. Yields % (shown in last column) allow for buying expenses. 4 Offered prices include all expenses. 5 Today's prices. 6 Yield based on offer price. 7 Excluded. 8 Today's opening price. 9 Distribution fee of UK taxes. 10 Portfolio premium insurance plans. 11 Single premium insurance. 12 Offered price includes all expenses except agent's commission. 13 Offered price includes all expenses if bought through managers. 2. Previous day's price. 14 Germany grant. 15 Same-day. 16 Aird relief. 17 10% commission. 18 10% commission. 19 Only available to charitable bodies.

OFFSHORE AND OVERSEAS

75	W. G. Warburg & Co. Ltd.		
76	30, Graham Street, E22.		
77	Worcester, June 10, 1	\$2.95	01-5400 45
78	Mordant, June 7	2.00	-0.07
79	Worcester, June 10	2.00	
80	Select R. May	2.12 1/2	27.75
81	Worthing Invest. Mgmt. Jcy. Ltd.		
82	7 Liberty Place, St. Helier, Jy.		0534 372
83	Marc. Chan. June 8	15.00	
84	Worthing, June 10	15.00	
85	Worthing, June 10	15.00	
86	Worthing, June 10	15.00	
87	Worthing, June 10	15.00	
88	Worthing, June 10	15.00	
89	Worthing, June 10	15.00	
90	Worthing, June 10	15.00	
91	Worthing, June 10	15.00	
92	Worthing, June 10	15.00	
93	Worthing, June 10	15.00	
94	Worthing, June 10	15.00	
95	Worthing, June 10	15.00	
96	Worthing, June 10	15.00	
97	Worthing, June 10	15.00	
98	Worthing, June 10	15.00	
99	Worthing, June 10	15.00	
100	Worthing, June 10	15.00	

Nov.	Wagon	1st St. 10p	47	17.5	12.75	1.9	8.4	74.1
Aug.	Wagon	1st St. 10p	263	23.12	99.0	2.5	5.3	38.2
Dec.	Inter-City 20p		51	11.79	—	—	—	—
July	J. B. Holdings 10p		175	17.5	4.0	6.9	4.3	5.5
May	Jacksonville Eastern		175	23.12	5.0	1.6	4.1	25.8
August	Wagon (2) 1st. 10p		27.2	23.12	71.0	3.9	5.2	6.5

Why zero hour may be deferred

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